

Consortia Members List

(Updated Dec. 1, 2023)

Below is a list of consortia members for each of the Tech Hubs Designees and Strategic Development Grant Recipients. Information was self-reported by designees and grant recipients. The right column indicates the type of organization.

TECH HUBS

Advanced Pharmaceutical Manufacturing Tech Hub

Activation Capital (AC)	Organization that contributes to increasing the participation of underserved populations in science, technology, innovation, and entrepreneurship
Alliance for Building Better Medicine (Alliance)	Industry group or firm
AMPAC Fine Chemicals (AFC) (represented as SK Pharmteco)	Industry group or firm
Brightpoint Community College (BCC)	Institution of higher education
BrