

Hood River, OR					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 2,881,116	Direct	407		
Other Public	\$ 864,637	Indirect	343		
Private	\$ 4,630,535	Total	749		
New Equity	\$ 3,481,481	Multiplier	1.84		
Total	\$ 11,857,768				
Loan-Leverage Ratio	3.1:1				
EDA Cost	\$ 643,450	EDA Cost per Direct Job	\$1,583		
Total Investment per EDA Dollar	\$18.43	EDA Cost per Total Job	\$859		
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	120	123	3	2.50%	
Total Employment	Before	After	▲	▲%	
	11,850	12,599	749	6.32%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	3.799	3.850	1.32%	1.93%	pos
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$25.07	\$24.81	-1.05%	-0.68%	neg
Economic Stage Index	Before	After	▲%	▲STD%	
	4.343	4.335	-0.18%	-0.18%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	28.31%	28.57%	-0.92%	-1.21%	neg
Summary of Indices					
1 of 4 indices show positive economic structural change	Composite Economic Structural Change Index		-0.14%	ind	

Jackson, OR					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 648,193	Direct	122		
Other Public	\$ 0	Indirect	118		
Private	\$ 1,558,907	Total	240		
New Equity	\$ 124,401	Multiplier	1.97		
Total	\$ 2,331,501				
Loan-Leverage Ratio	2.6:1				
EDA Cost	\$ 15,132	EDA Cost per Direct Job	\$124		
Total Investment per EDA Dollar	\$154.08	EDA Cost per Total Job	\$63		
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	222	223	1	0.45%	
Total Employment	Before	After	▲	▲%	
	82,264	82,504	240	0.29%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	4.226	4.231	0.13%	0.18%	ind
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$28.78	\$28.77	-0.04%	-0.03%	ind
Economic Stage Index	Before	After	▲%	▲STD%	
	4.696	4.694	-0.04%	-0.04%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	20.47%	20.43%	0.21%	0.27%	ind
Summary of Indices					
0 of 4 indices show positive economic structural change	Composite Economic Structural Change Index		0.39%	pos	

Jefferson, OR					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 317,931	Direct	28		
Other Public	\$ 240,574	Indirect	18		
Private	\$ 612,509	Total	46		
New Equity	\$ 177,620	Multiplier	1.64		
Total	\$ 1,348,634				
Loan-Leverage Ratio	3.2:1				
EDA Cost	\$ 67,318	EDA Cost per Direct Job	\$2,407		
Total Investment per EDA Dollar	\$20.03	EDA Cost per Total Job	\$1,471		
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	96	98	2	2.08%	
Total Employment	Before	After	▲	▲%	
	7,316	7,362	46	0.63%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	3.805	3.812	0.18%	0.27%	ind
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$31.24	\$31.20	-0.12%	-0.08%	ind
Economic Stage Index	Before	After	▲%	▲STD%	
	4.160	4.159	-0.02%	-0.02%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	31.94%	31.90%	0.13%	0.17%	ind
Summary of Indices					
0 of 4 indices show positive economic structural change	Composite Economic Structural Change Index		0.33%	pos	

Klamath, OR					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 2,030,263	Direct	184		
Other Public	\$ 1,295,325	Indirect	120		
Private	\$ 4,200,565	Total	304		
New Equity	\$ 2,252,144	Multiplier	1.65		
Total	\$ 9,778,296				
Loan-Leverage Ratio	3.8:1				
EDA Cost	\$ 169,614	EDA Cost per Direct Job	\$921		
Total Investment per EDA Dollar	\$57.65	EDA Cost per Total Job	\$557		
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	141	142	1	0.71%	
Total Employment	Before	After	▲	▲%	
	28,732	29,036	304	1.06%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	4.094	4.103	0.21%	0.31%	ind
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$29.66	\$29.67	0.02%	0.02%	ind
Economic Stage Index	Before	After	▲%	▲STD%	
	4.499	4.492	-0.17%	-0.17%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	24.01%	24.00%	0.07%	0.09%	ind
Summary of Indices					
0 of 4 indices show positive economic structural change	Composite Economic Structural Change Index		0.24%	ind	

*Baseline industry count and employment are from 1993
 **The sign of the import-dependence index is reversed, so a positive index change will indicate a positive economic structural change

pos= positive economic structural change
 neg= negative economic structural change
 ind= indeterminate economic structural change

Lake, OR					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 649,684		Direct	86	
Other Public	\$ 494,046		Indirect	118	
Private	\$ 824,877		Total	204	
New Equity	\$ 203,824		Multiplier	2.37	
Total	\$ 2,172,431				
Loan-Leverage Ratio	2.3:1				
EDA Cost	\$ 92,036		EDA Cost per Direct Job	\$1,070	
Total Investment per EDA Dollar	\$23.60		EDA Cost per Total Job	\$451	
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	73	75	2	2.74%	
Total Employment	Before	After	▲	▲%	
	4,229	4,433	204	4.83%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	3.452	3.473	0.60%	0.88%	pos
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$25.06	\$25.11	0.23%	0.15%	ind
Economic Stage Index	Before	After	▲%	▲STD%	
	3.685	3.636	-1.34%	-1.34%	neg
Import-Dependence Index**	Before	After	▲%	▲STD%	
	34.85%	34.98%	-0.36%	-0.47%	neg
Summary of Indices					
1 of 4 indices show positive economic structural change	Composite Economic Structural Change Index		-0.78%	neg	

Lane, OR					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 2,615,203		Direct	512	
Other Public	\$ 1,537,422		Indirect	1,586	
Private	\$ 4,976,345		Total	2099	
New Equity	\$ 1,390,680		Multiplier	4.10	
Total	\$ 10,519,650				
Loan-Leverage Ratio	3.0:1				
EDA Cost	\$ 622,244		EDA Cost per Direct Job	\$1,214	
Total Investment per EDA Dollar	\$16.91		EDA Cost per Total Job	\$296	
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	275	275	0	0.00%	
Total Employment	Before	After	▲	▲%	
	158,225	160,324	2,099	1.33%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	4.327	4.339	0.27%	0.39%	pos
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$30.03	\$29.95	-0.25%	-0.16%	ind
Economic Stage Index	Before	After	▲%	▲STD%	
	4.786	4.767	-0.39%	-0.39%	neg
Import-Dependence Index**	Before	After	▲%	▲STD%	
	18.58%	18.64%	-0.31%	-0.41%	neg
Summary of Indices					
1 of 4 indices show positive economic structural change	Composite Economic Structural Change Index		-0.57%	neg	

Lincoln, OR					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 99,883		Direct	7	
Other Public	\$ 0		Indirect	8	
Private	\$ 73,378		Total	15	
New Equity	\$ 109,596		Multiplier	2.20	
Total	\$ 282,857				
Loan-Leverage Ratio	1.8:1				
EDA Cost	\$ 15,789		EDA Cost per Direct Job	\$2,289	
Total Investment per EDA Dollar	\$17.91		EDA Cost per Total Job	\$1,042	
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	127	127	0	0.00%	
Total Employment	Before	After	▲	▲%	
	21,448	21,463	15	0.07%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	3.807	3.807	0.00%	0.00%	ind
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$26.07	\$26.07	0.00%	0.00%	ind
Economic Stage Index	Before	After	▲%	▲STD%	
	4.721	4.721	0.00%	0.00%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	26.96%	26.96%	0.00%	0.00%	ind
Summary of Indices					
0 of 4 indices show positive economic structural change	Composite Economic Structural Change Index		0.00%	ind	

Linn, OR					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 3,471,250		Direct	416	
Other Public	\$ 2,044,996		Indirect	492	
Private	\$ 6,751,688		Total	908	
New Equity	\$ 4,103,348		Multiplier	2.18	
Total	\$ 16,371,282				
Loan-Leverage Ratio	3.7:1				
EDA Cost	\$ 590,694		EDA Cost per Direct Job	\$1,420	
Total Investment per EDA Dollar	\$27.72		EDA Cost per Total Job	\$651	
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	202	206	4	1.98%	
Total Employment	Before	After	▲	▲%	
	45,717	46,625	908	1.99%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	4.273	4.285	0.30%	0.43%	pos
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$31.19	\$31.18	-0.02%	-0.01%	ind
Economic Stage Index	Before	After	▲%	▲STD%	
	4.331	4.330	-0.02%	-0.02%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	24.49%	24.42%	0.27%	0.36%	pos
Summary of Indices					
2 of 4 indices show positive economic structural change	Composite Economic Structural Change Index		0.76%	pos	

*Baseline industry count and employment are from 1993
 **The sign of the import-dependence index is reversed, so a positive index change will indicate a positive economic structural change

pos= positive economic structural change
 neg= negative economic structural change
 ind= indeterminate economic structural change

Malheur, OR					
<u>Loan Moneys and Employment Creation</u>					
<u>Loans Summary</u>			<u>Jobs Summary (created/retained)</u>		
RLF	\$ 147,488	Direct	81		
Other Public	\$ 902,413	Indirect	93		
Private	\$ 1,067,293	Total	174		
New Equity	\$ 561,407	Multiplier	2.14		
Total	\$ 2,678,600				
Loan-Leverage Ratio	17.2:1				
EDA Cost	\$ 2,467	EDA Cost per Direct Job	\$30		
Total Investment per EDA Dollar	\$1,085.83	EDA Cost per Total Job	\$14		
<u>Baseline Industry and Employment Analysis*</u>					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	117	118	1	0.85%	
Total Employment	Before	After	▲	▲%	
	16,461	16,635	174	1.05%	
<u>Economic Structural Change Analysis</u>					
Economic Diversification Index	Before	After	▲%	▲STD%	
	3.802	3.814	0.30%	0.44%	pos
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$23.70	\$23.63	-0.30%	-0.19%	neg
Economic Stage Index	Before	After	▲%	▲STD%	
	4.174	4.170	-0.11%	-0.11%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	28.04%	28.07%	-0.12%	-0.15%	ind
<u>Summary of Indices</u>					
1 of 4 indices show positive economic structural change		Composite Economic Structural Change Index		-0.02%	ind

Marion, OR					
<u>Loan Moneys and Employment Creation</u>					
<u>Loans Summary</u>			<u>Jobs Summary (created/retained)</u>		
RLF	\$ 5,766,726	Direct	546		
Other Public	\$ 0	Indirect	873		
Private	\$ 8,997,437	Total	1418		
New Equity	\$ 6,375,154	Multiplier	2.60		
Total	\$ 21,139,317				
Loan-Leverage Ratio	2.7:1				
EDA Cost	\$ 1,234,006	EDA Cost per Direct Job	\$2,262		
Total Investment per EDA Dollar	\$17.13	EDA Cost per Total Job	\$870		
<u>Baseline Industry and Employment Analysis*</u>					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	254	259	5	1.97%	
Total Employment	Before	After	▲	▲%	
	135,869	137,287	1,418	1.04%	
<u>Economic Structural Change Analysis</u>					
Economic Diversification Index	Before	After	▲%	▲STD%	
	4.154	4.163	0.23%	0.33%	ind
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$29.78	\$29.76	-0.09%	-0.06%	ind
Economic Stage Index	Before	After	▲%	▲STD%	
	4.697	4.695	-0.05%	-0.05%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	21.72%	21.65%	0.35%	0.45%	pos
<u>Summary of Indices</u>					
1 of 4 indices show positive economic structural change		Composite Economic Structural Change Index		0.68%	pos

Morrow, OR					
<u>Loan Moneys and Employment Creation</u>					
<u>Loans Summary</u>			<u>Jobs Summary (created/retained)</u>		
RLF	\$ 224,873	Direct	31		
Other Public	\$ 605,000	Indirect	2		
Private	\$ 285,056	Total	33		
New Equity	\$ 599,908	Multiplier	1.05		
Total	\$ 1,714,837				
Loan-Leverage Ratio	6.6:1				
EDA Cost	\$ 24,216	EDA Cost per Direct Job	\$777		
Total Investment per EDA Dollar	\$70.81	EDA Cost per Total Job	\$738		
<u>Baseline Industry and Employment Analysis*</u>					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	79	80	1	1.27%	
Total Employment	Before	After	▲	▲%	
	4,909	4,942	33	0.67%	
<u>Economic Structural Change Analysis</u>					
Economic Diversification Index	Before	After	▲%	▲STD%	
	3.404	3.415	0.31%	0.48%	pos
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$28.67	\$28.61	-0.20%	-0.13%	ind
Economic Stage Index	Before	After	▲%	▲STD%	
	3.522	3.527	0.15%	0.16%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	37.32%	37.21%	0.29%	0.38%	pos
<u>Summary of Indices</u>					
2 of 4 indices show positive economic structural change		Composite Economic Structural Change Index		0.86%	pos

Multnomah, OR					
<u>Loan Moneys and Employment Creation</u>					
<u>Loans Summary</u>			<u>Jobs Summary (created/retained)</u>		
RLF	\$ 6,678,847	Direct	1141		
Other Public	\$ 4,544,329	Indirect	1,069		
Private	\$ 21,012,713	Total	2210		
New Equity	\$ 9,095,113	Multiplier	1.94		
Total	\$ 41,331,002				
Loan-Leverage Ratio	5.2:1				
EDA Cost	\$ 1,986,761	EDA Cost per Direct Job	\$1,741		
Total Investment per EDA Dollar	\$20.80	EDA Cost per Total Job	\$899		
<u>Baseline Industry and Employment Analysis*</u>					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	335	337	2	0.60%	
Total Employment	Before	After	▲	▲%	
	479,191	481,401	2,210	0.46%	
<u>Economic Structural Change Analysis</u>					
Economic Diversification Index	Before	After	▲%	▲STD%	
	4.355	4.359	0.10%	0.15%	ind
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$36.52	\$36.52	-0.02%	-0.01%	ind
Economic Stage Index	Before	After	▲%	▲STD%	
	4.917	4.914	-0.06%	-0.06%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	16.40%	16.40%	0.00%	0.00%	ind
<u>Summary of Indices</u>					
0 of 4 indices show positive economic structural change		Composite Economic Structural Change Index		0.07%	ind

*Baseline industry count and employment are from 1993
 **The sign of the import-dependence index is reversed, so a positive index change will indicate a positive economic structural change

pos= positive economic structural change
 neg= negative economic structural change
 ind= indeterminate economic structural change

Polk, OR					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 834,470		Direct	75	
Other Public	\$ 147,017		Indirect	12	
Private	\$ 2,143,781		Total	87	
New Equity	\$ 622,707		Multiplier	1.16	
Total	\$ 3,747,975				
Loan-Leverage Ratio	3.5:1				
EDA Cost	\$ 218,271		EDA Cost per Direct Job	\$2,908	
Total Investment per EDA Dollar	\$17.17		EDA Cost per Total Job	\$2,515	
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	144	145	1	0.69%	
Total Employment	Before	After	▲	▲%	
	19,034	19,121	87	0.46%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	4.056	4.058	0.04%	0.06%	ind
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$25.13	\$25.10	-0.14%	-0.09%	ind
Economic Stage Index	Before	After	▲%	▲STD%	
	4.373	4.375	0.04%	0.04%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	29.52%	29.55%	-0.08%	-0.10%	ind
Summary of Indices					
0 of 4 indices show positive economic structural change			Composite Economic Structural Change Index	-0.10%	ind

Sherman, OR					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 23,919		Direct	4	
Other Public	\$ 0		Indirect	0	
Private	\$ 31,132		Total	4	
New Equity	\$ 16,705		Multiplier	1.10	
Total	\$ 71,756				
Loan-Leverage Ratio	2.0:1				
EDA Cost	\$ 2,331		EDA Cost per Direct Job	\$583	
Total Investment per EDA Dollar	\$30.79		EDA Cost per Total Job	\$530	
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	60	60	0	0.00%	
Total Employment	Before	After	▲	▲%	
	1,146	1,150	4	0.38%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	3.052	3.049	-0.08%	-0.12%	ind
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$25.27	\$25.23	-0.15%	-0.10%	ind
Economic Stage Index	Before	After	▲%	▲STD%	
	3.712	3.718	0.15%	0.14%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	34.66%	34.68%	-0.05%	-0.07%	ind
Summary of Indices					
0 of 4 indices show positive economic structural change			Composite Economic Structural Change Index	-0.14%	ind

Tillamook, OR					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 286,573		Direct	42	
Other Public	\$ 386,957		Indirect	255	
Private	\$ 872,283		Total	297	
New Equity	\$ 57,074		Multiplier	7.07	
Total	\$ 1,602,887				
Loan-Leverage Ratio	4.6:1				
EDA Cost	\$ 97,625		EDA Cost per Direct Job	\$2,323	
Total Investment per EDA Dollar	\$16.42		EDA Cost per Total Job	\$329	
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	108	109	1	0.93%	
Total Employment	Before	After	▲	▲%	
	10,495	10,792	297	2.83%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	3.900	3.921	0.53%	0.78%	pos
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$26.15	\$25.73	-1.59%	-1.03%	neg
Economic Stage Index	Before	After	▲%	▲STD%	
	4.376	4.320	-1.28%	-1.28%	neg
Import-Dependence Index**	Before	After	▲%	▲STD%	
	27.61%	27.82%	-0.76%	-1.00%	neg
Summary of Indices					
1 of 4 indices show positive economic structural change			Composite Economic Structural Change Index	-2.52%	neg

Umatilla, OR					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 2,450,972		Direct	239	
Other Public	\$ 1,095,572		Indirect	249	
Private	\$ 5,932,789		Total	488	
New Equity	\$ 2,805,085		Multiplier	2.04	
Total	\$ 12,284,418				
Loan-Leverage Ratio	4.0:1				
EDA Cost	\$ 279,381		EDA Cost per Direct Job	\$1,171	
Total Investment per EDA Dollar	\$43.97		EDA Cost per Total Job	\$572	
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	145	149	4	2.76%	
Total Employment	Before	After	▲	▲%	
	31,975	32,463	488	1.53%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	4.023	4.037	0.34%	0.50%	pos
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$27.36	\$27.29	-0.27%	-0.17%	neg
Economic Stage Index	Before	After	▲%	▲STD%	
	4.281	4.274	-0.17%	-0.17%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	25.13%	25.06%	0.27%	0.36%	pos
Summary of Indices					
2 of 4 indices show positive economic structural change			Composite Economic Structural Change Index	0.51%	pos

*Baseline industry count and employment are from 1993
 **The sign of the import-dependence index is reversed, so a positive index change will indicate a positive economic structural change

pos= positive economic structural change
 neg= negative economic structural change
 ind= indeterminate economic structural change

Union, OR					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 1,055,927	Direct	188		
Other Public	\$ 143,443	Indirect	137		
Private	\$ 1,888,794	Total	325		
New Equity	\$ 1,611,499	Multiplier	1.73		
Total	\$ 4,699,664				
Loan-Leverage Ratio	3.5:1				
EDA Cost	\$ 142,324	EDA Cost per Direct Job	\$758		
Total Investment per EDA Dollar	\$33.02	EDA Cost per Total Job	\$438		
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	111	114	3	2.70%	
Total Employment	Before	After	▲	▲%	
	12,923	13,248	325	2.51%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	3.876	3.895	0.49%	0.71%	pos
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$28.19	\$28.17	-0.09%	-0.06%	ind
Economic Stage Index	Before	After	▲%	▲STD%	
	4.418	4.420	0.04%	0.04%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	26.92%	26.81%	0.38%	0.48%	pos
Summary of Indices					
2 of 4 indices show positive economic structural change		Composite Economic Structural Change Index	1.19%		pos

Wallowa, OR					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 495,508	Direct	88		
Other Public	\$ 289,480	Indirect	97		
Private	\$ 787,715	Total	185		
New Equity	\$ 355,931	Multiplier	2.10		
Total	\$ 1,928,634				
Loan-Leverage Ratio	2.9:1				
EDA Cost	\$ 118,973	EDA Cost per Direct Job	\$1,351		
Total Investment per EDA Dollar	\$16.21	EDA Cost per Total Job	\$643		
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	87	89	2	2.30%	
Total Employment	Before	After	▲	▲%	
	4,040	4,225	185	4.58%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	3.696	3.737	1.09%	1.59%	pos
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$25.04	\$24.85	-1.58%	-1.02%	neg
Economic Stage Index	Before	After	▲%	▲STD%	
	3.851	3.847	-0.10%	-0.10%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	33.48%	33.32%	0.48%	0.62%	pos
Summary of Indices					
2 of 4 indices show positive economic structural change		Composite Economic Structural Change Index	1.09%		pos

Wasco, OR					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 840,974	Direct	77		
Other Public	\$ 409,067	Indirect	34		
Private	\$ 2,696,686	Total	111		
New Equity	\$ 788,674	Multiplier	1.45		
Total	\$ 4,735,401				
Loan-Leverage Ratio	4.6:1				
EDA Cost	\$ 175,920	EDA Cost per Direct Job	\$2,285		
Total Investment per EDA Dollar	\$26.92	EDA Cost per Total Job	\$1,578		
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	122	124	2	1.64%	
Total Employment	Before	After	▲	▲%	
	11,234	11,345	111	0.99%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	3.911	3.927	0.42%	0.81%	pos
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$29.24	\$29.12	-0.39%	-0.25%	neg
Economic Stage Index	Before	After	▲%	▲STD%	
	4.430	4.429	-0.02%	-0.02%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	27.40%	27.36%	0.13%	0.16%	ind
Summary of Indices					
1 of 4 indices show positive economic structural change		Composite Economic Structural Change Index	0.51%		pos

Washington, OR					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 2,458,454	Direct	158		
Other Public	\$ 1,681,487	Indirect	170		
Private	\$ 10,746,249	Total	327		
New Equity	\$ 1,893,119	Multiplier	2.08		
Total	\$ 16,779,309				
Loan-Leverage Ratio	5.8:1				
EDA Cost	\$ 173,864	EDA Cost per Direct Job	\$1,104		
Total Investment per EDA Dollar	\$96.51	EDA Cost per Total Job	\$531		
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	290	292	2	0.69%	
Total Employment	Before	After	▲	▲%	
	191,766	192,093	327	0.17%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	4.459	4.461	0.05%	0.07%	ind
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$35.35	\$35.35	0.00%	0.00%	ind
Economic Stage Index	Before	After	▲%	▲STD%	
	4.712	4.711	-0.02%	-0.02%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	20.64%	20.64%	0.02%	0.02%	ind
Summary of Indices					
0 of 4 indices show positive economic structural change		Composite Economic Structural Change Index	0.07%		ind

*Baseline industry count and employment are from 1993
 **The sign of the import-dependence index is reversed, so a positive index change will indicate a positive economic structural change

pos= positive economic structural change
 neg= negative economic structural change
 ind= indeterminate economic structural change

Wheeler, OR

Loan Moneys and Employment Creation

Loans Summary		Jobs Summary (created/retained)	
RLF	\$ 8,262	Direct	10
Other Public	\$ 0	Indirect	1
Private	\$ 6,610	Total	11
New Equity	\$ 0	Multiplier	1.08
Total	\$ 14,872		
Loan-Leverage Ratio	0.8:1		
EDA Cost	\$ 1,903	EDA Cost per Direct Job	\$ 190
Total Investment per EDA Dollar	\$ 7.81	EDA Cost per Total Job	\$ 177

Baseline Industry and Employment Analysis*

SIC Business Types	Before	After	▲%	▲STD%
in County (4-Digit)	61	61	0	0.00%
Total	Before	After	▲	▲%
Employment	708	719	11	1.52%

Economic Structural Change Analysis

Economic	Before	After	▲%	▲STD%	
Diversification Index	3.206	3.210	0.12%	0.17%	ind
Earnings per Worker Index (\$1,000)	\$19.60	\$19.49	-0.53%	-0.34%	neg
Economic Stage Index	3.639	3.660	0.56%	0.56%	pos
Import-Dependence Index**	37.31%	36.85%	1.24%	1.62%	pos

Summary of Indices

2 of 4 indices show positive economic structural change	Composite Economic Structural Change Index	2.02%	pos
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Yamhill, OR

Loan Moneys and Employment Creation

Loans Summary		Jobs Summary (created/retained)	
RLF	\$ 1,396,662	Direct	179
Other Public	\$ 245,466	Indirect	89
Private	\$ 2,170,781	Total	268
New Equity	\$ 1,255,037	Multiplier	1.50
Total	\$ 5,067,946		
Loan-Leverage Ratio	2.6:1		
EDA Cost	\$ 278,508	EDA Cost per Direct Job	\$ 1,556
Total Investment per EDA Dollar	\$ 18.20	EDA Cost per Total Job	\$ 1,038

Baseline Industry and Employment Analysis*

SIC Business Types	Before	After	▲%	▲STD%
in County (4-Digit)	183	185	2	1.09%
Total	Before	After	▲	▲%
Employment	32,333	32,601	268	0.83%

Economic Structural Change Analysis

Economic	Before	After	▲%	▲STD%	
Diversification Index	4.340	4.346	0.15%	0.22%	ind
Earnings per Worker Index (\$1,000)	\$28.78	\$28.71	-0.26%	-0.17%	neg
Economic Stage Index	4.324	4.322	-0.06%	-0.06%	ind
Import-Dependence Index**	26.45%	26.48%	-0.12%	-0.16%	ind

Summary of Indices

0 of 4 indices show positive economic structural change	Composite Economic Structural Change Index	-0.17%	ind
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Benton, WA

Loan Moneys and Employment Creation

Loans Summary		Jobs Summary (created/retained)	
RLF	\$ 6,363,741	Direct	616
Other Public	\$ 2,503,773	Indirect	197
Private	\$ 13,071,150	Total	813
New Equity	\$ 5,362,109	Multiplier	1.32
Total	\$ 27,300,773		
Loan-Leverage Ratio	3.3:1		
EDA Cost	\$ 559,147	EDA Cost per Direct Job	\$ 907
Total Investment per EDA Dollar	\$ 48.83	EDA Cost per Total Job	\$ 687

Baseline Industry and Employment Analysis*

SIC Business Types	Before	After	▲%	▲STD%
in County (4-Digit)	169	174	5	2.96%
Total	Before	After	▲	▲%
Employment	74,815	75,628	813	1.09%

Economic Structural Change Analysis

Economic	Before	After	▲%	▲STD%	
Diversification Index	3.468	3.482	0.41%	0.60%	pos
Earnings per Worker Index (\$1,000)	\$40.24	\$40.12	-0.30%	-0.20%	neg
Economic Stage Index	5.066	5.063	-0.06%	-0.06%	ind
Import-Dependence Index**	31.32%	31.14%	0.57%	0.73%	pos

Summary of Indices

2 of 4 indices show positive economic structural change	Composite Economic Structural Change Index	1.09%	pos
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Chelan, WA

Loan Moneys and Employment Creation

Loans Summary		Jobs Summary (created/retained)	
RLF	\$ 1,449,870	Direct	374
Other Public	\$ 446,051	Indirect	274
Private	\$ 8,856,455	Total	648
New Equity	\$ 6,704,865	Multiplier	1.73
Total	\$ 17,457,242		
Loan-Leverage Ratio	11.0:1		
EDA Cost	\$ 211,989	EDA Cost per Direct Job	\$ 567
Total Investment per EDA Dollar	\$ 82.35	EDA Cost per Total Job	\$ 327

Baseline Industry and Employment Analysis*

SIC Business Types	Before	After	▲%	▲STD%
in County (4-Digit)	153	158	5	3.27%
Total	Before	After	▲	▲%
Employment	39,648	40,296	648	1.63%

Economic Structural Change Analysis

Economic	Before	After	▲%	▲STD%	
Diversification Index	3.827	3.856	0.76%	1.11%	pos
Earnings per Worker Index (\$1,000)	\$29.05	\$29.07	0.07%	0.05%	ind
Economic Stage Index	4.444	4.433	-0.25%	-0.25%	ind
Import-Dependence Index**	26.04%	25.93%	0.41%	0.53%	pos

Summary of Indices

2 of 4 indices show positive economic structural change	Composite Economic Structural Change Index	1.44%	pos
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*Baseline industry count and employment are from 1993

**The sign of the import-dependence index is reversed, so a positive index change will indicate a positive economic structural change

pos= positive economic structural change

neg= negative economic structural change

ind= indeterminate economic structural change

Clallam, WA					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 675,284		Direct	71	
Other Public	\$ 318,053		Indirect	43	
Private	\$ 3,826,786		Total	113	
New Equity	\$ 637,074		Multiplier	1.60	
Total	\$ 5,457,196				
Loan-Leverage Ratio	7.1:1				
EDA Cost	\$ 157,813		EDA Cost per Direct Job	\$2,228	
Total Investment per EDA Dollar	\$34.58		EDA Cost per Total Job	\$1,392	
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	148	148	0	0.00%	
Total Employment	Before	After	▲	▲%	
	26,893	27,006	113	0.42%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	3.975	3.978	0.06%	0.09%	ind
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$28.56	\$28.58	0.06%	0.04%	ind
Economic Stage Index	Before	After	▲%	▲STD%	
	4.690	4.690	0.00%	0.00%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	26.43%	26.43%	0.00%	-0.01%	ind
Summary of Indices					
0 of 4 indices show positive economic structural change		Composite Economic Structural Change Index	0.12%		ind

Clark, WA					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 123,933		Direct	2	
Other Public	\$ 0		Indirect	2	
Private	\$ 165,244		Total	4	
New Equity	\$ 165,244		Multiplier	1.77	
Total	\$ 454,422				
Loan-Leverage Ratio	2.7:1				
EDA Cost	\$ 16,034		EDA Cost per Direct Job	\$8,017	
Total Investment per EDA Dollar	\$28.34		EDA Cost per Total Job	\$4,540	
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	253	253	0	0.00%	
Total Employment	Before	After	▲	▲%	
	118,709	118,713	4	0.00%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	4.316	4.316	0.00%	0.00%	ind
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$33.08	\$33.08	0.00%	0.00%	ind
Economic Stage Index	Before	After	▲%	▲STD%	
	4.728	4.728	0.00%	0.00%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	19.64%	19.64%	0.00%	0.01%	ind
Summary of Indices					
0 of 4 indices show positive economic structural change		Composite Economic Structural Change Index	0.01%		ind

Cowlitz, WA					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 1,687,510		Direct	366	
Other Public	\$ 0		Indirect	302	
Private	\$ 4,804,746		Total	668	
New Equity	\$ 1,812,363		Multiplier	1.82	
Total	\$ 8,304,619				
Loan-Leverage Ratio	3.9:1				
EDA Cost	\$ 395,452		EDA Cost per Direct Job	\$1,080	
Total Investment per EDA Dollar	\$21.00		EDA Cost per Total Job	\$592	
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	178	180	2	1.12%	
Total Employment	Before	After	▲	▲%	
	45,240	45,908	668	1.48%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	4.138	4.148	0.24%	0.35%	ind
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$35.15	\$34.93	-0.60%	-0.39%	neg
Economic Stage Index	Before	After	▲%	▲STD%	
	4.429	4.430	0.03%	0.03%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	24.42%	24.28%	0.58%	0.76%	pos
Summary of Indices					
1 of 4 indices show positive economic structural change		Composite Economic Structural Change Index	0.75%		pos

Douglas, WA					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 495,830		Direct	83	
Other Public	\$ 680,840		Indirect	22	
Private	\$ 1,631,698		Total	105	
New Equity	\$ 215,028		Multiplier	1.27	
Total	\$ 3,023,396				
Loan-Leverage Ratio	5.1:1				
EDA Cost	\$ 205,114		EDA Cost per Direct Job	\$2,486	
Total Investment per EDA Dollar	\$14.74		EDA Cost per Total Job	\$1,960	
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	95	97	2	2.11%	
Total Employment	Before	After	▲	▲%	
	10,100	10,205	105	1.04%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	3.614	3.624	0.28%	0.40%	pos
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$26.71	\$26.65	-0.24%	-0.16%	ind
Economic Stage Index	Before	After	▲%	▲STD%	
	4.125	4.124	-0.03%	-0.03%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	28.42%	28.45%	-0.09%	-0.12%	ind
Summary of Indices					
1 of 4 indices show positive economic structural change		Composite Economic Structural Change Index	0.09%		ind

*Baseline industry count and employment are from 1993
 **The sign of the import-dependence index is reversed, so a positive index change will indicate a positive economic structural change

pos= positive economic structural change
 neg= negative economic structural change
 ind= indeterminate economic structural change

Ferry, WA					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 564,474		Direct	36	
Other Public	\$ 0		Indirect	13	
Private	\$ 1,057,986		Total	49	
New Equity	\$ 368,224		Multiplier	1.35	
Total	\$ 1,990,684				
Loan-Leverage Ratio	2.5:1				
EDA Cost	\$ 46,538		EDA Cost per Direct Job	\$ 1,293	
Total Investment per EDA Dollar	\$42.78		EDA Cost per Total Job	\$955	
Baseline Industry and Employment Analysis*					
SIC Business Types	Before	After	▲	▲%	
in County (4-Digit)	80	82	2	2.50%	
Total	Before	After	▲	▲%	
Employment	2,677	2,726	49	1.82%	
Economic Structural Change Analysis					
Economic	Before	After	▲%	▲STD%	
Diversification Index	3.473	3.496	0.66%	0.97%	pos
Earnings per Worker	Before	After	▲%	▲STD%	
Index (\$1,000)	\$28.75	\$28.51	-0.86%	-0.56%	neg
Economic	Before	After	▲%	▲STD%	
Stage Index	4.054	4.051	-0.07%	-0.07%	ind
Import-Dependence	Before	After	▲%	▲STD%	
Index**	35.29%	35.16%	0.36%	0.47%	pos
Summary of Indices					
2 of 4 indices show positive economic structural change			Composite Economic Structural Change Index	0.82%	pos

Franklin, WA					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 2,067,990		Direct	222	
Other Public	\$ 0		Indirect	275	
Private	\$ 5,232,603		Total	497	
New Equity	\$ 1,438,257		Multiplier	2.24	
Total	\$ 8,738,851				
Loan-Leverage Ratio	3.2:1				
EDA Cost	\$ 87,021		EDA Cost per Direct Job	\$392	
Total Investment per EDA Dollar	\$100.42		EDA Cost per Total Job	\$175	
Baseline Industry and Employment Analysis*					
SIC Business Types	Before	After	▲	▲%	
in County (4-Digit)	122	124	2	1.64%	
Total	Before	After	▲	▲%	
Employment	22,286	22,783	497	2.23%	
Economic Structural Change Analysis					
Economic	Before	After	▲%	▲STD%	
Diversification Index	3.899	3.914	0.37%	0.54%	pos
Earnings per Worker	Before	After	▲%	▲STD%	
Index (\$1,000)	\$30.57	\$30.45	-0.39%	-0.25%	neg
Economic	Before	After	▲%	▲STD%	
Stage Index	4.352	4.350	-0.06%	-0.06%	ind
Import-Dependence	Before	After	▲%	▲STD%	
Index**	27.92%	27.76%	0.58%	0.78%	pos
Summary of Indices					
2 of 4 indices show positive economic structural change			Composite Economic Structural Change Index	0.98%	pos

Grays Harbor, WA					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 998,748		Direct	156	
Other Public	\$ 186,151		Indirect	157	
Private	\$ 3,002,379		Total	312	
New Equity	\$ 1,181,455		Multiplier	2.01	
Total	\$ 5,368,733				
Loan-Leverage Ratio	4.4:1				
EDA Cost	\$ 175,168		EDA Cost per Direct Job	\$ 1,126	
Total Investment per EDA Dollar	\$30.65		EDA Cost per Total Job	\$561	
Baseline Industry and Employment Analysis*					
SIC Business Types	Before	After	▲	▲%	
in County (4-Digit)	147	149	2	1.36%	
Total	Before	After	▲	▲%	
Employment	31,022	31,334	312	1.01%	
Economic Structural Change Analysis					
Economic	Before	After	▲%	▲STD%	
Diversification Index	4.053	4.061	0.21%	0.30%	ind
Earnings per Worker	Before	After	▲%	▲STD%	
Index (\$1,000)	\$31.58	\$31.50	-0.24%	-0.16%	ind
Economic	Before	After	▲%	▲STD%	
Stage Index	4.516	4.515	-0.02%	-0.02%	ind
Import-Dependence	Before	After	▲%	▲STD%	
Index**	24.99%	24.92%	0.31%	0.40%	pos
Summary of Indices					
1 of 4 indices show positive economic structural change			Composite Economic Structural Change Index	0.53%	pos

Jefferson, WA					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 1,223,973		Direct	276	
Other Public	\$ 675,571		Indirect	129	
Private	\$ 3,345,648		Total	405	
New Equity	\$ 1,076,109		Multiplier	1.47	
Total	\$ 6,321,301				
Loan-Leverage Ratio	4.2:1				
EDA Cost	\$ 219,965		EDA Cost per Direct Job	\$797	
Total Investment per EDA Dollar	\$28.74		EDA Cost per Total Job	\$543	
Baseline Industry and Employment Analysis*					
SIC Business Types	Before	After	▲	▲%	
in County (4-Digit)	117	119	2	1.71%	
Total	Before	After	▲	▲%	
Employment	10,218	10,623	405	3.96%	
Economic Structural Change Analysis					
Economic	Before	After	▲%	▲STD%	
Diversification Index	3.892	3.927	0.89%	1.30%	pos
Earnings per Worker	Before	After	▲%	▲STD%	
Index (\$1,000)	\$25.99	\$25.70	-1.08%	-0.70%	neg
Economic	Before	After	▲%	▲STD%	
Stage Index	4.631	4.622	-0.20%	-0.20%	ind
Import-Dependence	Before	After	▲%	▲STD%	
Index**	29.49%	29.24%	0.86%	1.12%	pos
Summary of Indices					
2 of 4 indices show positive economic structural change			Composite Economic Structural Change Index	1.52%	pos

*Baseline industry count and employment are from 1993

**The sign of the import-dependence index is reversed, so a positive index change will indicate a positive economic structural change

pos= positive economic structural change

neg= negative economic structural change

ind= indeterminate economic structural change

King, WA					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 369,197	Direct	8		
Other Public	\$ 73,839	Indirect	10		
Private	\$ 1,398,519	Total	18		
New Equity	\$ 373,628	Multiplier	2.19		
Total	\$ 2,215,183				
Loan-Leverage Ratio	5.0:1				
EDA Cost	\$ 36,837	EDA Cost per Direct Job	\$ 4,605		
Total Investment per EDA Dollar	\$60.13	EDA Cost per Total Job	\$ 2,102		
Baseline Industry and Employment Analysis*					
SIC Business Types	Before	After	▲	▲%	
in County (4-Digit)	391	391	0	0.00%	
Total	Before	After	▲	▲%	
Employment	1,196,577	1,196,595	18	0.00%	
Economic Structural Change Analysis					
Economic	Before	After	▲%	▲STD%	
Diversification Index	4.321	4.321	0.00%	0.00%	ind
Earnings per Worker	Before	After	▲%	▲STD%	
Index (\$1,000)	\$40.33	\$40.33	0.00%	0.00%	ind
Economic	Before	After	▲%	▲STD%	
Stage Index	4.873	4.873	0.00%	0.00%	ind
Import-Dependence	Before	After	▲%	▲STD%	
Index**	16.82%	16.82%	0.00%	0.00%	ind
Summary of Indices					
0 of 4 indices show positive economic structural change			Composite Economic Structural Change Index	0.00%	ind

Klickitat, WA					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 506,510	Direct	67		
Other Public	\$ 0	Indirect	376		
Private	\$ 1,256,386	Total	443		
New Equity	\$ 91,663	Multiplier	6.65		
Total	\$ 1,854,560				
Loan-Leverage Ratio	2.7:1				
EDA Cost	\$ 373,149	EDA Cost per Direct Job	\$ 5,608		
Total Investment per EDA Dollar	\$4.97	EDA Cost per Total Job	\$ 843		
Baseline Industry and Employment Analysis*					
SIC Business Types	Before	After	▲	▲%	
in County (4-Digit)	117	121	4	3.42%	
Total	Before	After	▲	▲%	
Employment	7,476	7,919	443	5.92%	
Economic Structural Change Analysis					
Economic	Before	After	▲%	▲STD%	
Diversification Index	3.859	3.914	1.42%	2.07%	pos
Earnings per Worker	Before	After	▲%	▲STD%	
Index (\$1,000)	\$31.32	\$30.49	-2.65%	-1.71%	neg
Economic	Before	After	▲%	▲STD%	
Stage Index	3.957	3.891	-1.67%	-1.67%	neg
Import-Dependence	Before	After	▲%	▲STD%	
Index**	31.50%	31.49%	0.05%	0.06%	ind
Summary of Indices					
1 of 4 indices show positive economic structural change			Composite Economic Structural Change Index	-1.26%	neg

Lewis, WA					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 138,075	Direct	10		
Other Public	\$ 0	Indirect	5		
Private	\$ 207,113	Total	15		
New Equity	\$ 123,301	Multiplier	1.55		
Total	\$ 468,489				
Loan-Leverage Ratio	2.4:1				
EDA Cost	\$ 3,650	EDA Cost per Direct Job	\$ 365		
Total Investment per EDA Dollar	\$128.34	EDA Cost per Total Job	\$ 236		
Baseline Industry and Employment Analysis*					
SIC Business Types	Before	After	▲	▲%	
in County (4-Digit)	167	168	1	0.60%	
Total	Before	After	▲	▲%	
Employment	31,537	31,553	15	0.05%	
Economic Structural Change Analysis					
Economic	Before	After	▲%	▲STD%	
Diversification Index	4.140	4.142	0.04%	0.06%	ind
Earnings per Worker	Before	After	▲%	▲STD%	
Index (\$1,000)	\$31.05	\$31.04	-0.03%	-0.02%	ind
Economic	Before	After	▲%	▲STD%	
Stage Index	4.445	4.445	-0.01%	-0.01%	ind
Import-Dependence	Before	After	▲%	▲STD%	
Index**	24.20%	24.19%	0.06%	0.08%	ind
Summary of Indices					
0 of 4 indices show positive economic structural change			Composite Economic Structural Change Index	0.11%	ind

Pacific, WA					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 1,419,109	Direct	228		
Other Public	\$ 1,544,850	Indirect	35		
Private	\$ 2,643,519	Total	262		
New Equity	\$ 1,198,293	Multiplier	1.15		
Total	\$ 6,805,771				
Loan-Leverage Ratio	3.8:1				
EDA Cost	\$ 337,980	EDA Cost per Direct Job	\$ 1,485		
Total Investment per EDA Dollar	\$20.14	EDA Cost per Total Job	\$ 1,288		
Baseline Industry and Employment Analysis*					
SIC Business Types	Before	After	▲	▲%	
in County (4-Digit)	89	91	2	2.25%	
Total	Before	After	▲	▲%	
Employment	8,701	8,963	262	3.02%	
Economic Structural Change Analysis					
Economic	Before	After	▲%	▲STD%	
Diversification Index	3.527	3.524	-0.08%	-0.12%	ind
Earnings per Worker	Before	After	▲%	▲STD%	
Index (\$1,000)	\$26.13	\$25.89	-0.92%	-0.60%	neg
Economic	Before	After	▲%	▲STD%	
Stage Index	4.053	4.074	0.51%	0.51%	pos
Import-Dependence	Before	After	▲%	▲STD%	
Index**	34.47%	34.42%	0.16%	0.20%	ind
Summary of Indices					
1 of 4 indices show positive economic structural change			Composite Economic Structural Change Index	0.00%	ind

*Baseline industry count and employment are from 1993
 **The sign of the import-dependence index is reversed, so a positive index change will indicate a positive economic structural change

pos= positive economic structural change
 neg= negative economic structural change
 ind= indeterminate economic structural change

Pend Oreille, WA					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 251,560		Direct	10	
Other Public	\$ 105,169		Indirect	2	
Private	\$ 149,530		Total	12	
New Equity	\$ 72,479		Multiplier	1.16	
Total	\$ 578,738				
Loan-Leverage Ratio	1.3:1				
EDA Cost	\$ 26,182		EDA Cost per Direct Job	\$ 2,618	
Total Investment per EDA Dollar	\$22.10		EDA Cost per Total Job	\$ 2,253	
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	82	83	1	1.22%	
Total Employment	Before	After	▲	▲%	
	3,620	3,632	12	0.32%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	3.628	3.632	0.10%	0.15%	ind
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$31.61	\$31.55	-0.21%	-0.14%	ind
Economic Stage Index	Before	After	▲%	▲STD%	
	4.289	4.291	0.06%	0.06%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	32.21%	32.17%	0.15%	0.19%	ind
Summary of Indices					
0 of 4 indices show positive economic structural change		Composite Economic Structural Change Index	0.26%	pos	

Pierce, WA					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 8,212,283		Direct	953	
Other Public	\$ 73,839		Indirect	409	
Private	\$ 32,247,243		Total	1362	
New Equity	\$ 12,341,724		Multiplier	1.43	
Total	\$ 52,875,090				
Loan-Leverage Ratio	5.4:1				
EDA Cost	\$ 2,205,795		EDA Cost per Direct Job	\$ 2,315	
Total Investment per EDA Dollar	\$23.97		EDA Cost per Total Job	\$ 1,620	
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	269	269	0	0.00%	
Total Employment	Before	After	▲	▲%	
	295,332	296,694	1,362	0.46%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	4.122	4.126	0.08%	0.12%	ind
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$33.90	\$33.87	-0.08%	-0.05%	ind
Economic Stage Index	Before	After	▲%	▲STD%	
	4.912	4.913	0.02%	0.02%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	18.24%	18.12%	0.63%	0.83%	pos
Summary of Indices					
1 of 4 indices show positive economic structural change		Composite Economic Structural Change Index	0.91%	pos	

Skagit, WA					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 5,100,722		Direct	1322	
Other Public	\$ 5,976,338		Indirect	1,422	
Private	\$ 33,985,721		Total	2744	
New Equity	\$ 6,166,179		Multiplier	2.08	
Total	\$ 51,228,959				
Loan-Leverage Ratio	9.0:1				
EDA Cost	\$ 1,478,896		EDA Cost per Direct Job	\$ 1,119	
Total Investment per EDA Dollar	\$34.64		EDA Cost per Total Job	\$ 539	
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	192	194	2	1.04%	
Total Employment	Before	After	▲	▲%	
	46,954	49,698	2,744	5.84%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	4.119	4.150	0.75%	1.09%	pos
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$29.96	\$30.09	0.44%	0.29%	pos
Economic Stage Index	Before	After	▲%	▲STD%	
	4.592	4.543	-1.06%	-1.06%	neg
Import-Dependence Index**	Before	After	▲%	▲STD%	
	24.66%	24.91%	-1.02%	-1.33%	neg
Summary of Indices					
2 of 4 indices show positive economic structural change		Composite Economic Structural Change Index	-1.02%	neg	

Skamania, WA					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 1,198,112		Direct	84	
Other Public	\$ 0		Indirect	92	
Private	\$ 1,016,364		Total	176	
New Equity	\$ 537,275		Multiplier	2.09	
Total	\$ 2,751,752				
Loan-Leverage Ratio	1.3:1				
EDA Cost	\$ 503,636		EDA Cost per Direct Job	\$ 5,982	
Total Investment per EDA Dollar	\$5.46		EDA Cost per Total Job	\$ 2,863	
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	85	90	5	5.88%	
Total Employment	Before	After	▲	▲%	
	2,664	2,840	176	6.60%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	3.328	3.416	2.64%	3.85%	pos
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$28.58	\$28.05	-1.86%	-1.20%	neg
Economic Stage Index	Before	After	▲%	▲STD%	
	4.498	4.475	-0.50%	-0.50%	neg
Import-Dependence Index**	Before	After	▲%	▲STD%	
	35.60%	35.05%	1.54%	2.02%	pos
Summary of Indices					
2 of 4 indices show positive economic structural change		Composite Economic Structural Change Index	4.16%	pos	

*Baseline industry count and employment are from 1993
 **The sign of the import-dependence index is reversed, so a positive index change will indicate a positive economic structural change

pos= positive economic structural change
 neg= negative economic structural change
 ind= indeterminate economic structural change

Spokane, WA					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 240,029		Direct	14	
Other Public	\$ 0		Indirect	8	
Private	\$ 753,038		Total	22	
New Equity	\$ 79,649		Multiplier	1.59	
Total	\$ 1,072,716				
Loan-Leverage Ratio	3.5:1				
EDA Cost	\$ 19,727		EDA Cost per Direct Job	\$ 1,409	
Total Investment per EDA Dollar	\$54.38		EDA Cost per Total Job	\$889	
Baseline Industry and Employment Analysis*					
SIC Business Types	Before	After	▲	▲%	
in County (4-Digit)	281	281	0	0.00%	
Total	Before	After	▲	▲%	
Employment	213,890	213,912	22	0.01%	
Economic Structural Change Analysis					
Economic	Before	After	▲%	▲STD%	
Diversification Index	4.280	4.280	0.00%	0.00% ind	
Earnings per Worker	Before	After	▲%	▲STD%	
Index (\$1,000)	\$32.20	\$32.20	0.00%	0.00% ind	
Economic	Before	After	▲%	▲STD%	
Stage Index	4.898	4.898	0.00%	0.00% ind	
Import-Dependence	Before	After	▲%	▲STD%	
Index**	16.53%	16.53%	0.01%	0.02% ind	
Summary of Indices			Composite		
0 of 4 indices show positive economic structural change			Economic Structural Change Index 0.02% ind		

Stevens, WA					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 1,561,603		Direct	161	
Other Public	\$ 1,223,555		Indirect	74	
Private	\$ 3,955,221		Total	234	
New Equity	\$ 1,668,362		Multiplier	1.46	
Total	\$ 8,408,741				
Loan-Leverage Ratio	4.4:1				
EDA Cost	\$ 223,294		EDA Cost per Direct Job	\$ 1,389	
Total Investment per EDA Dollar	\$37.66		EDA Cost per Total Job	\$953	
Baseline Industry and Employment Analysis*					
SIC Business Types	Before	After	▲	▲%	
in County (4-Digit)	121	125	4	3.31%	
Total	Before	After	▲	▲%	
Employment	13,450	13,684	234	1.74%	
Economic Structural Change Analysis					
Economic	Before	After	▲%	▲STD%	
Diversification Index	3.893	3.915	0.57%	0.82% pos	
Earnings per Worker	Before	After	▲%	▲STD%	
Index (\$1,000)	\$30.09	\$29.99	-0.36%	-0.23% neg	
Economic	Before	After	▲%	▲STD%	
Stage Index	4.007	4.012	0.12%	0.12% ind	
Import-Dependence	Before	After	▲%	▲STD%	
Index**	31.06%	30.95%	0.36%	0.47% pos	
Summary of Indices			Composite		
2 of 4 indices show positive economic structural change			Economic Structural Change Index 1.18% pos		

Wahkiakum, WA					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 54,367		Direct	4	
Other Public	\$ 0		Indirect	1	
Private	\$ 62,977		Total	5	
New Equity	\$ 28,537		Multiplier	1.13	
Total	\$ 145,881				
Loan-Leverage Ratio	1.7:1				
EDA Cost	\$ 5,884		EDA Cost per Direct Job	\$ 1,471	
Total Investment per EDA Dollar	\$24.79		EDA Cost per Total Job	\$ 1,306	
Baseline Industry and Employment Analysis*					
SIC Business Types	Before	After	▲	▲%	
in County (4-Digit)	63	63	0	0.00%	
Total	Before	After	▲	▲%	
Employment	1,216	1,221	5	0.37%	
Economic Structural Change Analysis					
Economic	Before	After	▲%	▲STD%	
Diversification Index	3.524	3.523	-0.01%	-0.02% ind	
Earnings per Worker	Before	After	▲%	▲STD%	
Index (\$1,000)	\$26.37	\$26.36	-0.06%	-0.04% ind	
Economic	Before	After	▲%	▲STD%	
Stage Index	3.810	3.814	0.12%	0.12% ind	
Import-Dependence	Before	After	▲%	▲STD%	
Index**	37.05%	37.00%	0.12%	0.16% ind	
Summary of Indices			Composite		
0 of 4 indices show positive economic structural change			Economic Structural Change Index 0.23% ind		

*Baseline industry count and employment are from 1993
 **The sign of the import-dependence index is reversed, so a positive index change will indicate a positive economic structural change

Whatcom, WA					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 1,666,362		Direct	192	
Other Public	\$ 256,834		Indirect	280	
Private	\$ 3,771,088		Total	472	
New Equity	\$ 5,409,606		Multiplier	2.46	
Total	\$ 11,103,890				
Loan-Leverage Ratio	5.7:1				
EDA Cost	\$ 314,041		EDA Cost per Direct Job	\$ 1,634	
Total Investment per EDA Dollar	\$35.36		EDA Cost per Total Job	\$665	
Baseline Industry and Employment Analysis*					
SIC Business Types	Before	After	▲	▲%	
in County (4-Digit)	235	239	4	1.70%	
Total	Before	After	▲	▲%	
Employment	81,433	81,905	472	0.58%	
Economic Structural Change Analysis					
Economic	Before	After	▲%	▲STD%	
Diversification Index	4.243	4.249	0.14%	0.20% ind	
Earnings per Worker	Before	After	▲%	▲STD%	
Index (\$1,000)	\$30.64	\$30.63	-0.06%	-0.04% ind	
Economic	Before	After	▲%	▲STD%	
Stage Index	4.645	4.643	-0.04%	-0.04% ind	
Import-Dependence	Before	After	▲%	▲STD%	
Index**	22.34%	22.25%	0.39%	0.50% pos	
Summary of Indices			Composite		
1 of 4 indices show positive economic structural change			Economic Structural Change Index 0.63% pos		

pos= positive economic structural change
 neg= negative economic structural change
 ind= indeterminate economic structural change

County Profiles: Austin Region

Notes:

- * Baseline industry count and employment are from 1993
- ** The sign of the import-dependence index is reversed, so a positive index change will indicate a positive economic structural change

pos = positive economic structural change

neg = negative economic structural change

ind = indeterminate economic structural change

Calhoun, AR				
Loan Moneys and Employment Creation				
Loans Summary		Jobs Summary (created/retained)		
RLF	\$ 112,366	Direct	15	
Other Public	\$ 0	Indirect	2	
Private	\$ 130,543	Total	17	
New Equity	\$ 0	Multiplier	1.12	
Total	\$ 242,909			
Loan-Leverage Ratio	1.2:1			
EDA Cost	\$ 17,321	EDA Cost per Direct Job	\$ 1,155	
Total Investment per EDA Dollar	\$ 14.02	EDA Cost per Total Job	\$ 1,027	
Baseline Industry and Employment Analysis*				
SIC Business Types in County (4-Digit)	Before	After	▲	▲%
	81	81	0	0.00%
Total Employment	Before	After	▲	▲%
	4,816	4,833	17	0.35%
Economic Structural Change Analysis				
Economic Diversification Index	Before	After	▲%	▲STD%
	2.917	2.917	0.02%	0.03%
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%
	\$35.29	\$35.26	-0.10%	-0.06%
Economic Stage Index	Before	After	▲%	▲STD%
	3.815	3.812	-0.06%	-0.06%
Import-Dependence Index**	Before	After	▲%	▲STD%
	39.74%	39.75%	-0.03%	-0.04%
Summary of Indices		Composite Economic Structural Change Index		
0 of 4 indices show positive economic structural change		-0.14% ind		

Clark, AR				
Loan Moneys and Employment Creation				
Loans Summary		Jobs Summary (created/retained)		
RLF	\$ 285,059	Direct	95	
Other Public	\$ 401,120	Indirect	49	
Private	\$ 336,982	Total	144	
New Equity	\$ 807,139	Multiplier	1.51	
Total	\$ 1,830,299			
Loan-Leverage Ratio	5.4:1			
EDA Cost	\$ 21,697	EDA Cost per Direct Job	\$ 228	
Total Investment per EDA Dollar	\$ 84.36	EDA Cost per Total Job	\$ 151	
Baseline Industry and Employment Analysis*				
SIC Business Types in County (4-Digit)	Before	After	▲	▲%
	116	117	1	0.86%
Total Employment	Before	After	▲	▲%
	11,873	12,017	144	1.21%
Economic Structural Change Analysis				
Economic Diversification Index	Before	After	▲%	▲STD%
	3.862	3.877	0.39%	0.57%
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%
	\$23.40	\$23.25	-0.65%	-0.42%
Economic Stage Index	Before	After	▲%	▲STD%
	4.425	4.416	-0.21%	-0.21%
Import-Dependence Index**	Before	After	▲%	▲STD%
	27.94%	27.98%	-0.14%	-0.18%
Summary of Indices		Composite Economic Structural Change Index		
1 of 4 indices show positive economic structural change		-0.24% ind		

Clay, AR				
Loan Moneys and Employment Creation				
Loans Summary		Jobs Summary (created/retained)		
RLF	\$ 196,793	Direct	108	
Other Public	\$ 0	Indirect	39	
Private	\$ 206,637	Total	147	
New Equity	\$ 0	Multiplier	1.36	
Total	\$ 403,431			
Loan-Leverage Ratio	1.1:1			
EDA Cost	(\$ 9,692)	EDA Cost per Direct Job	-\$90	
Total Investment per EDA Dollar	-\$41.63	EDA Cost per Total Job	-\$66	
Baseline Industry and Employment Analysis*				
SIC Business Types in County (4-Digit)	Before	After	▲	▲%
	101	103	2	1.98%
Total Employment	Before	After	▲	▲%
	8,029	8,176	147	1.83%
Economic Structural Change Analysis				
Economic Diversification Index	Before	After	▲%	▲STD%
	3.748	3.781	0.87%	1.26%
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%
	\$22.00	\$21.72	-1.31%	-0.84%
Economic Stage Index	Before	After	▲%	▲STD%
	3.833	3.825	-0.20%	-0.20%
Import-Dependence Index**	Before	After	▲%	▲STD%
	35.70%	35.75%	-0.17%	-0.22%
Summary of Indices		Composite Economic Structural Change Index		
1 of 4 indices show positive economic structural change		0.00% ind		

*Baseline industry count and employment are from 1993
 **The sign of the import-dependence index is reversed, so a positive index change will indicate a positive economic structural change

Cleburne, AR				
Loan Moneys and Employment Creation				
Loans Summary		Jobs Summary (created/retained)		
RLF	\$ 44,788	Direct	4	
Other Public	\$ 0	Indirect	1	
Private	\$ 0	Total	4	
New Equity	\$ 0	Multiplier	1.18	
Total	\$ 44,788			
Loan-Leverage Ratio	0.0:1			
EDA Cost	\$ 12,005	EDA Cost per Direct Job	\$ 3,314	
Total Investment per EDA Dollar	\$ 3.73	EDA Cost per Total Job	\$ 2,819	
Baseline Industry and Employment Analysis*				
SIC Business Types in County (4-Digit)	Before	After	▲	▲%
	120	120	0	0.00%
Total Employment	Before	After	▲	▲%
	8,603	8,607	4	0.05%
Economic Structural Change Analysis				
Economic Diversification Index	Before	After	▲%	▲STD%
	3.943	3.944	0.02%	0.03%
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%
	\$22.31	\$22.31	-0.01%	-0.01%
Economic Stage Index	Before	After	▲%	▲STD%
	4.278	4.279	0.01%	0.01%
Import-Dependence Index**	Before	After	▲%	▲STD%
	31.11%	31.10%	0.03%	0.04%
Summary of Indices		Composite Economic Structural Change Index		
0 of 4 indices show positive economic structural change		0.07% ind		

pos= positive economic structural change
 neg= negative economic structural change
 ind= indeterminate economic structural change

Columbia, AR					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 1,776,777	Direct	348		
Other Public	\$ 0	Indirect	269		
Private	\$ 9,953,974	Total	617		
New Equity	\$ 0	Multiplier	1.77		
Total	\$ 11,730,751				
Loan-Leverage Ratio	5.6:1				
EDA Cost	\$ 353,343	EDA Cost per Direct Job	\$1,015		
Total Investment per EDA Dollar	\$33.20	EDA Cost per Total Job	\$573		
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	120	123	3	2.50%	
Total Employment	Before	After	▲	▲%	
	12,770	13,387	617	4.83%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	3.977	4.009	0.82%	1.19%	pos
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$25.47	\$25.25	-0.84%	-0.55%	neg
Economic Stage Index	Before	After	▲%	▲STD%	
	4.381	4.366	-0.33%	-0.33%	neg
Import-Dependence Index**	Before	After	▲%	▲STD%	
	28.63%	28.52%	0.39%	0.51%	pos
Summary of Indices					
2 of 4 indices show positive economic structural change		Composite Economic Structural Change Index		0.82%	pos

Conway, AR					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 21,517	Direct	3		
Other Public	\$ 0	Indirect	1		
Private	\$ 0	Total	4		
New Equity	\$ 1,876	Multiplier	1.40		
Total	\$ 23,393				
Loan-Leverage Ratio	0.1:1				
EDA Cost	\$ 705	EDA Cost per Direct Job	\$272		
Total Investment per EDA Dollar	\$33.16	EDA Cost per Total Job	\$193		
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	105	105	0	0.00%	
Total Employment	Before	After	▲	▲%	
	8,899	8,903	4	0.04%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	3.916	3.916	0.00%	0.00%	ind
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$24.72	\$24.72	0.00%	0.00%	ind
Economic Stage Index	Before	After	▲%	▲STD%	
	4.241	4.241	0.00%	0.00%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	29.93%	29.93%	0.00%	0.00%	ind
Summary of Indices					
0 of 4 indices show positive economic structural change		Composite Economic Structural Change Index		0.00%	ind

Craighead, AR					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 558,737	Direct	94		
Other Public	\$ 319,415	Indirect	45		
Private	\$ 674,917	Total	139		
New Equity	\$ 38,938	Multiplier	1.48		
Total	\$ 1,592,008				
Loan-Leverage Ratio	1.8:1				
EDA Cost	\$ 37,695	EDA Cost per Direct Job	\$401		
Total Investment per EDA Dollar	\$42.23	EDA Cost per Total Job	\$272		
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	174	174	0	0.00%	
Total Employment	Before	After	▲	▲%	
	44,335	44,474	139	0.31%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	4.151	4.153	0.04%	0.05%	ind
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$26.30	\$26.29	-0.06%	-0.04%	ind
Economic Stage Index	Before	After	▲%	▲STD%	
	4.655	4.654	-0.03%	-0.03%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	24.23%	24.21%	0.09%	0.12%	ind
Summary of Indices					
0 of 4 indices show positive economic structural change		Composite Economic Structural Change Index		0.11%	ind

Crawford, AR					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 75,941	Direct	9		
Other Public	\$ 0	Indirect	2		
Private	\$ 0	Total	11		
New Equity	\$ 0	Multiplier	1.27		
Total	\$ 75,941				
Loan-Leverage Ratio	0.0:1				
EDA Cost	\$ 2,211	EDA Cost per Direct Job	\$246		
Total Investment per EDA Dollar	\$34.35	EDA Cost per Total Job	\$194		
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	138	138	0	0.00%	
Total Employment	Before	After	▲	▲%	
	19,126	19,137	11	0.06%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	3.959	3.960	0.03%	0.04%	ind
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$25.13	\$25.13	0.00%	0.00%	ind
Economic Stage Index	Before	After	▲%	▲STD%	
	4.289	4.289	0.01%	0.01%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	28.95%	28.93%	0.07%	0.09%	ind
Summary of Indices					
0 of 4 indices show positive economic structural change		Composite Economic Structural Change Index		0.14%	ind

*Baseline industry count and employment are from 1993
 **The sign of the import-dependence index is reversed, so a positive index change will indicate a positive economic structural change

pos= positive economic structural change
 neg= negative economic structural change
 ind= indeterminate economic structural change

Crittenden, AR					
Loan Moneys and Employment Creation					
<u>Loans Summary</u>			<u>Jobs Summary (created/retained)</u>		
RLF	\$ 818,335		Direct	67	
Other Public	\$ 0		Indirect	26	
Private	\$ 1,870,968		Total	93	
New Equity	\$ 256,513		Multiplier	1.39	
Total	\$ 2,945,815				
Loan-Leverage Ratio	2.6:1				
EDA Cost	\$ 85,562		EDA Cost per Direct Job	\$1,277	
Total Investment per EDA Dollar	\$34.43		EDA Cost per Total Job	\$918	
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	138	139	1	0.72%	
Total Employment	Before	After	▲	▲%	
	20,327	20,420	93	0.46%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	4.011	4.020	0.23%	0.33%	ind
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$24.59	\$24.51	-0.30%	-0.20%	neg
Economic Stage Index	Before	After	▲%	▲STD%	
	4.580	4.576	-0.10%	-0.10%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	25.52%	25.53%	-0.07%	-0.09%	ind
Summary of Indices					
0 of 4 indices show positive economic structural change			Composite Economic Structural Change Index -0.05% ind		

Cross, AR					
Loan Moneys and Employment Creation					
<u>Loans Summary</u>			<u>Jobs Summary (created/retained)</u>		
RLF	\$ 242,169		Direct	17	
Other Public	\$ 0		Indirect	2	
Private	\$ 379,707		Total	19	
New Equity	\$ 101,731		Multiplier	1.13	
Total	\$ 723,607				
Loan-Leverage Ratio	2.0:1				
EDA Cost	\$ 9,267		EDA Cost per Direct Job	\$545	
Total Investment per EDA Dollar	\$78.08		EDA Cost per Total Job	\$484	
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	98	99	1	1.02%	
Total Employment	Before	After	▲	▲%	
	8,777	8,796	19	0.22%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	3.621	3.622	0.03%	0.05%	ind
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$25.87	\$25.84	-0.09%	-0.06%	ind
Economic Stage Index	Before	After	▲%	▲STD%	
	3.958	3.960	0.06%	0.06%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	32.36%	32.38%	-0.04%	-0.05%	ind
Summary of Indices					
0 of 4 indices show positive economic structural change			Composite Economic Structural Change Index -0.01% ind		

Dallas, AR					
Loan Moneys and Employment Creation					
<u>Loans Summary</u>			<u>Jobs Summary (created/retained)</u>		
RLF	\$ 507,653		Direct	34	
Other Public	\$ 71,722		Indirect	14	
Private	\$ 500,078		Total	48	
New Equity	\$ 0		Multiplier	1.41	
Total	\$ 1,079,452				
Loan-Leverage Ratio	1.1:1				
EDA Cost	\$ 41,445		EDA Cost per Direct Job	\$1,219	
Total Investment per EDA Dollar	\$26.05		EDA Cost per Total Job	\$863	
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	82	83	1	1.22%	
Total Employment	Before	After	▲	▲%	
	4,703	4,751	48	1.02%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	3.486	3.487	0.02%	0.03%	ind
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$26.21	\$26.19	-0.07%	-0.04%	ind
Economic Stage Index	Before	After	▲%	▲STD%	
	4.095	4.093	-0.04%	-0.04%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	33.82%	33.82%	-0.01%	-0.02%	ind
Summary of Indices					
0 of 4 indices show positive economic structural change			Composite Economic Structural Change Index -0.06% ind		
<small>*Baseline industry count and employment are from 1993 **The sign of the import-dependence index is reversed, so a positive index change will indicate a positive economic structural change</small>					

Fulton, AR					
Loan Moneys and Employment Creation					
<u>Loans Summary</u>			<u>Jobs Summary (created/retained)</u>		
RLF	\$ 90,751		Direct	28	
Other Public	\$ 0		Indirect	22	
Private	\$ 0		Total	50	
New Equity	\$ 0		Multiplier	1.77	
Total	\$ 90,751				
Loan-Leverage Ratio	0.0:1				
EDA Cost	\$ 65,226		EDA Cost per Direct Job	\$2,329	
Total Investment per EDA Dollar	\$1.39		EDA Cost per Total Job	\$1,316	
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	77	77	0	0.00%	
Total Employment	Before	After	▲	▲%	
	3,692	3,742	50	1.34%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	3.536	3.557	0.60%	0.87%	pos
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$19.54	\$19.47	-0.36%	-0.23%	neg
Economic Stage Index	Before	After	▲%	▲STD%	
	3.854	3.833	-0.55%	-0.58%	neg
Import-Dependence Index**	Before	After	▲%	▲STD%	
	33.55%	33.63%	-0.23%	-0.31%	ind
Summary of Indices					
1 of 4 indices show positive economic structural change			Composite Economic Structural Change Index -0.22% ind		
<small>pos= positive economic structural change neg= negative economic structural change ind= indeterminate economic structural change</small>					

Garland, AR				
Loan Moneys and Employment Creation				
Loans Summary		Jobs Summary (created/retained)		
RLF	\$ 169,783	Direct	19	
Other Public	\$ 0	Indirect	15	
Private	\$ 138,598	Total	34	
New Equity	\$ 32,252	Multiplier	1.77	
Total	\$ 340,633			
Loan-Leverage Ratio	1.0:1			
EDA Cost	\$ 36,825	EDA Cost per Direct Job	\$ 1,901	
Total Investment per EDA Dollar	\$ 9.25	EDA Cost per Total Job	\$ 1,073	
Baseline Industry and Employment Analysis*				
SIC Business Types in County (4-Digit)	Before	After	▲	▲%
	153	153	0	0.00%
Total Employment	Before	After	▲	▲%
	39,878	39,912	34	0.09%
Economic Structural Change Analysis				
Economic Diversification Index	Before	After	▲%	▲STD%
	4.085	4.085	0.02%	0.02%
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%
	\$23.75	\$23.75	0.00%	0.00%
Economic Stage Index	Before	After	▲%	▲STD%
	4.750	4.750	0.00%	0.00%
Import-Dependence Index**	Before	After	▲%	▲STD%
	25.36%	25.36%	0.01%	0.01%
Summary of Indices				
0 of 4 indices show positive economic structural change		Composite Economic Structural Change Index	0.04%	ind

Greene, AR				
Loan Moneys and Employment Creation				
Loans Summary		Jobs Summary (created/retained)		
RLF	\$ 282,680	Direct	18	
Other Public	\$ 215,165	Indirect	4	
Private	\$ 2,721,997	Total	22	
New Equity	\$ 495,733	Multiplier	1.23	
Total	\$ 3,715,574			
Loan-Leverage Ratio	12.1:1			
EDA Cost	\$ 34,302	EDA Cost per Direct Job	\$ 1,906	
Total Investment per EDA Dollar	\$ 108.32	EDA Cost per Total Job	\$ 1,545	
Baseline Industry and Employment Analysis*				
SIC Business Types in County (4-Digit)	Before	After	▲	▲%
	129	130	1	0.78%
Total Employment	Before	After	▲	▲%
	15,367	15,389	22	0.14%
Economic Structural Change Analysis				
Economic Diversification Index	Before	After	▲%	▲STD%
	4.012	4.013	0.03%	0.05%
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%
	\$25.42	\$25.40	-0.06%	-0.04%
Economic Stage Index	Before	After	▲%	▲STD%
	4.101	4.101	0.02%	0.02%
Import-Dependence Index**	Before	After	▲%	▲STD%
	29.13%	29.11%	0.05%	0.07%
Summary of Indices				
0 of 4 indices show positive economic structural change		Composite Economic Structural Change Index	0.10%	ind

Hempstead, AR				
Loan Moneys and Employment Creation				
Loans Summary		Jobs Summary (created/retained)		
RLF	\$ 308,412	Direct	44	
Other Public	\$ 584,742	Indirect	7	
Private	\$ 924,391	Total	51	
New Equity	\$ 0	Multiplier	1.17	
Total	\$ 1,817,545			
Loan-Leverage Ratio	4.9:1			
EDA Cost	\$ 15,567	EDA Cost per Direct Job	\$ 354	
Total Investment per EDA Dollar	\$ 116.76	EDA Cost per Total Job	\$ 303	
Baseline Industry and Employment Analysis*				
SIC Business Types in County (4-Digit)	Before	After	▲	▲%
	109	110	1	0.92%
Total Employment	Before	After	▲	▲%
	11,742	11,793	51	0.44%
Economic Structural Change Analysis				
Economic Diversification Index	Before	After	▲%	▲STD%
	3.794	3.800	0.15%	0.22%
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%
	\$24.71	\$24.66	-0.19%	-0.12%
Economic Stage Index	Before	After	▲%	▲STD%
	3.807	3.805	-0.07%	-0.07%
Import-Dependence Index**	Before	After	▲%	▲STD%
	31.59%	31.62%	-0.11%	-0.14%
Summary of Indices				
0 of 4 indices show positive economic structural change		Composite Economic Structural Change Index	-0.10%	ind

Hot Spring, AR				
Loan Moneys and Employment Creation				
Loans Summary		Jobs Summary (created/retained)		
RLF	\$ 282,482	Direct	22	
Other Public	\$ 751,769	Indirect	9	
Private	\$ 27,615	Total	31	
New Equity	\$ 306,235	Multiplier	1.42	
Total	\$ 1,368,101			
Loan-Leverage Ratio	3.8:1			
EDA Cost	\$ 22,476	EDA Cost per Direct Job	\$ 1,022	
Total Investment per EDA Dollar	\$ 60.87	EDA Cost per Total Job	\$ 720	
Baseline Industry and Employment Analysis*				
SIC Business Types in County (4-Digit)	Before	After	▲	▲%
	125	125	0	0.00%
Total Employment	Before	After	▲	▲%
	9,666	9,697	31	0.32%
Economic Structural Change Analysis				
Economic Diversification Index	Before	After	▲%	▲STD%
	3.970	3.974	0.09%	0.13%
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%
	\$24.97	\$24.97	0.00%	0.00%
Economic Stage Index	Before	After	▲%	▲STD%
	4.332	4.330	-0.05%	-0.05%
Import-Dependence Index**	Before	After	▲%	▲STD%
	29.47%	29.47%	-0.02%	-0.03%
Summary of Indices				
0 of 4 indices show positive economic structural change		Composite Economic Structural Change Index	0.05%	ind

*Baseline industry count and employment are from 1993
 **The sign of the import-dependence index is reversed, so a positive index change will indicate a positive economic structural change

pos= positive economic structural change
 neg= negative economic structural change
 ind= indeterminate economic structural change

Howard, AR				
Loan Moneys and Employment Creation				
Loans Summary		Jobs Summary (created/retained)		
RLF	\$ 47,336	Direct	2	
Other Public	\$ 0	Indirect	0	
Private	\$ 28,689	Total	2	
New Equity	\$ 0	Multiplier	1.18	
Total	\$ 76,025			
Loan-Leverage Ratio	0.6:1			
EDA Cost	\$ 3,216	EDA Cost per Direct Job	\$ 1,608	
Total Investment per EDA Dollar	\$23.64	EDA Cost per Total Job	\$ 1,358	
Baseline Industry and Employment Analysis*				
SIC Business Types in County (4-Digit)	Before	After	▲	▲%
	96	96	0	0.00%
Total Employment	Before	After	▲	▲%
	10,088	10,090	2	0.02%
Economic Structural Change Analysis				
Economic Diversification Index	Before	After	▲%	▲STD%
	3.448	3.449	0.01%	0.02% ind
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%
	\$24.76	\$24.76	0.00%	0.00% ind
Economic Stage Index	Before	After	▲%	▲STD%
	3.532	3.532	0.01%	0.01% ind
Import-Dependence Index**	Before	After	▲%	▲STD%
	36.88%	36.88%	0.02%	0.02% ind
Summary of Indices				
0 of 4 indices show positive economic structural change		Composite Economic Structural Change Index 0.05% ind		

Independence, AR				
Loan Moneys and Employment Creation				
Loans Summary		Jobs Summary (created/retained)		
RLF	\$ 2,288,640	Direct	194	
Other Public	\$ 799,039	Indirect	180	
Private	\$ 4,749,703	Total	373	
New Equity	\$ 217,905	Multiplier	1.93	
Total	\$ 8,055,287			
Loan-Leverage Ratio	2.5:1			
EDA Cost	\$ 730,540	EDA Cost per Direct Job	\$ 3,774	
Total Investment per EDA Dollar	\$11.03	EDA Cost per Total Job	\$ 1,958	
Baseline Industry and Employment Analysis*				
SIC Business Types in County (4-Digit)	Before	After	▲	▲%
	134	137	3	2.24%
Total Employment	Before	After	▲	▲%
	19,427	19,800	373	1.92%
Economic Structural Change Analysis				
Economic Diversification Index	Before	After	▲%	▲STD%
	4.007	4.020	0.32%	0.46% pos
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%
	\$24.82	\$24.79	-0.10%	-0.06% ind
Economic Stage Index	Before	After	▲%	▲STD%
	4.188	4.189	0.04%	0.04% ind
Import-Dependence Index**	Before	After	▲%	▲STD%
	29.02%	28.94%	0.28%	0.37% pos
Summary of Indices				
2 of 4 indices show positive economic structural change		Composite Economic Structural Change Index 0.80% pos		

Izard, AR				
Loan Moneys and Employment Creation				
Loans Summary		Jobs Summary (created/retained)		
RLF	\$ 276,524	Direct	21	
Other Public	\$ 0	Indirect	2	
Private	\$ 0	Total	23	
New Equity	\$ 50,185	Multiplier	1.10	
Total	\$ 326,709			
Loan-Leverage Ratio	0.2:1			
EDA Cost	\$ 73,276	EDA Cost per Direct Job	\$ 3,514	
Total Investment per EDA Dollar	\$4.46	EDA Cost per Total Job	\$ 3,185	
Baseline Industry and Employment Analysis*				
SIC Business Types in County (4-Digit)	Before	After	▲	▲%
	83	83	0	0.00%
Total Employment	Before	After	▲	▲%
	4,696	4,719	23	0.49%
Economic Structural Change Analysis				
Economic Diversification Index	Before	After	▲%	▲STD%
	3.691	3.692	0.02%	0.03% ind
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%
	\$20.49	\$20.49	-0.03%	-0.02% ind
Economic Stage Index	Before	After	▲%	▲STD%
	4.001	4.001	0.02%	0.02% ind
Import-Dependence Index**	Before	After	▲%	▲STD%
	32.65%	32.62%	0.07%	0.09% ind
Summary of Indices				
0 of 4 indices show positive economic structural change		Composite Economic Structural Change Index 0.12% ind		

Jackson, AR				
Loan Moneys and Employment Creation				
Loans Summary		Jobs Summary (created/retained)		
RLF	\$ 275,872	Direct	35	
Other Public	\$ 935,321	Indirect	10	
Private	\$ 281,912	Total	45	
New Equity	\$ 117,976	Multiplier	1.27	
Total	\$ 1,611,083			
Loan-Leverage Ratio	4.8:1			
EDA Cost	\$ 84,826	EDA Cost per Direct Job	\$ 2,424	
Total Investment per EDA Dollar	\$18.99	EDA Cost per Total Job	\$ 1,906	
Baseline Industry and Employment Analysis*				
SIC Business Types in County (4-Digit)	Before	After	▲	▲%
	110	110	0	0.00%
Total Employment	Before	After	▲	▲%
	8,247	8,292	45	0.54%
Economic Structural Change Analysis				
Economic Diversification Index	Before	After	▲%	▲STD%
	3.898	3.898	0.01%	0.02% ind
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%
	\$26.38	\$26.36	-0.06%	-0.04% ind
Economic Stage Index	Before	After	▲%	▲STD%
	4.099	4.102	0.08%	0.08% ind
Import-Dependence Index**	Before	After	▲%	▲STD%
	30.22%	30.21%	0.05%	0.06% ind
Summary of Indices				
0 of 4 indices show positive economic structural change		Composite Economic Structural Change Index 0.13% ind		

*Baseline industry count and employment are from 1993
 **The sign of the import-dependence index is reversed, so a positive index change will indicate a positive economic structural change

pos= positive economic structural change
 neg= negative economic structural change
 ind= indeterminate economic structural change

Johnson, AR					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 255,554		Direct	31	
Other Public	\$ 513,373		Indirect	7	
Private	\$ 769,307		Total	38	
New Equity	\$ 277,071		Multiplier	1.22	
Total	\$ 1,815,304				
Loan-Leverage Ratio	6.1:1				
EDA Cost	\$ 34,286		EDA Cost per Direct Job	\$1,106	
Total Investment per EDA Dollar	\$52.95		EDA Cost per Total Job	\$904	
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	111	111	0	0.00%	
Total Employment	Before	After	▲	▲%	
	8,586	8,624	38	0.44%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	ind
	3.793	3.801	0.21%	0.30%	
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	ind
	\$22.81	\$22.79	-0.07%	-0.05%	
Economic Stage Index	Before	After	▲%	▲STD%	ind
	3.945	3.943	-0.05%	-0.05%	
Import-Dependence Index**	Before	After	▲%	▲STD%	ind
	32.24%	32.27%	-0.09%	-0.12%	
Summary of Indices					
0 of 4 indices show positive economic structural change		Composite Economic Structural Change Index	0.09%		ind

Lafayette, AR					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 277,369		Direct	7	
Other Public	\$ 756,283		Indirect	8	
Private	\$ 277,369		Total	15	
New Equity	\$ 0		Multiplier	2.13	
Total	\$ 1,311,022				
Loan-Leverage Ratio	3.7:1				
EDA Cost	\$ 50,026		EDA Cost per Direct Job	\$7,147	
Total Investment per EDA Dollar	\$26.21		EDA Cost per Total Job	\$3,362	
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	78	79	1	1.28%	
Total Employment	Before	After	▲	▲%	
	3,203	3,218	15	0.46%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	ind
	3.521	3.528	0.19%	0.28%	
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	ind
	\$21.29	\$21.31	0.09%	0.06%	
Economic Stage Index	Before	After	▲%	▲STD%	ind
	3.971	3.970	-0.03%	-0.03%	
Import-Dependence Index**	Before	After	▲%	▲STD%	ind
	36.95%	36.92%	0.07%	0.09%	
Summary of Indices					
0 of 4 indices show positive economic structural change		Composite Economic Structural Change Index	0.40%		pos

Lee, AR					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 91,118		Direct	6	
Other Public	\$ 0		Indirect	1	
Private	\$ 113,898		Total	7	
New Equity	\$ 7,593		Multiplier	1.10	
Total	\$ 212,610				
Loan-Leverage Ratio	1.3:1				
EDA Cost	\$ 17,724		EDA Cost per Direct Job	\$2,954	
Total Investment per EDA Dollar	\$12.00		EDA Cost per Total Job	\$2,690	
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	78	78	0	0.00%	
Total Employment	Before	After	▲	▲%	
	3,794	3,801	7	0.17%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	ind
	3.301	3.302	0.03%	0.04%	
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	ind
	\$23.63	\$23.61	-0.08%	-0.05%	
Economic Stage Index	Before	After	▲%	▲STD%	ind
	3.984	3.986	0.05%	0.05%	
Import-Dependence Index**	Before	After	▲%	▲STD%	ind
	34.79%	34.73%	0.16%	0.21%	
Summary of Indices					
0 of 4 indices show positive economic structural change		Composite Economic Structural Change Index	0.24%		ind

Little River, AR					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 435,883		Direct	10	
Other Public	\$ 0		Indirect	5	
Private	\$ 288,686		Total	15	
New Equity	\$ 0		Multiplier	1.54	
Total	\$ 724,569				
Loan-Leverage Ratio	0.7:1				
EDA Cost	\$ 36,808		EDA Cost per Direct Job	\$3,681	
Total Investment per EDA Dollar	\$19.69		EDA Cost per Total Job	\$2,385	
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	87	89	2	2.30%	
Total Employment	Before	After	▲	▲%	
	6,984	6,999	15	0.22%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	ind
	3.300	3.307	0.22%	0.32%	
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	ind
	\$36.64	\$36.57	-0.17%	-0.11%	
Economic Stage Index	Before	After	▲%	▲STD%	ind
	3.786	3.788	0.06%	0.08%	
Import-Dependence Index**	Before	After	▲%	▲STD%	ind
	32.90%	32.85%	0.16%	0.21%	
Summary of Indices					
0 of 4 indices show positive economic structural change		Composite Economic Structural Change Index	0.48%		pos

*Baseline industry count and employment are from 1993

**The sign of the import-dependence index is reversed, so a positive index change will indicate a positive economic structural change

pos= positive economic structural change
neg= negative economic structural change
ind= indeterminate economic structural change

Logan, AR					
Loan Moneys and Employment Creation					
Loans Summary		Jobs Summary (created/retained)			
RLF	\$ 349,150	Direct	44		
Other Public	\$ 0	Indirect	28		
Private	\$ 278,181	Total	72		
New Equity	\$ 0	Multiplier	1.63		
Total	\$ 627,331				
Loan-Leverage Ratio	0.8:1				
EDA Cost	\$ 82,522	EDA Cost per Direct Job	\$ 1,875		
Total Investment per EDA Dollar	\$ 7.60	EDA Cost per Total Job	\$ 1,153		
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	113	113	0	0.00%	
Total Employment	Before	After	▲	▲%	
	9,245	9,317	72	0.77%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	3.971	3.976	0.14%	0.21% ind	
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$22.95	\$22.93	-0.07%	-0.05% ind	
Economic Stage Index	Before	After	▲%	▲STD%	
	3.878	3.869	-0.24%	-0.24% ind	
Import-Dependence Index**	Before	After	▲%	▲STD%	
	32.14%	32.19%	-0.16%	-0.21% ind	
Summary of Indices					
0 of 4 indices show positive economic structural change	Composite Economic Structural Change Index			-0.30%	neg

Mississippi, AR					
Loan Moneys and Employment Creation					
Loans Summary		Jobs Summary (created/retained)			
RLF	\$ 644,384	Direct	65		
Other Public	\$ 1,123,595	Indirect	24		
Private	\$ 575,228	Total	89		
New Equity	\$ 533,975	Multiplier	1.37		
Total	\$ 2,877,182				
Loan-Leverage Ratio	3.5:1				
EDA Cost	\$ 101,735	EDA Cost per Direct Job	\$ 1,560		
Total Investment per EDA Dollar	\$ 28.28	EDA Cost per Total Job	\$ 1,140		
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	134	136	2	1.49%	
Total Employment	Before	After	▲	▲%	
	26,636	26,725	89	0.34%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	4.020	4.027	0.17%	0.25% ind	
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$27.06	\$27.02	-0.15%	-0.10% ind	
Economic Stage Index	Before	After	▲%	▲STD%	
	4.126	4.126	-0.02%	-0.02% ind	
Import-Dependence Index**	Before	After	▲%	▲STD%	
	30.46%	30.42%	0.13%	0.17% ind	
Summary of Indices					
0 of 4 indices show positive economic structural change	Composite Economic Structural Change Index			0.31%	pos

Nevada, AR					
Loan Moneys and Employment Creation					
Loans Summary		Jobs Summary (created/retained)			
RLF	\$ 464,190	Direct	47		
Other Public	\$ 210,339	Indirect	12		
Private	\$ 583,167	Total	59		
New Equity	\$ 0	Multiplier	1.25		
Total	\$ 1,257,696				
Loan-Leverage Ratio	1.7:1				
EDA Cost	\$ 23,961	EDA Cost per Direct Job	\$ 510		
Total Investment per EDA Dollar	\$ 52.49	EDA Cost per Total Job	\$ 408		
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	75	76	1	1.33%	
Total Employment	Before	After	▲	▲%	
	3,681	3,740	59	1.59%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	3.520	3.532	0.35%	0.51% pos	
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$24.05	\$23.94	-0.46%	-0.30% neg	
Economic Stage Index	Before	After	▲%	▲STD%	
	3.961	3.949	-0.30%	-0.30% neg	
Import-Dependence Index**	Before	After	▲%	▲STD%	
	33.61%	33.70%	-0.28%	-0.36% neg	
Summary of Indices					
1 of 4 indices show positive economic structural change	Composite Economic Structural Change Index			-0.45%	neg

Ouachita, AR					
Loan Moneys and Employment Creation					
Loans Summary		Jobs Summary (created/retained)			
RLF	\$ 1,000,391	Direct	304		
Other Public	\$ 0	Indirect	109		
Private	\$ 5,028,602	Total	413		
New Equity	\$ 0	Multiplier	1.36		
Total	\$ 6,028,993				
Loan-Leverage Ratio	5.0:1				
EDA Cost	\$ 45,051	EDA Cost per Direct Job	\$ 148		
Total Investment per EDA Dollar	\$ 133.83	EDA Cost per Total Job	\$ 109		
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	114	116	2	1.75%	
Total Employment	Before	After	▲	▲%	
	11,006	11,419	413	3.75%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	3.815	3.833	0.47%	0.69% pos	
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$26.58	\$26.21	-1.39%	-0.90% neg	
Economic Stage Index	Before	After	▲%	▲STD%	
	4.239	4.201	-0.90%	-0.89% neg	
Import-Dependence Index**	Before	After	▲%	▲STD%	
	30.05%	30.33%	-0.92%	-1.20% neg	
Summary of Indices					
1 of 4 indices show positive economic structural change	Composite Economic Structural Change Index			-2.31%	neg

*Baseline industry count and employment are from 1993

**The sign of the import-dependence index is reversed, so a positive index change will indicate a positive economic structural change

pos= positive economic structural change
neg= negative economic structural change
ind= indeterminate economic structural change

Poinsett, AR					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 641,669	Direct	299		
Other Public	\$ 1,284,590	Indirect	153		
Private	\$ 1,715,447	Total	452		
New Equity	\$ 376,683	Multiplier	1.51		
Total	\$ 4,018,390				
Loan-Leverage Ratio	5.3:1				
EDA Cost	\$ 103,447	EDA Cost per Direct Job	\$346		
Total Investment per EDA Dollar	\$38.85	EDA Cost per Total Job	\$229		
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	107	110	3	2.80%	
Total Employment	Before	After	▲	▲%	
	9,614	10,066	452	4.70%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	3.844	3.899	1.43%	2.08%	pos
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$23.03	\$22.62	-1.79%	-1.16%	neg
Economic Stage Index	Before	After	▲%	▲STD%	
	3.910	3.910	0.01%	0.01%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	33.53%	33.40%	0.38%	0.50%	pos
Summary of Indices					
2 of 4 indices show positive economic structural change		Composite Economic Structural Change Index	1.43%		pos

Polk, AR					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 360,185	Direct	54		
Other Public	\$ 0	Indirect	28		
Private	\$ 1,186,349	Total	82		
New Equity	\$ 0	Multiplier	1.52		
Total	\$ 1,546,534				
Loan-Leverage Ratio	3.3:1				
EDA Cost	\$ 48,316	EDA Cost per Direct Job	\$895		
Total Investment per EDA Dollar	\$32.01	EDA Cost per Total Job	\$590		
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	113	113	0	0.00%	
Total Employment	Before	After	▲	▲%	
	8,955	9,037	82	0.91%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	3.947	3.952	0.12%	0.18%	ind
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$21.58	\$21.61	0.16%	0.10%	ind
Economic Stage Index	Before	After	▲%	▲STD%	
	4.070	4.062	-0.19%	-0.18%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	29.34%	29.41%	-0.23%	-0.31%	ind
Summary of Indices					
0 of 4 indices show positive economic structural change		Composite Economic Structural Change Index	-0.22%		ind

Pulaski, AR					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 73,993	Direct	8		
Other Public	\$ 0	Indirect	6		
Private	\$ 0	Total	14		
New Equity	\$ 27,615	Multiplier	1.73		
Total	\$ 101,608				
Loan-Leverage Ratio	0.4:1				
EDA Cost	\$ 3,559	EDA Cost per Direct Job	\$445		
Total Investment per EDA Dollar	\$28.55	EDA Cost per Total Job	\$257		
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	257	258	1	0.39%	
Total Employment	Before	After	▲	▲%	
	265,237	265,251	14	0.01%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	4.244	4.244	0.00%	0.01%	ind
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$32.46	\$32.46	0.00%	0.00%	ind
Economic Stage Index	Before	After	▲%	▲STD%	
	4.934	4.934	0.00%	0.00%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	17.37%	17.37%	0.01%	0.01%	ind
Summary of Indices					
0 of 4 indices show positive economic structural change		Composite Economic Structural Change Index	0.01%		ind

Randolph, AR					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 276,150	Direct	15		
Other Public	\$ 207,113	Indirect	6		
Private	\$ 207,113	Total	21		
New Equity	\$ 0	Multiplier	1.39		
Total	\$ 690,376				
Loan-Leverage Ratio	1.5:1				
EDA Cost	\$ 4,612	EDA Cost per Direct Job	\$307		
Total Investment per EDA Dollar	\$149.70	EDA Cost per Total Job	\$222		
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	107	107	0	0.00%	
Total Employment	Before	After	▲	▲%	
	7,690	7,711	21	0.27%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	3.802	3.805	0.08%	0.13%	ind
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$23.47	\$23.46	-0.03%	-0.02%	ind
Economic Stage Index	Before	After	▲%	▲STD%	
	3.848	3.847	-0.02%	-0.02%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	33.74%	33.76%	-0.05%	-0.07%	ind
Summary of Indices					
0 of 4 indices show positive economic structural change		Composite Economic Structural Change Index	0.02%		ind

*Baseline industry count and employment are from 1993
 **The sign of the import-dependence index is reversed, so a positive index change will indicate a positive economic structural change

pos= positive economic structural change
 neg= negative economic structural change
 ind= indeterminate economic structural change

St. Francis, AR					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 321,852		Direct	64	
Other Public	\$ 641,661		Indirect	19	
Private	\$ 600,755		Total	83	
New Equity	\$ 0		Multiplier	1.30	
Total	\$ 1,564,268				
Loan-Leverage Ratio	3.9:1				
EDA Cost	\$ 53,676		EDA Cost per Direct Job	\$839	
Total Investment per EDA Dollar	\$29.14		EDA Cost per Total Job	\$643	
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	114	115	1	0.88%	
Total Employment	Before	After	▲	▲%	
	11,412	11,495	83	0.73%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	3.819	3.830	0.29%	0.42%	pos
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$24.32	\$24.21	-0.46%	-0.30%	neg
Economic Stage Index	Before	After	▲%	▲STD%	
	4.549	4.544	-0.10%	-0.10%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	27.03%	26.98%	0.20%	0.26%	ind
Summary of Indices					
1 of 4 indices show positive economic structural change		Composite Economic Structural Change Index	0.28%		pos

Saline, AR					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 69,038		Direct	8	
Other Public	\$ 0		Indirect	2	
Private	\$ 0		Total	10	
New Equity	\$ 55,230		Multiplier	1.28	
Total	\$ 124,268				
Loan-Leverage Ratio	0.8:1				
EDA Cost	\$ 2,544		EDA Cost per Direct Job	\$318	
Total Investment per EDA Dollar	\$48.84		EDA Cost per Total Job	\$249	
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	145	145	0	0.00%	
Total Employment	Before	After	▲	▲%	
	19,847	19,857	10	0.05%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	4.032	4.032	-0.01%	-0.01%	ind
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$25.51	\$25.51	0.01%	0.01%	ind
Economic Stage Index	Before	After	▲%	▲STD%	
	4.691	4.691	0.00%	0.00%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	25.95%	25.95%	-0.02%	-0.02%	ind
Summary of Indices					
0 of 4 indices show positive economic structural change		Composite Economic Structural Change Index	-0.02%		ind

Scott, AR					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 136,127		Direct	24	
Other Public	\$ 408,380		Indirect	18	
Private	\$ 363,004		Total	42	
New Equity	\$ 0		Multiplier	1.76	
Total	\$ 907,511				
Loan-Leverage Ratio	5.7:1				
EDA Cost	\$ 19,789		EDA Cost per Direct Job	\$825	
Total Investment per EDA Dollar	\$45.86		EDA Cost per Total Job	\$469	
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	82	82	0	0.00%	
Total Employment	Before	After	▲	▲%	
	4,767	4,809	42	0.89%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	3.324	3.328	0.12%	0.18%	ind
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$22.20	\$22.26	0.25%	0.16%	ind
Economic Stage Index	Before	After	▲%	▲STD%	
	3.427	3.422	-0.16%	-0.16%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	36.36%	36.39%	-0.10%	-0.13%	ind
Summary of Indices					
0 of 4 indices show positive economic structural change		Composite Economic Structural Change Index	0.05%		ind

Sebastian, AR					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 125,513		Direct	6	
Other Public	\$ 0		Indirect	5	
Private	\$ 121,927		Total	11	
New Equity	\$ 0		Multiplier	1.76	
Total	\$ 247,440				
Loan-Leverage Ratio	1.0:1				
EDA Cost	(\$ 2,139)		EDA Cost per Direct Job	-\$356	
Total Investment per EDA Dollar	-\$115.71		EDA Cost per Total Job	-\$202	
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	205	205	0	0.00%	
Total Employment	Before	After	▲	▲%	
	80,993	81,004	11	0.01%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	4.277	4.277	0.00%	0.00%	ind
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$28.29	\$28.29	0.00%	0.00%	ind
Economic Stage Index	Before	After	▲%	▲STD%	
	4.422	4.422	0.00%	0.00%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	25.74%	25.74%	-0.01%	-0.01%	ind
Summary of Indices					
0 of 4 indices show positive economic structural change		Composite Economic Structural Change Index	-0.01%		ind

*Baseline industry count and employment are from 1993
 **The sign of the import-dependence index is reversed, so a positive index change will indicate a positive economic structural change

pos= positive economic structural change
 neg= negative economic structural change
 ind= indeterminate economic structural change

Sharp, AR					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 166,177	Direct	233		
Other Public	\$ 812,031	Indirect	64		
Private	\$ 3,648,140	Total	297		
New Equity	\$ 1,652	Multiplier	1.27		
Total	\$ 4,628,001				
Loan-Leverage Ratio	26.8:1				
EDA Cost	\$ 48,901	EDA Cost per Direct Job	\$ 210		
Total Investment per EDA Dollar	\$94.64	EDA Cost per Total Job	\$ 165		
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before 86	After 86	▲ 0	▲% 0.00%	
Total Employment	Before 6,057	After 6,354	▲ 297	▲% 4.90%	
Economic Structural Change Analysis					
Economic Diversification Index	Before 3.724	After 3.737	▲% 0.35%	▲STD% 0.52%	pos
Earnings per Worker Index (\$1,000)	Before \$20.31	After \$20.24	▲% -0.34%	▲STD% -0.22%	neg
Economic Stage Index	Before 4.521	After 4.544	▲% 0.50%	▲STD% 0.50%	pos
Import-Dependence Index**	Before 29.56%	After 29.48%	▲% 0.26%	▲STD% 0.35%	pos
Summary of Indices					
3 of 4 indices show positive economic structural change			Composite Economic Structural Change Index	1.14%	pos

Stone, AR					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 484,055	Direct	98		
Other Public	\$ 169,736	Indirect	56		
Private	\$ 195,463	Total	155		
New Equity	\$ 65,712	Multiplier	1.57		
Total	\$ 914,967				
Loan-Leverage Ratio	0.9:1				
EDA Cost	\$ 114,835	EDA Cost per Direct Job	\$ 1,166		
Total Investment per EDA Dollar	\$7.97	EDA Cost per Total Job	\$ 743		
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before 88	After 90	▲ 2	▲% 2.27%	
Total Employment	Before 4,392	After 4,547	▲ 155	▲% 3.52%	
Economic Structural Change Analysis					
Economic Diversification Index	Before 3.690	After 3.707	▲% 0.46%	▲STD% 0.67%	pos
Earnings per Worker Index (\$1,000)	Before \$19.49	After \$19.47	▲% -0.10%	▲STD% -0.06%	ind
Economic Stage Index	Before 3.966	After 3.957	▲% -0.23%	▲STD% -0.23%	ind
Import-Dependence Index**	Before 32.67%	After 32.73%	▲% -0.18%	▲STD% -0.23%	ind
Summary of Indices					
1 of 4 indices show positive economic structural change			Composite Economic Structural Change Index	0.14%	ind

Union, AR					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 23,363	Direct	2		
Other Public	\$ 0	Indirect	1		
Private	\$ 23,363	Total	3		
New Equity	\$ 0	Multiplier	1.41		
Total	\$ 46,726				
Loan-Leverage Ratio	1.0:1				
EDA Cost	\$ 3,617	EDA Cost per Direct Job	\$ 4,659		
Total Investment per EDA Dollar	\$5.01	EDA Cost per Total Job	\$ 3,311		
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before 137	After 138	▲ 1	▲% 0.73%	
Total Employment	Before 27,059	After 27,062	▲ 3	▲% 0.01%	
Economic Structural Change Analysis					
Economic Diversification Index	Before 4.102	After 4.102	▲% 0.01%	▲STD% 0.02%	ind
Earnings per Worker Index (\$1,000)	Before \$23.98	After \$23.98	▲% -0.01%	▲STD% 0.00%	ind
Economic Stage Index	Before 4.321	After 4.321	▲% 0.00%	▲STD% 0.00%	ind
Import-Dependence Index**	Before 27.66%	After 27.66%	▲% 0.01%	▲STD% 0.01%	ind
Summary of Indices					
0 of 4 indices show positive economic structural change			Composite Economic Structural Change Index	0.02%	ind

Van Buren, AR					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 65,669	Direct	3		
Other Public	\$ 0	Indirect	1		
Private	\$ 0	Total	4		
New Equity	\$ 7,958	Multiplier	1.17		
Total	\$ 73,627				
Loan-Leverage Ratio	0.1:1				
EDA Cost	\$ 16,034	EDA Cost per Direct Job	\$ 5,345		
Total Investment per EDA Dollar	\$4.59	EDA Cost per Total Job	\$ 4,556		
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before 94	After 95	▲ 1	▲% 1.06%	
Total Employment	Before 5,493	After 5,497	▲ 4	▲% 0.06%	
Economic Structural Change Analysis					
Economic Diversification Index	Before 3.790	After 3.792	▲% 0.05%	▲STD% 0.07%	ind
Earnings per Worker Index (\$1,000)	Before \$19.89	After \$19.88	▲% -0.04%	▲STD% -0.03%	ind
Economic Stage Index	Before 4.262	After 4.263	▲% 0.02%	▲STD% 0.02%	ind
Import-Dependence Index**	Before 28.63%	After 28.60%	▲% 0.08%	▲STD% 0.10%	ind
Summary of Indices					
0 of 4 indices show positive economic structural change			Composite Economic Structural Change Index	0.17%	ind

*Baseline industry count and employment are from 1993
 **The sign of the import-dependence index is reversed, so a positive index change will indicate a positive economic structural change

pos= positive economic structural change
 neg= negative economic structural change
 ind= indeterminate economic structural change

Washington, AR				
Loan Moneys and Employment Creation				
Loans Summary		Jobs Summary (created/retained)		
RLF	\$ 86,099	Direct	4	
Other Public	\$ 0	Indirect	4	
Private	\$ 0	Total	8	
New Equity	\$ 0	Multiplier	2.05	
Total	\$ 86,099			
Loan-Leverage Ratio	0.0:1			
EDA Cost	\$ 67,356	EDA Cost per Direct Job	\$16,839	
Total Investment per EDA Dollar	\$1.28	EDA Cost per Total Job	\$8,232	
Baseline Industry and Employment Analysis*				
SIC Business Types in County (4-Digit)	Before	After	▲	▲%
	197	197	0	0.00%
Total Employment	Before	After	▲	▲%
	84,578	84,586	8	0.01%
Economic Structural Change Analysis				
Economic Diversification Index	Before	After	▲%	▲STD%
	4.105	4.105	0.00%	0.00%
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%
	\$27.55	\$27.55	0.00%	0.00%
Economic Stage Index	Before	After	▲%	▲STD%
	4.509	4.509	0.00%	0.00%
Import-Dependence Index**	Before	After	▲%	▲STD%
	24.20%	24.20%	0.00%	0.00%
Summary of Indices		Composite Economic Structural Change Index		
0 of 4 indices show positive economic structural change		0.00%	ind	

White, AR				
Loan Moneys and Employment Creation				
Loans Summary		Jobs Summary (created/retained)		
RLF	\$ 198,540	Direct	55	
Other Public	\$ 86,783	Indirect	15	
Private	\$ 24,787	Total	71	
New Equity	\$ 0	Multiplier	1.28	
Total	\$ 310,110			
Loan-Leverage Ratio	0.6:1			
EDA Cost	\$ 2,406	EDA Cost per Direct Job	\$43	
Total Investment per EDA Dollar	\$128.90	EDA Cost per Total Job	\$34	
Baseline Industry and Employment Analysis*				
SIC Business Types in County (4-Digit)	Before	After	▲	▲%
	153	153	0	0.00%
Total Employment	Before	After	▲	▲%
	27,154	27,225	71	0.26%
Economic Structural Change Analysis				
Economic Diversification Index	Before	After	▲%	▲STD%
	4.094	4.100	0.14%	0.20%
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%
	\$25.75	\$25.74	-0.03%	-0.02%
Economic Stage Index	Before	After	▲%	▲STD%
	4.435	4.433	-0.05%	-0.05%
Import-Dependence Index**	Before	After	▲%	▲STD%
	26.98%	26.92%	0.24%	0.32%
Summary of Indices		Composite Economic Structural Change Index		
0 of 4 indices show positive economic structural change		0.44%	pos	

Woodruff, AR				
Loan Moneys and Employment Creation				
Loans Summary		Jobs Summary (created/retained)		
RLF	\$ 602,979	Direct	55	
Other Public	\$ 948,122	Indirect	27	
Private	\$ 1,972,768	Total	82	
New Equity	\$ 370,808	Multiplier	1.49	
Total	\$ 3,894,678			
Loan-Leverage Ratio	5.5:1			
EDA Cost	\$ 333,811	EDA Cost per Direct Job	\$6,093	
Total Investment per EDA Dollar	\$11.67	EDA Cost per Total Job	\$4,090	
Baseline Industry and Employment Analysis*				
SIC Business Types in County (4-Digit)	Before	After	▲	▲%
	72	74	2	2.78%
Total Employment	Before	After	▲	▲%
	3,599	3,681	82	2.27%
Economic Structural Change Analysis				
Economic Diversification Index	Before	After	▲%	▲STD%
	3.413	3.435	0.65%	0.95%
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%
	\$23.76	\$23.66	-0.39%	-0.25%
Economic Stage Index	Before	After	▲%	▲STD%
	3.827	3.833	0.16%	0.16%
Import-Dependence Index**	Before	After	▲%	▲STD%
	35.90%	35.75%	0.40%	0.52%
Summary of Indices		Composite Economic Structural Change Index		
2 of 4 indices show positive economic structural change		1.39%	pos	

Yell, AR				
Loan Moneys and Employment Creation				
Loans Summary		Jobs Summary (created/retained)		
RLF	\$ 297,806	Direct	21	
Other Public	\$ 0	Indirect	17	
Private	\$ 306,714	Total	38	
New Equity	\$ 31,887	Multiplier	1.83	
Total	\$ 636,408			
Loan-Leverage Ratio	1.1:1			
EDA Cost	\$ 61,617	EDA Cost per Direct Job	\$2,934	
Total Investment per EDA Dollar	\$10.33	EDA Cost per Total Job	\$1,603	
Baseline Industry and Employment Analysis*				
SIC Business Types in County (4-Digit)	Before	After	▲	▲%
	93	94	1	1.08%
Total Employment	Before	After	▲	▲%
	10,413	10,451	38	0.37%
Economic Structural Change Analysis				
Economic Diversification Index	Before	After	▲%	▲STD%
	3.277	3.283	0.19%	0.27%
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%
	\$22.24	\$22.24	-0.02%	-0.01%
Economic Stage Index	Before	After	▲%	▲STD%
	3.560	3.560	0.01%	0.01%
Import-Dependence Index**	Before	After	▲%	▲STD%
	34.72%	34.68%	0.11%	0.15%
Summary of Indices		Composite Economic Structural Change Index		
0 of 4 indices show positive economic structural change		0.41%	pos	

*Baseline industry count and employment are from 1993
 **The sign of the import-dependence index is reversed, so a positive index change will indicate a positive economic structural change

pos= positive economic structural change
 neg= negative economic structural change
 ind= indeterminate economic structural change

Assumption, LA				
Loan Moneys and Employment Creation				
Loans Summary		Jobs Summary (created/retained)		
RLF	\$ 85,580	Direct	10	
Other Public	\$ 0	Indirect	5	
Private	\$ 271,588	Total	15	
New Equity	\$ 0	Multiplier	1.53	
Total	\$ 357,168			
Loan-Leverage Ratio	3.2:1			
EDA Cost	\$ 6,250	EDA Cost per Direct Job	\$625	
Total Investment per EDA Dollar	\$57.15	EDA Cost per Total Job	\$409	
Baseline Industry and Employment Analysis*				
SIC Business Types in County (4-Digit)	Before	After	▲	▲%
	83	83	0	0.00%
Total Employment	Before	After	▲	▲%
	6,733	6,748	15	0.23%
Economic Structural Change Analysis				
Economic Diversification Index	Before	After	▲%	▲STD%
	3.701	3.706	0.12%	0.17%
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%
	\$25.67	\$25.68	0.03%	0.02%
Economic Stage Index	Before	After	▲%	▲STD%
	4.335	4.337	0.04%	0.04%
Import-Dependence Index**	Before	After	▲%	▲STD%
	35.76%	35.73%	0.08%	0.11%
Summary of Indices				
0 of 4 indices show positive economic structural change	Composite Economic Structural Change Index		0.34%	pos

Avoyelles, LA				
Loan Moneys and Employment Creation				
Loans Summary		Jobs Summary (created/retained)		
RLF	\$ 77,741	Direct	6	
Other Public	\$ 0	Indirect	8	
Private	\$ 155,484	Total	14	
New Equity	\$ 0	Multiplier	2.38	
Total	\$ 233,226			
Loan-Leverage Ratio	2.0:1			
EDA Cost	\$ 34,145	EDA Cost per Direct Job	\$5,691	
Total Investment per EDA Dollar	\$6.83	EDA Cost per Total Job	\$2,388	
Baseline Industry and Employment Analysis*				
SIC Business Types in County (4-Digit)	Before	After	▲	▲%
	107	108	1	0.93%
Total Employment	Before	After	▲	▲%
	12,618	12,632	14	0.11%
Economic Structural Change Analysis				
Economic Diversification Index	Before	After	▲%	▲STD%
	3.721	3.724	0.08%	0.11%
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%
	\$20.40	\$20.39	-0.04%	-0.03%
Economic Stage Index	Before	After	▲%	▲STD%
	4.437	4.436	-0.03%	-0.03%
Import-Dependence Index**	Before	After	▲%	▲STD%
	31.77%	31.75%	0.05%	0.06%
Summary of Indices				
0 of 4 indices show positive economic structural change	Composite Economic Structural Change Index		0.12%	ind

Bossier, LA				
Loan Moneys and Employment Creation				
Loans Summary		Jobs Summary (created/retained)		
RLF	\$ 294,025	Direct	86	
Other Public	\$ 0	Indirect	25	
Private	\$ 792,113	Total	111	
New Equity	\$ 396,237	Multiplier	1.29	
Total	\$ 1,482,375			
Loan-Leverage Ratio	4.0:1			
EDA Cost	\$ 196,700	EDA Cost per Direct Job	\$2,287	
Total Investment per EDA Dollar	\$7.54	EDA Cost per Total Job	\$1,767	
Baseline Industry and Employment Analysis*				
SIC Business Types in County (4-Digit)	Before	After	▲	▲%
	140	140	0	0.00%
Total Employment	Before	After	▲	▲%
	40,592	40,703	111	0.27%
Economic Structural Change Analysis				
Economic Diversification Index	Before	After	▲%	▲STD%
	3.687	3.688	0.04%	0.06%
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%
	\$29.30	\$29.31	0.02%	0.01%
Economic Stage Index	Before	After	▲%	▲STD%
	4.932	4.932	0.00%	0.00%
Import-Dependence Index**	Before	After	▲%	▲STD%
	29.85%	29.77%	0.29%	0.38%
Summary of Indices				
1 of 4 indices show positive economic structural change	Composite Economic Structural Change Index		0.45%	pos

Caddo, LA				
Loan Moneys and Employment Creation				
Loans Summary		Jobs Summary (created/retained)		
RLF	\$ 786,899	Direct	148	
Other Public	\$ 380,495	Indirect	78	
Private	\$ 10,664,153	Total	225	
New Equity	\$ 0	Multiplier	1.53	
Total	\$ 11,831,547			
Loan-Leverage Ratio	14.0:1			
EDA Cost	\$ 422,629	EDA Cost per Direct Job	\$2,860	
Total Investment per EDA Dollar	\$28.00	EDA Cost per Total Job	\$1,875	
Baseline Industry and Employment Analysis*				
SIC Business Types in County (4-Digit)	Before	After	▲	▲%
	217	217	0	0.00%
Total Employment	Before	After	▲	▲%
	138,008	138,233	225	0.16%
Economic Structural Change Analysis				
Economic Diversification Index	Before	After	▲%	▲STD%
	4.211	4.211	-0.01%	-0.02%
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%
	\$32.63	\$32.63	0.00%	0.00%
Economic Stage Index	Before	After	▲%	▲STD%
	4.821	4.821	0.00%	0.00%
Import-Dependence Index**	Before	After	▲%	▲STD%
	19.46%	19.44%	0.09%	0.11%
Summary of Indices				
0 of 4 indices show positive economic structural change	Composite Economic Structural Change Index		0.10%	ind

*Baseline industry count and employment are from 1993

**The sign of the import-dependence index is reversed, so a positive index change will indicate a positive economic structural change

pos= positive economic structural change
neg= negative economic structural change
ind= indeterminate economic structural change

Caldwell, LA					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 408,042	Direct	44		
Other Public	\$ 0	Indirect	10		
Private	\$ 1,186,834	Total	54		
New Equity	\$ 0	Multiplier	1.22		
Total	\$ 1,594,876				
Loan-Leverage Ratio	2.9:1				
EDA Cost	\$ 356,079	EDA Cost per Direct Job	\$8,093		
Total Investment per EDA Dollar	\$4.48	EDA Cost per Total Job	\$6,621		
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	79	80	1	1.27%	
Total Employment	Before	After	▲	▲%	
	3,545	3,599	54	1.52%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	3.638	3.650	0.32%	0.46%	pos
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$23.87	\$23.81	-0.25%	-0.16%	neg
Economic Stage Index	Before	After	▲%	▲STD%	
	4.591	4.598	0.14%	0.14%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	31.83%	31.80%	0.10%	0.12%	ind
Summary of Indices					
1 of 4 indices show positive economic structural change		Composite Economic Structural Change Index	0.57%		pos

Claiborne, LA					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 356,081	Direct	124		
Other Public	\$ 0	Indirect	157		
Private	\$ 3,675,293	Total	281		
New Equity	\$ 0	Multiplier	2.26		
Total	\$ 4,031,374				
Loan-Leverage Ratio	10.3:1				
EDA Cost	\$ 264,337	EDA Cost per Direct Job	\$2,132		
Total Investment per EDA Dollar	\$15.25	EDA Cost per Total Job	\$942		
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	90	90	0	0.00%	
Total Employment	Before	After	▲	▲%	
	5,363	5,644	281	5.23%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	3.563	3.568	0.13%	0.19%	ind
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$24.94	\$25.59	2.60%	1.88%	pos
Economic Stage Index	Before	After	▲%	▲STD%	
	4.417	4.355	-1.40%	-1.40%	neg
Import-Dependence Index**	Before	After	▲%	▲STD%	
	33.70%	33.95%	-0.77%	-1.00%	neg
Summary of Indices					
1 of 4 indices show positive economic structural change		Composite Economic Structural Change Index	-0.53%		neg

Concordia, LA					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 200,799	Direct	6		
Other Public	\$ 0	Indirect	2		
Private	\$ 418,332	Total	8		
New Equity	\$ 0	Multiplier	1.28		
Total	\$ 619,131				
Loan-Leverage Ratio	2.1:1				
EDA Cost	\$ 172,781	EDA Cost per Direct Job	\$28,797		
Total Investment per EDA Dollar	\$3.58	EDA Cost per Total Job	\$22,515		
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	89	89	0	0.00%	
Total Employment	Before	After	▲	▲%	
	6,596	6,604	8	0.12%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	3.626	3.627	0.02%	0.03%	ind
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$21.14	\$21.15	0.06%	0.04%	ind
Economic Stage Index	Before	After	▲%	▲STD%	
	4.488	4.488	0.01%	0.01%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	32.26%	32.23%	0.11%	0.14%	ind
Summary of Indices					
0 of 4 indices show positive economic structural change		Composite Economic Structural Change Index	0.22%		ind

De Soto, LA					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 654,536	Direct	145		
Other Public	\$ 0	Indirect	42		
Private	\$ 6,825,138	Total	187		
New Equity	\$ 0	Multiplier	1.29		
Total	\$ 7,479,674				
Loan-Leverage Ratio	10.4:1				
EDA Cost	\$ 513,814	EDA Cost per Direct Job	\$3,544		
Total Investment per EDA Dollar	\$14.56	EDA Cost per Total Job	\$2,747		
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	101	103	2	1.98%	
Total Employment	Before	After	▲	▲%	
	8,311	8,498	187	2.25%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	3.933	3.960	0.70%	1.01%	pos
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$28.74	\$28.24	-1.73%	-1.12%	neg
Economic Stage Index	Before	After	▲%	▲STD%	
	4.147	4.122	-0.60%	-0.60%	neg
Import-Dependence Index**	Before	After	▲%	▲STD%	
	33.63%	33.70%	-0.22%	-0.29%	ind
Summary of Indices					
1 of 4 indices show positive economic structural change		Composite Economic Structural Change Index	-0.99%		neg

*Baseline industry count and employment are from 1993
 **The sign of the import-dependence index is reversed, so a positive index change will indicate a positive economic structural change

pos= positive economic structural change
 neg= negative economic structural change
 ind= indeterminate economic structural change

East Carroll, LA					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 494,607	Direct	24		
Other Public	\$ 0	Indirect	9		
Private	\$ 1,006,777	Total	33		
New Equity	\$ 0	Multiplier	1.36		
Total	\$ 1,501,384				
Loan-Leverage Ratio	2.0:1				
EDA Cost	\$ 260,307	EDA Cost per Direct Job	\$10,846		
Total Investment per EDA Dollar	\$5.77	EDA Cost per Total Job	\$7,986		
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	74	75	1	1.35%	
Total Employment	Before	After	▲	▲%	
	3,358	3,391	33	0.97%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	3.441	3.457	0.47%	0.69%	pos
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$18.53	\$18.46	-0.39%	-0.25%	neg
Economic Stage Index	Before	After	▲%	▲STD%	
	4.079	4.080	0.04%	0.04%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	35.90%	35.72%	0.49%	0.64%	pos
Summary of Indices		Composite Economic Structural Change Index			
2 of 4 indices show positive economic structural change		1.11%		pos	

Franklin, LA					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 396,168	Direct	55		
Other Public	\$ 860,989	Indirect	21		
Private	\$ 696,224	Total	76		
New Equity	\$ 0	Multiplier	1.38		
Total	\$ 1,953,382				
Loan-Leverage Ratio	3.9:1				
EDA Cost	\$ 262,803	EDA Cost per Direct Job	\$4,778		
Total Investment per EDA Dollar	\$7.43	EDA Cost per Total Job	\$3,450		
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	98	98	0	0.00%	
Total Employment	Before	After	▲	▲%	
	8,198	8,274	76	0.93%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	3.713	3.725	0.32%	0.47%	pos
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$19.18	\$19.23	0.26%	0.17%	pos
Economic Stage Index	Before	After	▲%	▲STD%	
	4.085	4.081	-0.09%	-0.08%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	34.45%	34.43%	0.05%	0.06%	ind
Summary of Indices		Composite Economic Structural Change Index			
2 of 4 indices show positive economic structural change		0.61%		pos	

Grant, LA					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 837,312	Direct	57		
Other Public	\$ 0	Indirect	33		
Private	\$ 1,245,384	Total	90		
New Equity	\$ 429,442	Multiplier	1.57		
Total	\$ 2,512,138				
Loan-Leverage Ratio	2.0:1				
EDA Cost	\$ 537,441	EDA Cost per Direct Job	\$9,388		
Total Investment per EDA Dollar	\$4.67	EDA Cost per Total Job	\$5,987		
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	95	95	0	0.00%	
Total Employment	Before	After	▲	▲%	
	4,947	5,037	90	1.81%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	3.739	3.742	0.07%	0.11%	ind
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$22.32	\$22.38	0.28%	0.18%	pos
Economic Stage Index	Before	After	▲%	▲STD%	
	4.326	4.312	-0.33%	-0.33%	neg
Import-Dependence Index**	Before	After	▲%	▲STD%	
	36.21%	36.20%	0.03%	0.04%	ind
Summary of Indices		Composite Economic Structural Change Index			
1 of 4 indices show positive economic structural change		0.00%		ind	

Jefferson, LA					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 1,544,263	Direct	217		
Other Public	\$ 0	Indirect	132		
Private	\$ 6,247,857	Total	349		
New Equity	\$ 980,539	Multiplier	1.60		
Total	\$ 8,772,659				
Loan-Leverage Ratio	4.7:1				
EDA Cost	\$ 239,570	EDA Cost per Direct Job	\$1,102		
Total Investment per EDA Dollar	\$36.62	EDA Cost per Total Job	\$686		
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	239	239	0	0.00%	
Total Employment	Before	After	▲	▲%	
	224,820	225,169	349	0.16%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	4.166	4.167	0.02%	0.03%	ind
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$29.45	\$29.45	0.00%	0.00%	ind
Economic Stage Index	Before	After	▲%	▲STD%	
	4.922	4.922	-0.02%	-0.02%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	18.69%	18.69%	0.00%	0.00%	ind
Summary of Indices		Composite Economic Structural Change Index			
0 of 4 indices show positive economic structural change		0.02%		ind	

*Baseline industry count and employment are from 1993
 **The sign of the import-dependence index is reversed, so a positive index change will indicate a positive economic structural change

pos= positive economic structural change
 neg= negative economic structural change
 ind= indeterminate economic structural change

Lafayette, LA					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 403,107	Direct	18		
Other Public	\$ 0	Indirect	7		
Private	\$ 594,042	Total	25		
New Equity	\$ 115,672	Multiplier	1.37		
Total	\$ 1,112,822				
Loan-Leverage Ratio	1.8:1				
EDA Cost	\$ 155,867	EDA Cost per Direct Job	\$8,459		
Total Investment per EDA Dollar	\$7.14	EDA Cost per Total Job	\$6,196		
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	186	186	0	0.00%	
Total Employment	Before	After	▲	▲%	
	111,320	111,345	25	0.02%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	ind
	4.053	4.053	0.00%	0.00%	
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	ind
	\$31.50	\$31.50	0.00%	0.00%	
Economic Stage Index	Before	After	▲%	▲STD%	ind
	4.889	4.889	0.00%	0.00%	
Import-Dependence Index**	Before	After	▲%	▲STD%	ind
	22.53%	22.53%	0.00%	0.00%	
Summary of Indices					
0 of 4 indices show positive economic structural change		Composite Economic Structural Change Index	0.00%		ind

Lafourche, LA					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 859,605	Direct	57		
Other Public	\$ 420,678	Indirect	40		
Private	\$ 3,653,964	Total	97		
New Equity	\$ 73,839	Multiplier	1.70		
Total	\$ 5,008,086				
Loan-Leverage Ratio	4.8:1				
EDA Cost	\$ 93,958	EDA Cost per Direct Job	\$1,648		
Total Investment per EDA Dollar	\$53.30	EDA Cost per Total Job	\$971		
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	128	128	0	0.00%	
Total Employment	Before	After	▲	▲%	
	33,977	34,074	97	0.28%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	ind
	3.765	3.768	0.09%	0.13%	
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	ind
	\$26.37	\$26.36	-0.05%	-0.03%	
Economic Stage Index	Before	After	▲%	▲STD%	ind
	4.669	4.663	-0.13%	-0.13%	
Import-Dependence Index**	Before	After	▲%	▲STD%	ind
	29.01%	29.03%	-0.07%	-0.09%	
Summary of Indices					
0 of 4 indices show positive economic structural change		Composite Economic Structural Change Index	-0.12%		ind

La Salle, LA					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 860,990	Direct	77		
Other Public	\$ 0	Indirect	47		
Private	\$ 1,818,325	Total	124		
New Equity	\$ 0	Multiplier	1.61		
Total	\$ 2,679,315				
Loan-Leverage Ratio	2.1:1				
EDA Cost	\$ 793,562	EDA Cost per Direct Job	\$10,306		
Total Investment per EDA Dollar	\$3.38	EDA Cost per Total Job	\$6,389		
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	82	83	1	1.22%	
Total Employment	Before	After	▲	▲%	
	5,636	5,760	124	2.20%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	pos
	3.587	3.603	0.45%	0.65%	
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	ind
	\$25.15	\$25.10	-0.20%	-0.13%	
Economic Stage Index	Before	After	▲%	▲STD%	neg
	4.196	4.170	-0.63%	-0.63%	
Import-Dependence Index**	Before	After	▲%	▲STD%	ind
	36.26%	36.20%	0.14%	0.19%	
Summary of Indices					
1 of 4 indices show positive economic structural change		Composite Economic Structural Change Index	0.08%		ind

Lincoln, LA					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 818,301	Direct	94		
Other Public	\$ 0	Indirect	49		
Private	\$ 2,878,187	Total	143		
New Equity	\$ 0	Multiplier	1.52		
Total	\$ 3,696,488				
Loan-Leverage Ratio	3.5:1				
EDA Cost	\$ 141,663	EDA Cost per Direct Job	\$1,507		
Total Investment per EDA Dollar	\$26.09	EDA Cost per Total Job	\$994		
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	121	121	0	0.00%	
Total Employment	Before	After	▲	▲%	
	22,806	22,949	143	0.63%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	ind
	3.655	3.660	0.12%	0.17%	
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	ind
	\$27.75	\$27.72	-0.11%	-0.07%	
Economic Stage Index	Before	After	▲%	▲STD%	ind
	4.929	4.929	0.00%	0.00%	
Import-Dependence Index**	Before	After	▲%	▲STD%	pos
	30.32%	30.15%	0.55%	0.72%	
Summary of Indices					
1 of 4 indices show positive economic structural change		Composite Economic Structural Change Index	0.83%		pos

*Baseline industry count and employment are from 1993
 **The sign of the import-dependence index is reversed, so a positive index change will indicate a positive economic structural change

pos= positive economic structural change
 neg= negative economic structural change
 ind= indeterminate economic structural change

Madison, LA					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 585,173	Direct	24		
Other Public	\$ 0	Indirect	70		
Private	\$ 1,787,016	Total	93		
New Equity	\$ 0	Multiplier	3.95		
Total	\$ 2,372,189				
Loan-Leverage Ratio	3.1:1				
EDA Cost	\$ 230,508	EDA Cost per Direct Job	\$9,775		
Total Investment per EDA Dollar	\$10.29	EDA Cost per Total Job	\$2,473		
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	80	82	2	2.50%	
Total Employment	Before	After	▲	▲%	
	4,153	4,246	93	2.24%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	3.685	3.717	0.88%	1.29%	pos
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$19.88	\$19.70	-0.93%	-0.60%	neg
Economic Stage Index	Before	After	▲%	▲STD%	
	4.203	4.170	-0.78%	-0.76%	neg
Import-Dependence Index**	Before	After	▲%	▲STD%	
	33.32%	33.23%	0.27%	0.36%	pos
Summary of Indices					
2 of 4 indices show positive economic structural change			Composite Economic Structural Change Index	0.26%	pos

Natchitoches, LA					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 790,528	Direct	78		
Other Public	\$ 0	Indirect	51		
Private	\$ 1,997,523	Total	129		
New Equity	\$ 40,881	Multiplier	1.66		
Total	\$ 2,828,933				
Loan-Leverage Ratio	2.6:1				
EDA Cost	\$ 636,559	EDA Cost per Direct Job	\$8,199		
Total Investment per EDA Dollar	\$4.44	EDA Cost per Total Job	\$4,952		
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	113	113	0	0.00%	
Total Employment	Before	After	▲	▲%	
	15,747	15,876	129	0.82%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	3.660	3.661	0.01%	0.01%	ind
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$23.78	\$23.78	0.01%	0.01%	ind
Economic Stage Index	Before	After	▲%	▲STD%	
	4.515	4.515	0.00%	0.00%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	29.63%	29.63%	0.00%	0.00%	ind
Summary of Indices					
0 of 4 indices show positive economic structural change			Composite Economic Structural Change Index	0.02%	ind

Orleans, LA					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 4,673,829	Direct	615		
Other Public	\$ 5,424,518	Indirect	195		
Private	\$ 18,959,804	Total	810		
New Equity	\$ 8,297,298	Multiplier	1.32		
Total	\$ 37,355,449				
Loan-Leverage Ratio	7.0:1				
EDA Cost	\$ 1,707,034	EDA Cost per Direct Job	\$2,778		
Total Investment per EDA Dollar	\$21.88	EDA Cost per Total Job	\$2,108		
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	220	222	2	0.91%	
Total Employment	Before	After	▲	▲%	
	327,264	328,074	810	0.25%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	4.042	4.043	0.03%	0.05%	ind
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$35.25	\$35.24	-0.04%	-0.02%	ind
Economic Stage Index	Before	After	▲%	▲STD%	
	5.005	5.005	-0.01%	-0.01%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	21.27%	21.25%	0.07%	0.09%	ind
Summary of Indices					
0 of 4 indices show positive economic structural change			Composite Economic Structural Change Index	0.11%	ind

Ouachita, LA					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 721,468	Direct	94		
Other Public	\$ 0	Indirect	32		
Private	\$ 1,180,098	Total	126		
New Equity	\$ 435,645	Multiplier	1.34		
Total	\$ 2,337,212				
Loan-Leverage Ratio	2.2:1				
EDA Cost	\$ 145,394	EDA Cost per Direct Job	\$1,555		
Total Investment per EDA Dollar	\$16.08	EDA Cost per Total Job	\$1,157		
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	172	173	1	0.58%	
Total Employment	Before	After	▲	▲%	
	73,859	73,985	126	0.17%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	4.018	4.019	0.01%	0.02%	ind
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$28.81	\$28.80	-0.03%	-0.02%	ind
Economic Stage Index	Before	After	▲%	▲STD%	
	4.916	4.916	0.00%	0.00%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	21.59%	21.61%	-0.06%	-0.08%	ind
Summary of Indices					
0 of 4 indices show positive economic structural change			Composite Economic Structural Change Index	-0.08%	ind

*Baseline industry count and employment are from 1993
 **The sign of the import-dependence index is reversed, so a positive index change will indicate a positive economic structural change

pos= positive economic structural change
 neg= negative economic structural change
 ind= indeterminate economic structural change

Rapides, LA					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 1,452,390	Direct	118		
Other Public	\$ 69,038	Indirect	116		
Private	\$ 2,528,414	Total	234		
New Equity	\$ 93,352	Multiplier	1.98		
Total	\$ 4,143,194				
Loan-Leverage Ratio	1.9:1				
EDA Cost	\$ 437,115	EDA Cost per Direct Job	\$3,704		
Total Investment per EDA Dollar	\$9.48	EDA Cost per Total Job	\$1,868		
Baseline Industry and Employment Analysis*					
SIC Business Types	Before	After	▲	▲%	
in County (4-Digit)	152	155	3	1.97%	
Total	Before	After	▲	▲%	
Employment	61,170	61,404	234	0.38%	
Economic Structural Change Analysis					
Economic	Before	After	▲%	▲STD%	
Diversification Index	4.013	4.018	0.13%	0.19%	ind
Earnings per Worker	Before	After	▲%	▲STD%	
Index (\$1,000)	\$28.19	\$28.19	-0.02%	-0.01%	ind
Economic	Before	After	▲%	▲STD%	
Stage Index	4.910	4.906	-0.07%	-0.07%	ind
Import-Dependence	Before	After	▲%	▲STD%	
Index**	22.64%	22.62%	0.13%	0.17%	ind
Summary of Indices					
0 of 4 indices show positive economic structural change		Composite Economic Structural Change Index	0.28%		pos

Richland, LA					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 768,519	Direct	222		
Other Public	\$ 0	Indirect	94		
Private	\$ 4,772,803	Total	316		
New Equity	\$ 0	Multiplier	1.42		
Total	\$ 5,541,322				
Loan-Leverage Ratio	6.2:1				
EDA Cost	\$ 607,827	EDA Cost per Direct Job	\$2,738		
Total Investment per EDA Dollar	\$9.12	EDA Cost per Total Job	\$1,925		
Baseline Industry and Employment Analysis*					
SIC Business Types	Before	After	▲	▲%	
in County (4-Digit)	91	94	3	3.30%	
Total	Before	After	▲	▲%	
Employment	8,357	8,673	316	3.78%	
Economic Structural Change Analysis					
Economic	Before	After	▲%	▲STD%	
Diversification Index	3.683	3.709	0.69%	1.00%	pos
Earnings per Worker	Before	After	▲%	▲STD%	
Index (\$1,000)	\$21.75	\$22.07	1.43%	0.92%	pos
Economic	Before	After	▲%	▲STD%	
Stage Index	4.293	4.267	-0.60%	-0.60%	neg
Import-Dependence	Before	After	▲%	▲STD%	
Index**	32.06%	32.19%	-0.40%	-0.52%	neg
Summary of Indices					
2 of 4 indices show positive economic structural change		Composite Economic Structural Change Index	0.80%		pos

St. Charles, LA					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 43,033	Direct	6		
Other Public	\$ 0	Indirect	2		
Private	\$ 86,066	Total	8		
New Equity	\$ 0	Multiplier	1.34		
Total	\$ 129,099				
Loan-Leverage Ratio	2.0:1				
EDA Cost	\$ 4,731	EDA Cost per Direct Job	\$789		
Total Investment per EDA Dollar	\$27.29	EDA Cost per Total Job	\$589		
Baseline Industry and Employment Analysis*					
SIC Business Types	Before	After	▲	▲%	
in County (4-Digit)	104	104	0	0.00%	
Total	Before	After	▲	▲%	
Employment	24,341	24,349	8	0.03%	
Economic Structural Change Analysis					
Economic	Before	After	▲%	▲STD%	
Diversification Index	3.618	3.618	0.02%	0.03%	ind
Earnings per Worker	Before	After	▲%	▲STD%	
Index (\$1,000)	\$43.34	\$43.33	-0.02%	-0.01%	ind
Economic	Before	After	▲%	▲STD%	
Stage Index	4.568	4.568	-0.01%	-0.01%	ind
Import-Dependence	Before	After	▲%	▲STD%	
Index**	35.12%	35.12%	-0.01%	-0.01%	ind
Summary of Indices					
0 of 4 indices show positive economic structural change		Composite Economic Structural Change Index	0.00%		ind

St. James, LA					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 71,722	Direct	6		
Other Public	\$ 0	Indirect	3		
Private	\$ 143,443	Total	9		
New Equity	\$ 0	Multiplier	1.51		
Total	\$ 215,165				
Loan-Leverage Ratio	2.0:1				
EDA Cost	\$ 7,976	EDA Cost per Direct Job	\$1,329		
Total Investment per EDA Dollar	\$26.98	EDA Cost per Total Job	\$881		
Baseline Industry and Employment Analysis*					
SIC Business Types	Before	After	▲	▲%	
in County (4-Digit)	84	85	1	1.19%	
Total	Before	After	▲	▲%	
Employment	8,963	8,972	9	0.10%	
Economic Structural Change Analysis					
Economic	Before	After	▲%	▲STD%	
Diversification Index	3.686	3.690	0.09%	0.14%	ind
Earnings per Worker	Before	After	▲%	▲STD%	
Index (\$1,000)	\$45.56	\$45.52	-0.08%	-0.05%	ind
Economic	Before	After	▲%	▲STD%	
Stage Index	4.180	4.178	-0.04%	-0.04%	ind
Import-Dependence	Before	After	▲%	▲STD%	
Index**	33.73%	33.71%	0.07%	0.09%	ind
Summary of Indices					
0 of 4 indices show positive economic structural change		Composite Economic Structural Change Index	0.14%		ind

*Baseline industry count and employment are from 1993
 **The sign of the import-dependence index is reversed, so a positive index change will indicate a positive economic structural change

pos= positive economic structural change
 neg= negative economic structural change
 ind= indeterminate economic structural change

St. Landry, LA					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 213,143		Direct	5	
Other Public	\$ 0		Indirect	1	
Private	\$ 426,287		Total	6	
New Equity	\$ 0		Multiplier	1.30	
Total	\$ 639,430				
Loan-Leverage Ratio	2.0:1				
EDA Cost	\$ 17,659		EDA Cost per Direct Job	\$3,532	
Total Investment per EDA Dollar	\$36.21		EDA Cost per Total Job	\$2,726	
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	140	141	1	0.71%	
Total Employment	Before	After	▲	▲%	
	28,468	28,474	6	0.02%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	4.031	4.032	0.03%	0.04%	ind
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$23.82	\$23.82	-0.02%	-0.01%	ind
Economic Stage Index	Before	After	▲%	▲STD%	
	4.632	4.632	0.00%	0.00%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	27.63%	27.62%	0.03%	0.04%	ind
Summary of Indices					
0 of 4 indices show positive economic structural change			Composite Economic Structural Change Index 0.07% ind		

Tensas, LA					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 239,348		Direct	65	
Other Public	\$ 0		Indirect	19	
Private	\$ 594,368		Total	84	
New Equity	\$ 0		Multiplier	1.29	
Total	\$ 833,716				
Loan-Leverage Ratio	2.5:1				
EDA Cost	\$ 16,335		EDA Cost per Direct Job	\$251	
Total Investment per EDA Dollar	\$51.04		EDA Cost per Total Job	\$194	
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	63	63	0	0.00%	
Total Employment	Before	After	▲	▲%	
	2,725	2,809	84	3.08%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	3.360	3.394	1.02%	1.48%	pos
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$18.49	\$18.37	-0.66%	-0.43%	neg
Economic Stage Index	Before	After	▲%	▲STD%	
	3.872	3.907	0.90%	0.89%	pos
Import-Dependence Index**	Before	After	▲%	▲STD%	
	36.98%	36.54%	1.20%	1.57%	pos
Summary of Indices					
3 of 4 indices show positive economic structural change			Composite Economic Structural Change Index 3.51% pos		

Terrebonne, LA					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 381,049		Direct	131	
Other Public	\$ 0		Indirect	25	
Private	\$ 2,319,470		Total	156	
New Equity	\$ 0		Multiplier	1.19	
Total	\$ 2,700,519				
Loan-Leverage Ratio	6.1:1				
EDA Cost	(\$ 4,231)		EDA Cost per Direct Job	-\$32	
Total Investment per EDA Dollar	-\$638.25		EDA Cost per Total Job	-\$27	
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	138	138	0	0.00%	
Total Employment	Before	After	▲	▲%	
	45,728	45,884	156	0.34%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	3.916	3.913	-0.07%	-0.10%	ind
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$30.43	\$30.39	-0.15%	-0.10%	ind
Economic Stage Index	Before	After	▲%	▲STD%	
	4.657	4.658	0.03%	0.03%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	25.88%	25.90%	-0.09%	-0.12%	ind
Summary of Indices					
0 of 4 indices show positive economic structural change			Composite Economic Structural Change Index -0.29% neg		

Webster, LA					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 291,532		Direct	83	
Other Public	\$ 0		Indirect	142	
Private	\$ 583,064		Total	225	
New Equity	\$ 0		Multiplier	2.72	
Total	\$ 874,596				
Loan-Leverage Ratio	2.0:1				
EDA Cost	\$ 128,044		EDA Cost per Direct Job	\$1,543	
Total Investment per EDA Dollar	\$6.83		EDA Cost per Total Job	\$568	
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	126	126	0	0.00%	
Total Employment	Before	After	▲	▲%	
	16,352	16,577	225	1.38%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	4.071	4.073	0.06%	0.09%	ind
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$27.29	\$27.40	0.42%	0.27%	pos
Economic Stage Index	Before	After	▲%	▲STD%	
	4.433	4.420	-0.30%	-0.30%	neg
Import-Dependence Index**	Before	After	▲%	▲STD%	
	29.82%	29.89%	-0.25%	-0.33%	neg
Summary of Indices					
1 of 4 indices show positive economic structural change			Composite Economic Structural Change Index -0.27% neg		

*Baseline industry count and employment are from 1993
 **The sign of the import-dependence index is reversed, so a positive index change will indicate a positive economic structural change

pos= positive economic structural change
 neg= negative economic structural change
 ind= indeterminate economic structural change

Winn, LA

Loan Moneys and Employment Creation

Loans Summary		Jobs Summary (created/retained)	
RLF	\$ 266,802	Direct	28
Other Public	\$ 148,589	Indirect	3
Private	\$ 270,768	Total	31
New Equity	\$ 599,828	Multiplier	1.10
Total	\$ 1,285,987		

Loan-Leverage Ratio 3.8:1

EDA Cost	\$ 290,860	EDA Cost per Direct Job	\$10,430
Total Investment per EDA Dollar	\$4.42	EDA Cost per Total Job	\$9,494

Baseline Industry and Employment Analysis*

SIC Business Types	Before	After	▲	▲%
in County (4-Digit)	82	82	0	0.00%
Total	Before	After	▲	▲%
Employment	6,471	6,502	31	0.47%

Economic Structural Change Analysis

Economic	Before	After	▲%	▲STD%	
Diversification Index	3.370	3.370	0.01%	0.02%	ind
Earnings per Worker Index (\$1,000)	\$27.12	\$27.10	-0.09%	-0.06%	ind
Economic Stage Index	4.145	4.146	0.04%	0.04%	ind
Import-Dependence Index**	34.75%	34.70%	0.15%	0.19%	ind

Summary of Indices

0 of 4 indices show positive economic structural change

Composite Economic Structural Change Index	0.19%	ind
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Eddy, NM

Loan Moneys and Employment Creation

Loans Summary		Jobs Summary (created/retained)	
RLF	\$ 126,739	Direct	11
Other Public	\$ 0	Indirect	8
Private	\$ 0	Total	19
New Equity	\$ 0	Multiplier	1.76
Total	\$ 126,739		

Loan-Leverage Ratio 0.0:1

EDA Cost	\$ 2,900	EDA Cost per Direct Job	\$264
Total Investment per EDA Dollar	\$43.71	EDA Cost per Total Job	\$150

Baseline Industry and Employment Analysis*

SIC Business Types	Before	After	▲	▲%
in County (4-Digit)	122	124	2	1.64%
Total	Before	After	▲	▲%
Employment	25,506	25,525	19	0.08%

Economic Structural Change Analysis

Economic	Before	After	▲%	▲STD%	
Diversification Index	3.904	3.907	0.06%	0.09%	ind
Earnings per Worker Index (\$1,000)	\$29.94	\$29.92	-0.05%	-0.03%	ind
Economic Stage Index	4.474	4.473	-0.02%	-0.02%	ind
Import-Dependence Index**	26.07%	26.05%	0.06%	0.08%	ind

Summary of Indices

0 of 4 indices show positive economic structural change

Composite Economic Structural Change Index	0.12%	ind
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Greer, OK

Loan Moneys and Employment Creation

Loans Summary		Jobs Summary (created/retained)	
RLF	\$ 51,778	Direct	2
Other Public	\$ 17,259	Indirect	1
Private	\$ 0	Total	3
New Equity	\$ 0	Multiplier	1.33
Total	\$ 69,038		

Loan-Leverage Ratio 0.3:1

EDA Cost	\$ 1,489	EDA Cost per Direct Job	\$744
Total Investment per EDA Dollar	\$46.38	EDA Cost per Total Job	\$559

Baseline Industry and Employment Analysis*

SIC Business Types	Before	After	▲	▲%
in County (4-Digit)	78	78	0	0.00%
Total	Before	After	▲	▲%
Employment	2,656	2,659	3	0.10%

Economic Structural Change Analysis

Economic	Before	After	▲%	▲STD%	
Diversification Index	3.208	3.210	0.06%	0.08%	ind
Earnings per Worker Index (\$1,000)	\$21.30	\$21.29	-0.01%	-0.01%	ind
Economic Stage Index	4.285	4.286	0.02%	0.02%	ind
Import-Dependence Index**	35.49%	35.46%	0.08%	0.11%	ind

Summary of Indices

0 of 4 indices show positive economic structural change

Composite Economic Structural Change Index	0.21%	ind
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Hughes, OK

Loan Moneys and Employment Creation

Loans Summary		Jobs Summary (created/retained)	
RLF	\$ 126,282	Direct	29
Other Public	\$ 0	Indirect	9
Private	\$ 215,165	Total	38
New Equity	\$ 188,104	Multiplier	1.31
Total	\$ 529,551		

Loan-Leverage Ratio 3.2:1

EDA Cost	\$ 6,273	EDA Cost per Direct Job	\$216
Total Investment per EDA Dollar	\$84.42	EDA Cost per Total Job	\$165

Baseline Industry and Employment Analysis*

SIC Business Types	Before	After	▲	▲%
in County (4-Digit)	85	86	1	1.18%
Total	Before	After	▲	▲%
Employment	4,739	4,777	38	0.80%

Economic Structural Change Analysis

Economic	Before	After	▲%	▲STD%	
Diversification Index	3.685	3.702	0.46%	0.66%	pos
Earnings per Worker Index (\$1,000)	\$19.08	\$18.96	-0.62%	-0.40%	neg
Economic Stage Index	3.856	3.853	-0.08%	-0.08%	ind
Import-Dependence Index**	34.89%	34.89%	-0.01%	-0.01%	ind

Summary of Indices

1 of 4 indices show positive economic structural change

Composite Economic Structural Change Index	0.18%	ind
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*Baseline industry count and employment are from 1993
 **The sign of the import-dependence index is reversed, so a positive index change will indicate a positive economic structural change

pos= positive economic structural change
 neg= negative economic structural change
 ind= indeterminate economic structural change

Jackson, OK					
<u>Loan Moneys and Employment Creation</u>					
<u>Loans Summary</u>			<u>Jobs Summary (created/retained)</u>		
RLF	\$ 175,282	Direct	18		
Other Public	\$ 0	Indirect	5		
Private	\$ 736,186	Total	23		
New Equity	\$ 372,212	Multiplier	1.26		
Total	\$ 1,283,680				
Loan-Leverage Ratio	6.3:1				
EDA Cost	\$ 8,925	EDA Cost per Direct Job	\$496		
Total Investment per EDA Dollar	\$143.83	EDA Cost per Total Job	\$394		
<u>Baseline Industry and Employment Analysis*</u>					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	94	94	0	0.00%	
Total Employment	Before	After	▲	▲%	
	14,677	14,700	23	0.15%	
<u>Economic Structural Change Analysis</u>					
Economic Diversification Index	Before	After	▲%	▲STD%	
	3.417	3.418	0.03%	0.04%	ind
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$30.32	\$30.32	-0.01%	-0.01%	ind
Economic Stage Index	Before	After	▲%	▲STD%	
	4.692	4.693	0.01%	0.01%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	31.20%	31.21%	-0.03%	-0.04%	ind
<u>Summary of Indices</u>					
0 of 4 indices show positive economic structural change	Composite Economic Structural Change Index			0.00%	ind

Lincoln, OK					
<u>Loan Moneys and Employment Creation</u>					
<u>Loans Summary</u>			<u>Jobs Summary (created/retained)</u>		
RLF	\$ 292,090	Direct	512		
Other Public	\$ 0	Indirect	399		
Private	\$ 589,999	Total	911		
New Equity	\$ 268,953	Multiplier	1.78		
Total	\$ 1,151,042				
Loan-Leverage Ratio	2.9:1				
EDA Cost	\$ 7,939	EDA Cost per Direct Job	\$16		
Total Investment per EDA Dollar	\$144.99	EDA Cost per Total Job	\$9		
<u>Baseline Industry and Employment Analysis*</u>					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	112	112	0	0.00%	
Total Employment	Before	After	▲	▲%	
	11,084	11,995	911	8.22%	
<u>Economic Structural Change Analysis</u>					
Economic Diversification Index	Before	After	▲%	▲STD%	
	3.871	3.884	0.32%	0.47%	pos
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$20.45	\$21.81	6.62%	4.28%	pos
Economic Stage Index	Before	After	▲%	▲STD%	
	4.049	4.115	1.63%	1.63%	pos
Import-Dependence Index**	Before	After	▲%	▲STD%	
	31.96%	32.26%	-0.94%	-1.23%	neg
<u>Summary of Indices</u>					
3 of 4 indices show positive economic structural change	Composite Economic Structural Change Index			5.14%	pos

Okfuskee, OK					
<u>Loan Moneys and Employment Creation</u>					
<u>Loans Summary</u>			<u>Jobs Summary (created/retained)</u>		
RLF	\$ 184,599	Direct	3		
Other Public	\$ 0	Indirect	0		
Private	\$ 386,919	Total	3		
New Equity	\$ 143,249	Multiplier	1.15		
Total	\$ 714,766				
Loan-Leverage Ratio	2.9:1				
EDA Cost	\$ 17,359	EDA Cost per Direct Job	\$5,786		
Total Investment per EDA Dollar	\$41.18	EDA Cost per Total Job	\$5,019		
<u>Baseline Industry and Employment Analysis*</u>					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	81	81	0	0.00%	
Total Employment	Before	After	▲	▲%	
	4,114	4,117	3	0.08%	
<u>Economic Structural Change Analysis</u>					
Economic Diversification Index	Before	After	▲%	▲STD%	
	3.378	3.381	0.08%	0.12%	ind
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$22.67	\$22.67	-0.01%	-0.01%	ind
Economic Stage Index	Before	After	▲%	▲STD%	
	4.033	4.034	0.02%	0.02%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	37.23%	37.21%	0.07%	0.09%	ind
<u>Summary of Indices</u>					
0 of 4 indices show positive economic structural change	Composite Economic Structural Change Index			0.22%	ind

*Baseline industry count and employment are from 1993
 **The sign of the import-dependence index is reversed, so a positive index change will indicate a positive economic structural change

Payne, OK					
<u>Loan Moneys and Employment Creation</u>					
<u>Loans Summary</u>			<u>Jobs Summary (created/retained)</u>		
RLF	\$ 1,239,466	Direct	221		
Other Public	\$ 0	Indirect	38		
Private	\$ 1,728,224	Total	259		
New Equity	\$ 1,003,864	Multiplier	1.17		
Total	\$ 3,971,554				
Loan-Leverage Ratio	2.2:1				
EDA Cost	\$ 164,437	EDA Cost per Direct Job	\$744		
Total Investment per EDA Dollar	\$24.15	EDA Cost per Total Job	\$635		
<u>Baseline Industry and Employment Analysis*</u>					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	145	146	1	0.69%	
Total Employment	Before	After	▲	▲%	
	38,680	38,939	259	0.67%	
<u>Economic Structural Change Analysis</u>					
Economic Diversification Index	Before	After	▲%	▲STD%	
	3.605	3.612	0.20%	0.29%	ind
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$23.30	\$23.22	-0.36%	-0.23%	neg
Economic Stage Index	Before	After	▲%	▲STD%	
	4.952	4.949	-0.05%	-0.05%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	28.45%	28.48%	-0.09%	-0.12%	ind
<u>Summary of Indices</u>					
0 of 4 indices show positive economic structural change	Composite Economic Structural Change Index			-0.11%	ind

pos= positive economic structural change
 neg= negative economic structural change
 ind= indeterminate economic structural change

Pottawatomie, OK					
Loan Moneys and Employment Creation					
<u>Loans Summary</u>			<u>Jobs Summary (created/retained)</u>		
RLF	\$ 28,689	Direct	13		
Other Public	\$ 0	Indirect	10		
Private	\$ 139,857	Total	23		
New Equity	\$ 17,324	Multiplier	1.79		
Total	\$ 185,870				
Loan-Leverage Ratio	5.5:1				
EDA Cost	\$ 1,055	EDA Cost per Direct Job	\$81		
Total Investment per EDA Dollar	\$176.24	EDA Cost per Total Job	\$45		
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	142	142	0	0.00%	
Total Employment	Before	After	▲	▲%	
	24,685	24,708	23	0.09%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	4.044	4.045	0.02%	0.03%	ind
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$24.52	\$24.53	0.03%	0.02%	ind
Economic Stage Index	Before	After	▲%	▲STD%	
	4.523	4.523	0.01%	0.01%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	27.69%	27.69%	-0.02%	-0.03%	ind
Summary of Indices			Composite Economic Structural Change Index		
0 of 4 indices show positive economic structural change			0.03% ind		

Roger Mills, OK					
Loan Moneys and Employment Creation					
<u>Loans Summary</u>			<u>Jobs Summary (created/retained)</u>		
RLF	\$ 176,814	Direct	5		
Other Public	\$ 0	Indirect	40		
Private	\$ 43,470	Total	45		
New Equity	\$ 39,263	Multiplier	8.91		
Total	\$ 259,547				
Loan-Leverage Ratio	0.5:1				
EDA Cost	\$ 14,423	EDA Cost per Direct Job	\$2,885		
Total Investment per EDA Dollar	\$17.99	EDA Cost per Total Job	\$324		
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	62	63	1	1.61%	
Total Employment	Before	After	▲	▲%	
	2,221	2,266	45	2.01%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	3.309	3.318	0.26%	0.38%	pos
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$19.15	\$19.14	-0.03%	-0.02%	ind
Economic Stage Index	Before	After	▲%	▲STD%	
	3.510	3.476	-0.95%	-0.95%	neg
Import-Dependence Index**	Before	After	▲%	▲STD%	
	36.06%	36.09%	-0.08%	-0.11%	ind
Summary of Indices			Composite Economic Structural Change Index		
1 of 4 indices show positive economic structural change			-0.69% neg		

Rogers, OK					
Loan Moneys and Employment Creation					
<u>Loans Summary</u>			<u>Jobs Summary (created/retained)</u>		
RLF	\$ 600,599	Direct	135		
Other Public	\$ 3,872,535	Indirect	89		
Private	\$ 2,177,446	Total	224		
New Equity	\$ 0	Multiplier	1.66		
Total	\$ 6,650,581				
Loan-Leverage Ratio	10.1:1				
EDA Cost	\$ 53,797	EDA Cost per Direct Job	\$398		
Total Investment per EDA Dollar	\$123.62	EDA Cost per Total Job	\$240		
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	165	165	0	0.00%	
Total Employment	Before	After	▲	▲%	
	23,327	23,551	224	0.96%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	4.166	4.177	0.28%	0.40%	pos
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$28.57	\$28.62	0.17%	0.11%	ind
Economic Stage Index	Before	After	▲%	▲STD%	
	4.444	4.439	-0.12%	-0.12%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	26.25%	26.28%	-0.13%	-0.17%	ind
Summary of Indices			Composite Economic Structural Change Index		
1 of 4 indices show positive economic structural change			0.23% ind		

Washita, OK					
Loan Moneys and Employment Creation					
<u>Loans Summary</u>			<u>Jobs Summary (created/retained)</u>		
RLF	\$ 251,352	Direct	25		
Other Public	\$ 76,959	Indirect	3		
Private	\$ 0	Total	27		
New Equity	\$ 0	Multiplier	1.12		
Total	\$ 328,311				
Loan-Leverage Ratio	0.3:1				
EDA Cost	\$ 17,898	EDA Cost per Direct Job	\$730		
Total Investment per EDA Dollar	\$18.34	EDA Cost per Total Job	\$654		
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	85	86	1	1.18%	
Total Employment	Before	After	▲	▲%	
	4,876	4,903	27	0.56%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	3.562	3.570	0.23%	0.33%	ind
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$19.16	\$19.11	-0.27%	-0.17%	neg
Economic Stage Index	Before	After	▲%	▲STD%	
	3.764	3.766	0.05%	0.05%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	34.75%	34.79%	-0.10%	-0.13%	ind
Summary of Indices			Composite Economic Structural Change Index		
0 of 4 indices show positive economic structural change			0.07% ind		

*Baseline industry count and employment are from 1993
 **The sign of the import-dependence index is reversed, so a positive index change will indicate a positive economic structural change

pos= positive economic structural change
 neg= negative economic structural change
 ind= indeterminate economic structural change

Bell, TX					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 1,416,067		Direct	1095	
Other Public	\$ 0		Indirect	252	
Private	\$ 5,364,981		Total	1347	
New Equity	\$ 43,068		Multiplier	1.23	
Total	\$ 6,824,115				
Loan-Leverage Ratio	3.8:1				
EDA Cost	\$ 160,668		EDA Cost per Direct Job	\$ 147	
Total Investment per EDA Dollar	\$42.47		EDA Cost per Total Job	\$ 119	
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	168	169	1	0.60%	
Total Employment	Before	After	▲	▲%	
	134,108	135,455	1,347	1.00%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	3.287	3.305	0.54%	0.79%	pos
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$36.56	\$36.36	-0.57%	-0.37%	neg
Economic Stage Index	Before	After	▲%	▲STD%	
	4.832	4.832	0.01%	0.01%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	30.80%	30.71%	0.29%	0.38%	pos
Summary of Indices					
2 of 4 indices show positive economic structural change			Composite Economic Structural Change Index	0.81%	pos

Bexar, TX					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 17,217,066		Direct	1741	
Other Public	\$ 19,039,355		Indirect	1,170	
Private	\$ 61,815,498		Total	2911	
New Equity	\$ 25,770,147		Multiplier	1.67	
Total	\$ 123,842,065				
Loan-Leverage Ratio	6.2:1				
EDA Cost	\$ 10,858,463		EDA Cost per Direct Job	\$ 6,237	
Total Investment per EDA Dollar	\$11.41		EDA Cost per Total Job	\$ 3,730	
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	319	322	3	0.94%	
Total Employment	Before	After	▲	▲%	
	697,301	700,212	2,911	0.42%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	4.178	4.182	0.11%	0.17%	ind
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$33.02	\$33.00	-0.06%	-0.04%	ind
Economic Stage Index	Before	After	▲%	▲STD%	
	5.016	5.014	-0.05%	-0.05%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	17.62%	17.55%	0.38%	0.50%	pos
Summary of Indices					
1 of 4 indices show positive economic structural change			Composite Economic Structural Change Index	0.58%	pos

Bosque, TX					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 33,687		Direct	4	
Other Public	\$ 0		Indirect	2	
Private	\$ 67,374		Total	6	
New Equity	\$ 11,229		Multiplier	1.41	
Total	\$ 112,291				
Loan-Leverage Ratio	2.3:1				
EDA Cost	\$ 8,245		EDA Cost per Direct Job	\$ 2,028	
Total Investment per EDA Dollar	\$13.62		EDA Cost per Total Job	\$ 1,442	
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	107	107	0	0.00%	
Total Employment	Before	After	▲	▲%	
	5,963	5,969	6	0.10%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	3.814	3.814	0.00%	0.00%	ind
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$23.82	\$23.82	0.00%	0.00%	ind
Economic Stage Index	Before	After	▲%	▲STD%	
	3.945	3.945	0.00%	0.00%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	31.55%	31.55%	0.00%	0.00%	ind
Summary of Indices					
0 of 4 indices show positive economic structural change			Composite Economic Structural Change Index	0.00%	ind

Bowie, TX					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 379,725		Direct	70	
Other Public	\$ 0		Indirect	49	
Private	\$ 1,020,164		Total	119	
New Equity	\$ 0		Multiplier	1.70	
Total	\$ 1,399,889				
Loan-Leverage Ratio	2.7:1				
EDA Cost	\$ 45,003		EDA Cost per Direct Job	\$ 643	
Total Investment per EDA Dollar	\$31.11		EDA Cost per Total Job	\$ 379	
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	154	154	0	0.00%	
Total Employment	Before	After	▲	▲%	
	43,092	43,211	119	0.28%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	3.926	3.931	0.13%	0.18%	ind
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$31.05	\$31.04	-0.03%	-0.02%	ind
Economic Stage Index	Before	After	▲%	▲STD%	
	4.647	4.645	-0.05%	-0.05%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	24.71%	24.71%	0.00%	0.00%	ind
Summary of Indices					
0 of 4 indices show positive economic structural change			Composite Economic Structural Change Index	0.12%	ind

*Baseline industry count and employment are from 1993
 **The sign of the import-dependence index is reversed, so a positive index change will indicate a positive economic structural change

pos= positive economic structural change
 neg= negative economic structural change
 ind= indeterminate economic structural change

Caldwell, TX

Loan Moneys and Employment Creation

Loans Summary		Jobs Summary (created/retained)	
RLF	\$ 90,207	Direct	20
Other Public	\$ 0	Indirect	1
Private	\$ 198,335	Total	21
New Equity	\$ 0	Multiplier	1.06
Total	\$ 288,542		

Loan-Leverage Ratio 2.2:1

EDA Cost	\$ 11,953	EDA Cost per Direct Job	\$598
Total Investment per EDA Dollar	\$24.14	EDA Cost per Total Job	\$565

Baseline Industry and Employment Analysis*

SIC Business Types in County (4-Digit)	Before	After	▲	▲%
	109	109	0	0.00%
Total Employment	9,225	9,246	21	0.23%

Economic Structural Change Analysis

Economic	Before	After	▲%	▲STD%	
Diversification Index	3.820	3.826	0.15%	0.22%	ind
Earnings per Worker Index (\$1,000)	\$21.15	\$21.12	-0.14%	-0.09%	ind
Economic Stage Index	4.307	4.309	0.04%	0.04%	ind
Import-Dependence Index**	30.81%	30.73%	0.27%	0.35%	pos

Summary of Indices
1 of 4 indices show positive economic structural change

Composite Economic Structural Change Index	0.52%	pos
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Camp, TX

Loan Moneys and Employment Creation

Loans Summary		Jobs Summary (created/retained)	
RLF	\$ 103,556	Direct	67
Other Public	\$ 0	Indirect	13
Private	\$ 34,519	Total	80
New Equity	\$ 0	Multiplier	1.19
Total	\$ 138,075		

Loan-Leverage Ratio 0.3:1

EDA Cost	\$ 1,966	EDA Cost per Direct Job	\$29
Total Investment per EDA Dollar	\$70.24	EDA Cost per Total Job	\$25

Baseline Industry and Employment Analysis*

SIC Business Types in County (4-Digit)	Before	After	▲	▲%
	82	82	0	0.00%
Total Employment	4,626	4,706	80	1.73%

Economic Structural Change Analysis

Economic	Before	After	▲%	▲STD%	
Diversification Index	3.645	3.644	-0.06%	-0.09%	ind
Earnings per Worker Index (\$1,000)	\$22.51	\$22.46	-0.19%	-0.12%	ind
Economic Stage Index	4.177	4.161	-0.38%	-0.38%	neg
Import-Dependence Index**	32.90%	33.01%	-0.34%	-0.45%	neg

Summary of Indices
0 of 4 indices show positive economic structural change

Composite Economic Structural Change Index	-1.04%	neg
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Cass, TX

Loan Moneys and Employment Creation

Loans Summary		Jobs Summary (created/retained)	
RLF	\$ 369,197	Direct	14
Other Public	\$ 0	Indirect	7
Private	\$ 3,937,119	Total	21
New Equity	\$ 0	Multiplier	1.51
Total	\$ 4,306,316		

Loan-Leverage Ratio 10.7:1

EDA Cost	\$ 20,377	EDA Cost per Direct Job	\$1,456
Total Investment per EDA Dollar	\$211.33	EDA Cost per Total Job	\$964

Baseline Industry and Employment Analysis*

SIC Business Types in County (4-Digit)	Before	After	▲	▲%
	118	119	1	0.85%
Total Employment	11,488	11,509	21	0.18%

Economic Structural Change Analysis

Economic	Before	After	▲%	▲STD%	
Diversification Index	3.841	3.846	0.13%	0.19%	ind
Earnings per Worker Index (\$1,000)	\$28.27	\$28.24	-0.12%	-0.08%	ind
Economic Stage Index	4.304	4.303	-0.03%	-0.03%	ind
Import-Dependence Index**	31.56%	31.54%	0.05%	0.08%	ind

Summary of Indices
0 of 4 indices show positive economic structural change

Composite Economic Structural Change Index	0.14%	ind
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*Baseline industry count and employment are from 1993
**The sign of the import-dependence index is reversed, so a positive index change will indicate a positive economic structural change

Colorado, TX

Loan Moneys and Employment Creation

Loans Summary		Jobs Summary (created/retained)	
RLF	\$ 259,094	Direct	56
Other Public	\$ 0	Indirect	59
Private	\$ 3,391,535	Total	115
New Equity	\$ 0	Multiplier	2.06
Total	\$ 3,650,629		

Loan-Leverage Ratio 13.1:1

EDA Cost	\$ 16,469	EDA Cost per Direct Job	\$294
Total Investment per EDA Dollar	\$221.66	EDA Cost per Total Job	\$143

Baseline Industry and Employment Analysis*

SIC Business Types in County (4-Digit)	Before	After	▲	▲%
	115	116	1	0.87%
Total Employment	10,150	10,265	115	1.14%

Economic Structural Change Analysis

Economic	Before	After	▲%	▲STD%	
Diversification Index	3.889	3.897	0.21%	0.31%	ind
Earnings per Worker Index (\$1,000)	\$23.97	\$23.91	-0.28%	-0.18%	neg
Economic Stage Index	3.897	3.896	-0.02%	-0.02%	ind
Import-Dependence Index**	32.70%	32.59%	0.31%	0.41%	pos

Summary of Indices
1 of 4 indices show positive economic structural change

Composite Economic Structural Change Index	0.52%	pos
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pos= positive economic structural change
neg= negative economic structural change
ind= indeterminate economic structural change

Coryell, TX				
Loan Moneys and Employment Creation				
Loans Summary		Jobs Summary (created/retained)		
RLF	\$ 161,986	Direct	23	
Other Public	\$ 0	Indirect	14	
Private	\$ 326,117	Total	37	
New Equity	\$ 0	Multiplier	1.62	
Total	\$ 488,103			
Loan-Leverage Ratio	2.0:1			
EDA Cost	\$ 21,116	EDA Cost per Direct Job	\$918	
Total Investment per EDA Dollar	\$23.12	EDA Cost per Total Job	\$568	
Baseline Industry and Employment Analysis*				
SIC Business Types in County (4-Digit)	Before	After	▲	▲%
	106	107	1	0.94%
Total Employment	Before	After	▲	▲%
	15,202	15,239	37	0.24%
Economic Structural Change Analysis				
Economic Diversification Index	Before	After	▲%	▲STD%
	3.614	3.620	0.17%	0.25% ind
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%
	\$25.05	\$25.02	-0.13%	-0.08% ind
Economic Stage Index	Before	After	▲%	▲STD%
	4.742	4.740	-0.04%	-0.04% ind
Import-Dependence Index**	Before	After	▲%	▲STD%
	29.29%	29.23%	0.17%	0.23% ind
Summary of Indices				
0 of 4 indices show positive economic structural change	Composite Economic Structural Change Index		0.35%	pos

Falls, TX				
Loan Moneys and Employment Creation				
Loans Summary		Jobs Summary (created/retained)		
RLF	\$ 143,443	Direct	27	
Other Public	\$ 0	Indirect	3	
Private	\$ 286,887	Total	30	
New Equity	\$ 17,930	Multiplier	1.13	
Total	\$ 448,260			
Loan-Leverage Ratio	2.1:1			
EDA Cost	\$ 6,984	EDA Cost per Direct Job	\$259	
Total Investment per EDA Dollar	\$64.19	EDA Cost per Total Job	\$230	
Baseline Industry and Employment Analysis*				
SIC Business Types in County (4-Digit)	Before	After	▲	▲%
	92	92	0	0.00%
Total Employment	Before	After	▲	▲%
	6,627	6,657	30	0.46%
Economic Structural Change Analysis				
Economic Diversification Index	Before	After	▲%	▲STD%
	3.579	3.582	0.08%	0.12% ind
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%
	\$25.02	\$24.97	-0.20%	-0.13% ind
Economic Stage Index	Before	After	▲%	▲STD%
	4.110	4.115	0.11%	0.11% ind
Import-Dependence Index**	Before	After	▲%	▲STD%
	32.88%	32.73%	0.45%	0.59% pos
Summary of Indices				
1 of 4 indices show positive economic structural change	Composite Economic Structural Change Index		0.69%	pos

Fayette, TX				
Loan Moneys and Employment Creation				
Loans Summary		Jobs Summary (created/retained)		
RLF	\$ 141,835	Direct	10	
Other Public	\$ 0	Indirect	2	
Private	\$ 490,834	Total	12	
New Equity	\$ 0	Multiplier	1.16	
Total	\$ 632,668			
Loan-Leverage Ratio	3.5:1			
EDA Cost	\$ 10,124	EDA Cost per Direct Job	\$1,012	
Total Investment per EDA Dollar	\$62.49	EDA Cost per Total Job	\$870	
Baseline Industry and Employment Analysis*				
SIC Business Types in County (4-Digit)	Before	After	▲	▲%
	115	115	0	0.00%
Total Employment	Before	After	▲	▲%
	13,104	13,116	12	0.09%
Economic Structural Change Analysis				
Economic Diversification Index	Before	After	▲%	▲STD%
	3.927	3.928	0.01%	0.02% ind
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%
	\$23.36	\$23.35	-0.03%	-0.02% ind
Economic Stage Index	Before	After	▲%	▲STD%
	3.973	3.974	0.02%	0.02% ind
Import-Dependence Index**	Before	After	▲%	▲STD%
	29.87%	29.85%	0.09%	0.11% ind
Summary of Indices				
0 of 4 indices show positive economic structural change	Composite Economic Structural Change Index		0.14%	ind

Freestone, TX				
Loan Moneys and Employment Creation				
Loans Summary		Jobs Summary (created/retained)		
RLF	\$ 38,938	Direct	4	
Other Public	\$ 0	Indirect	1	
Private	\$ 116,815	Total	5	
New Equity	\$ 0	Multiplier	1.14	
Total	\$ 155,753			
Loan-Leverage Ratio	3.0:1			
EDA Cost	\$ 5,608	EDA Cost per Direct Job	\$1,402	
Total Investment per EDA Dollar	\$27.77	EDA Cost per Total Job	\$1,232	
Baseline Industry and Employment Analysis*				
SIC Business Types in County (4-Digit)	Before	After	▲	▲%
	89	89	0	0.00%
Total Employment	Before	After	▲	▲%
	7,095	7,100	5	0.06%
Economic Structural Change Analysis				
Economic Diversification Index	Before	After	▲%	▲STD%
	3.628	3.630	0.05%	0.07% ind
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%
	\$29.35	\$29.35	-0.02%	-0.01% ind
Economic Stage Index	Before	After	▲%	▲STD%
	4.046	4.046	0.02%	0.02% ind
Import-Dependence Index**	Before	After	▲%	▲STD%
	32.99%	32.97%	0.06%	0.08% ind
Summary of Indices				
0 of 4 indices show positive economic structural change	Composite Economic Structural Change Index		0.15%	ind

*Baseline industry count and employment are from 1993

**The sign of the import-dependence index is reversed, so a positive index change will indicate a positive economic structural change

pos= positive economic structural change
neg= negative economic structural change
ind= indeterminate economic structural change

Gonzales, TX					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 59,567	Direct	4		
Other Public	\$ 0	Indirect	1		
Private	\$ 203,806	Total	5		
New Equity	\$ 0	Multiplier	1.27		
Total	\$ 263,373				
Loan-Leverage Ratio	3.4:1				
EDA Cost	\$ 2,544	EDA Cost per Direct Job	\$636		
Total Investment per EDA Dollar	\$103.53	EDA Cost per Total Job	\$501		
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	99	99	0	0.00%	
Total Employment	Before	After	▲	▲%	
	8,883	8,888	5	0.06%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	ind
	3.800	3.801	0.02%	0.03%	
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	ind
	\$23.15	\$23.15	-0.01%	-0.01%	
Economic Stage Index	Before	After	▲%	▲STD%	ind
	3.778	3.778	0.02%	0.02%	
Import-Dependence Index**	Before	After	▲%	▲STD%	ind
	31.64%	31.63%	0.06%	0.07%	
Summary of Indices					
0 of 4 indices show positive economic structural change	Composite Economic Structural Change Index		0.11%		ind

Gregg, TX					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 742,189	Direct	56		
Other Public	\$ 0	Indirect	40		
Private	\$ 2,131,250	Total	96		
New Equity	\$ 0	Multiplier	1.72		
Total	\$ 2,873,439				
Loan-Leverage Ratio	2.9:1				
EDA Cost	\$ 93,745	EDA Cost per Direct Job	\$1,674		
Total Investment per EDA Dollar	\$30.65	EDA Cost per Total Job	\$973		
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	202	203	1	0.50%	
Total Employment	Before	After	▲	▲%	
	70,320	70,416	96	0.14%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	ind
	4.243	4.244	0.02%	0.04%	
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	ind
	\$29.40	\$29.40	0.00%	0.00%	
Economic Stage Index	Before	After	▲%	▲STD%	ind
	4.743	4.741	-0.03%	-0.03%	
Import-Dependence Index**	Before	After	▲%	▲STD%	ind
	21.06%	21.06%	0.00%	0.00%	
Summary of Indices					
0 of 4 indices show positive economic structural change	Composite Economic Structural Change Index		0.01%		ind

Hamilton, TX					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 206,141	Direct	20		
Other Public	\$ 0	Indirect	8		
Private	\$ 480,889	Total	28		
New Equity	\$ 29,536	Multiplier	1.42		
Total	\$ 716,566				
Loan-Leverage Ratio	2.5:1				
EDA Cost	\$ 2,398	EDA Cost per Direct Job	\$120		
Total Investment per EDA Dollar	\$298.84	EDA Cost per Total Job	\$85		
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	72	73	1	1.39%	
Total Employment	Before	After	▲	▲%	
	3,952	3,981	28	0.72%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	ind
	3.542	3.548	0.17%	0.25%	
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	ind
	\$23.14	\$23.09	-0.21%	-0.13%	
Economic Stage Index	Before	After	▲%	▲STD%	ind
	3.903	3.907	0.08%	0.08%	
Import-Dependence Index**	Before	After	▲%	▲STD%	ind
	35.24%	35.24%	-0.01%	-0.01%	
Summary of Indices					
0 of 4 indices show positive economic structural change	Composite Economic Structural Change Index		0.19%		ind

*Baseline industry count and employment are from 1993
 **The sign of the import-dependence index is reversed, so a positive index change will indicate a positive economic structural change

Harris, TX					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 107,974	Direct	12		
Other Public	\$ 0	Indirect	13		
Private	\$ 179,840	Total	25		
New Equity	\$ 31,551	Multiplier	2.10		
Total	\$ 319,365				
Loan-Leverage Ratio	2.0:1				
EDA Cost	\$ 8,618	EDA Cost per Direct Job	\$718		
Total Investment per EDA Dollar	\$37.06	EDA Cost per Total Job	\$342		
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	395	395	0	0.00%	
Total Employment	Before	After	▲	▲%	
	1,900,184	1,900,209	25	0.00%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	ind
	4.337	4.337	0.00%	0.00%	
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	ind
	\$39.95	\$39.95	0.00%	0.00%	
Economic Stage Index	Before	After	▲%	▲STD%	ind
	4.892	4.892	0.00%	0.00%	
Import-Dependence Index**	Before	After	▲%	▲STD%	ind
	18.20%	18.20%	0.00%	0.00%	
Summary of Indices					
0 of 4 indices show positive economic structural change	Composite Economic Structural Change Index		0.00%		ind

pos= positive economic structural change
 neg= negative economic structural change
 ind= indeterminate economic structural change

Lamar, TX					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 358,608		Direct	18	
Other Public	\$ 0		Indirect	4	
Private	\$ 516,396		Total	22	
New Equity	\$ 0		Multiplier	1.22	
Total	\$ 875,004				
Loan-Leverage Ratio	1.4:1				
EDA Cost	\$ 42,832		EDA Cost per Direct Job	\$2,380	
Total Investment per EDA Dollar	\$20.43		EDA Cost per Total Job	\$1,951	
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	140	141	1	0.71%	
Total Employment	Before	After	▲	▲%	
	25,436	25,458	22	0.09%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	4.030	4.033	0.08%	0.11%	ind
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$29.60	\$29.57	-0.07%	-0.05%	ind
Economic Stage Index	Before	After	▲%	▲STD%	
	4.217	4.216	-0.02%	-0.02%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	28.88%	28.88%	-0.01%	-0.01%	ind
Summary of Indices					
0 of 4 indices show positive economic structural change			Composite Economic Structural Change Index	0.04%	ind

Lampasas, TX					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 13,808		Direct	1	
Other Public	\$ 0		Indirect	1	
Private	\$ 0		Total	2	
New Equity	\$ 0		Multiplier	1.50	
Total	\$ 13,808				
Loan-Leverage Ratio	0.0:1				
EDA Cost	\$ 429		EDA Cost per Direct Job	\$429	
Total Investment per EDA Dollar	\$32.19		EDA Cost per Total Job	\$285	
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	93	93	0	0.00%	
Total Employment	Before	After	▲	▲%	
	5,303	5,305	2	0.03%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	3.891	3.891	0.00%	0.00%	ind
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$20.73	\$20.73	0.00%	0.00%	ind
Economic Stage Index	Before	After	▲%	▲STD%	
	4.329	4.330	0.00%	0.00%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	30.48%	30.48%	-0.01%	-0.01%	ind
Summary of Indices					
0 of 4 indices show positive economic structural change			Composite Economic Structural Change Index	-0.01%	ind

Lavaca, TX					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 52,316		Direct	3	
Other Public	\$ 0		Indirect	0	
Private	\$ 106,218		Total	3	
New Equity	\$ 0		Multiplier	1.14	
Total	\$ 158,534				
Loan-Leverage Ratio	2.0:1				
EDA Cost	\$ 3,000		EDA Cost per Direct Job	\$1,000	
Total Investment per EDA Dollar	\$52.85		EDA Cost per Total Job	\$878	
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	100	100	0	0.00%	
Total Employment	Before	After	▲	▲%	
	10,309	10,312	3	0.03%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	3.850	3.851	0.02%	0.03%	ind
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$20.37	\$20.37	-0.01%	-0.01%	ind
Economic Stage Index	Before	After	▲%	▲STD%	
	3.546	3.546	0.01%	0.01%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	34.32%	34.31%	0.03%	0.03%	ind
Summary of Indices					
0 of 4 indices show positive economic structural change			Composite Economic Structural Change Index	0.07%	ind

Lee, TX					
Loan Moneys and Employment Creation					
Loans Summary			Jobs Summary (created/retained)		
RLF	\$ 140,061		Direct	42	
Other Public	\$ 0		Indirect	8	
Private	\$ 381,077		Total	50	
New Equity	\$ 0		Multiplier	1.19	
Total	\$ 521,138				
Loan-Leverage Ratio	2.7:1				
EDA Cost	\$ 45,275		EDA Cost per Direct Job	\$1,078	
Total Investment per EDA Dollar	\$11.51		EDA Cost per Total Job	\$907	
Baseline Industry and Employment Analysis*					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	102	102	0	0.00%	
Total Employment	Before	After	▲	▲%	
	8,344	8,394	50	0.60%	
Economic Structural Change Analysis					
Economic Diversification Index	Before	After	▲%	▲STD%	
	3.816	3.818	0.04%	0.06%	ind
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$26.10	\$26.08	-0.08%	-0.05%	ind
Economic Stage Index	Before	After	▲%	▲STD%	
	4.065	4.065	0.00%	0.00%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	32.97%	33.00%	-0.11%	-0.15%	ind
Summary of Indices					
0 of 4 indices show positive economic structural change			Composite Economic Structural Change Index	-0.13%	ind

*Baseline industry count and employment are from 1993
 **The sign of the import-dependence index is reversed, so a positive index change will indicate a positive economic structural change

pos= positive economic structural change
 neg= negative economic structural change
 ind= indeterminate economic structural change

Limestone, TX					
<u>Loan Moneys and Employment Creation</u>					
<u>Loans Summary</u>			<u>Jobs Summary (created/retained)</u>		
RLF	\$ 160,415	Direct	12		
Other Public	\$ 0	Indirect	3		
Private	\$ 320,831	Total	15		
New Equity	\$ 0	Multiplier	1.28		
Total	\$ 481,246				
Loan-Leverage Ratio	2.0:1				
EDA Cost	\$ 35,942	EDA Cost per Direct Job	\$2,995		
Total Investment per EDA Dollar	\$13.39	EDA Cost per Total Job	\$2,333		
<u>Baseline Industry and Employment Analysis*</u>					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	92	92	0	0.00%	
Total Employment	Before	After	▲	▲%	
	10,497	10,512	15	0.15%	
<u>Economic Structural Change Analysis</u>					
Economic Diversification Index	Before	After	▲%	▲STD%	
	3.441	3.440	-0.01%	-0.02%	ind
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$27.01	\$27.02	0.04%	0.03%	ind
Economic Stage Index	Before	After	▲%	▲STD%	
	4.484	4.485	0.02%	0.02%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	32.55%	32.56%	-0.02%	-0.03%	ind
<u>Summary of Indices</u>					
0 of 4 indices show positive economic structural change		Composite Economic Structural Change Index	0.00%		ind

McCulloch, TX					
<u>Loan Moneys and Employment Creation</u>					
<u>Loans Summary</u>			<u>Jobs Summary (created/retained)</u>		
RLF	\$ 29,007	Direct	1		
Other Public	\$ 0	Indirect	0		
Private	\$ 67,172	Total	1		
New Equity	\$ 0	Multiplier	1.17		
Total	\$ 96,179				
Loan-Leverage Ratio	2.3:1				
EDA Cost	\$ 1,840	EDA Cost per Direct Job	\$1,840		
Total Investment per EDA Dollar	\$52.26	EDA Cost per Total Job	\$1,577		
<u>Baseline Industry and Employment Analysis*</u>					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	79	79	0	0.00%	
Total Employment	Before	After	▲	▲%	
	4,329	4,330	1	0.03%	
<u>Economic Structural Change Analysis</u>					
Economic Diversification Index	Before	After	▲%	▲STD%	
	3.750	3.751	0.02%	0.03%	ind
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$23.07	\$23.07	0.00%	0.00%	ind
Economic Stage Index	Before	After	▲%	▲STD%	
	4.262	4.262	0.00%	0.00%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	31.55%	31.54%	0.03%	0.03%	ind
<u>Summary of Indices</u>					
0 of 4 indices show positive economic structural change		Composite Economic Structural Change Index	0.07%		ind

McLennan, TX					
<u>Loan Moneys and Employment Creation</u>					
<u>Loans Summary</u>			<u>Jobs Summary (created/retained)</u>		
RLF	\$ 636,675	Direct	80		
Other Public	\$ 0	Indirect	38		
Private	\$ 933,284	Total	118		
New Equity	\$ 413,680	Multiplier	1.48		
Total	\$ 1,983,638				
Loan-Leverage Ratio	2.1:1				
EDA Cost	\$ 96,755	EDA Cost per Direct Job	\$1,209		
Total Investment per EDA Dollar	\$20.50	EDA Cost per Total Job	\$818		
<u>Baseline Industry and Employment Analysis*</u>					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	221	221	0	0.00%	
Total Employment	Before	After	▲	▲%	
	105,748	105,866	118	0.11%	
<u>Economic Structural Change Analysis</u>					
Economic Diversification Index	Before	After	▲%	▲STD%	
	4.362	4.363	0.01%	0.02%	ind
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$29.30	\$29.30	-0.01%	0.00%	ind
Economic Stage Index	Before	After	▲%	▲STD%	
	4.709	4.709	-0.01%	-0.01%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	19.73%	19.73%	-0.01%	-0.02%	ind
<u>Summary of Indices</u>					
0 of 4 indices show positive economic structural change		Composite Economic Structural Change Index	-0.01%		ind

*Baseline industry count and employment are from 1993
 **The sign of the import-dependence index is reversed, so a positive index change will indicate a positive economic structural change

Matagorda, TX					
<u>Loan Moneys and Employment Creation</u>					
<u>Loans Summary</u>			<u>Jobs Summary (created/retained)</u>		
RLF	\$ 46,619	Direct	2		
Other Public	\$ 0	Indirect	0		
Private	\$ 220,906	Total	2		
New Equity	\$ 0	Multiplier	1.11		
Total	\$ 267,525				
Loan-Leverage Ratio	4.7:1				
EDA Cost	\$ 1,991	EDA Cost per Direct Job	\$995		
Total Investment per EDA Dollar	\$134.39	EDA Cost per Total Job	\$894		
<u>Baseline Industry and Employment Analysis*</u>					
SIC Business Types in County (4-Digit)	Before	After	▲	▲%	
	112	112	0	0.00%	
Total Employment	Before	After	▲	▲%	
	18,860	18,862	2	0.01%	
<u>Economic Structural Change Analysis</u>					
Economic Diversification Index	Before	After	▲%	▲STD%	
	3.726	3.727	0.00%	0.01%	ind
Earnings per Worker Index (\$1,000)	Before	After	▲%	▲STD%	
	\$38.67	\$38.67	-0.01%	0.00%	ind
Economic Stage Index	Before	After	▲%	▲STD%	
	4.710	4.710	0.00%	0.00%	ind
Import-Dependence Index**	Before	After	▲%	▲STD%	
	30.09%	30.09%	0.01%	0.02%	ind
<u>Summary of Indices</u>					
0 of 4 indices show positive economic structural change		Composite Economic Structural Change Index	0.02%		ind

pos= positive economic structural change
 neg= negative economic structural change
 ind= indeterminate economic structural change

Tarrant, TX

Loan Moneys and Employment Creation

Loans Summary		Jobs Summary (created/retained)	
RLF	\$ 5,903,235	Direct	522
Other Public	\$ 0	Indirect	459
Private	\$ 9,170,896	Total	981
New Equity	\$ 3,246,081	Multiplier	1.88
Total	\$ 18,320,212		

Loan-Leverage Ratio 2.1:1

EDA Cost	\$ 1,338,904	EDA Cost per Direct Job	\$2,565
Total Investment per EDA Dollar	\$13.68	EDA Cost per Total Job	\$1,365

Baseline Industry and Employment Analysis*

SIC Business Types in County (4-Digit)	Before	After	▲	▲%
	367	370	3	0.82%
Total Employment	722,697	723,678	981	0.14%

Economic Structural Change Analysis

Economic	Before	After	▲%	▲STD%	
Diversification Index	4.323	4.323	0.02%	0.02%	ind
Earnings per Worker Index (\$1,000)	\$37.47	\$37.46	-0.03%	-0.02%	ind
Economic Stage Index	4.838	4.838	-0.01%	-0.01%	ind
Import-Dependence Index**	17.00%	16.99%	0.00%	0.01%	ind

Summary of Indices
0 of 4 indices show positive economic structural change

Composite Economic Structural Change Index	0.00%	ind
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Titus, TX

Loan Moneys and Employment Creation

Loans Summary		Jobs Summary (created/retained)	
RLF	\$ 358,608	Direct	40
Other Public	\$ 0	Indirect	19
Private	\$ 645,495	Total	59
New Equity	\$ 0	Multiplier	1.46
Total	\$ 1,004,103		

Loan-Leverage Ratio 1.8:1

EDA Cost	\$ 13,589	EDA Cost per Direct Job	\$340
Total Investment per EDA Dollar	\$73.89	EDA Cost per Total Job	\$232

Baseline Industry and Employment Analysis*

SIC Business Types in County (4-Digit)	Before	After	▲	▲%
	110	111	1	0.91%
Total Employment	15,904	15,963	59	0.37%

Economic Structural Change Analysis

Economic	Before	After	▲%	▲STD%	
Diversification Index	3.645	3.654	0.25%	0.36%	ind
Earnings per Worker Index (\$1,000)	\$30.49	\$30.41	-0.27%	-0.17%	neg
Economic Stage Index	4.042	4.041	-0.04%	-0.04%	ind
Import-Dependence Index**	30.09%	30.10%	-0.03%	-0.04%	ind

Summary of Indices
0 of 4 indices show positive economic structural change

Composite Economic Structural Change Index	0.10%	ind
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Waller, TX

Loan Moneys and Employment Creation

Loans Summary		Jobs Summary (created/retained)	
RLF	\$ 23,473	Direct	3
Other Public	\$ 0	Indirect	2
Private	\$ 112,117	Total	5
New Equity	\$ 0	Multiplier	1.53
Total	\$ 135,590		

Loan-Leverage Ratio 4.8:1

EDA Cost	\$ 711	EDA Cost per Direct Job	\$237
Total Investment per EDA Dollar	\$190.60	EDA Cost per Total Job	\$155

Baseline Industry and Employment Analysis*

SIC Business Types in County (4-Digit)	Before	After	▲	▲%
	110	110	0	0.00%
Total Employment	10,772	10,777	5	0.04%

Economic Structural Change Analysis

Economic	Before	After	▲%	▲STD%	
Diversification Index	3.716	3.716	0.01%	0.02%	ind
Earnings per Worker Index (\$1,000)	\$27.14	\$27.14	-0.01%	0.00%	ind
Economic Stage Index	4.278	4.278	0.01%	0.01%	ind
Import-Dependence Index**	33.68%	33.68%	0.00%	0.00%	ind

Summary of Indices
0 of 4 indices show positive economic structural change

Composite Economic Structural Change Index	0.02%	ind
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Wharton, TX

Loan Moneys and Employment Creation

Loans Summary		Jobs Summary (created/retained)	
RLF	\$ 34,519	Direct	4
Other Public	\$ 0	Indirect	1
Private	\$ 734,560	Total	5
New Equity	\$ 0	Multiplier	1.17
Total	\$ 769,079		

Loan-Leverage Ratio 21.3:1

EDA Cost	\$ 1,144	EDA Cost per Direct Job	\$286
Total Investment per EDA Dollar	\$672.25	EDA Cost per Total Job	\$244

Baseline Industry and Employment Analysis*

SIC Business Types in County (4-Digit)	Before	After	▲	▲%
	117	117	0	0.00%
Total Employment	18,762	18,767	5	0.03%

Economic Structural Change Analysis

Economic	Before	After	▲%	▲STD%	
Diversification Index	3.889	3.889	0.00%	0.00%	ind
Earnings per Worker Index (\$1,000)	\$25.87	\$25.87	-0.01%	-0.01%	ind
Economic Stage Index	4.330	4.330	0.00%	0.00%	ind
Import-Dependence Index**	30.11%	30.10%	0.03%	0.03%	ind

Summary of Indices
0 of 4 indices show positive economic structural change

Composite Economic Structural Change Index	0.03%	ind
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*Baseline industry count and employment are from 1993
**The sign of the import-dependence index is reversed, so a positive index change will indicate a positive economic structural change

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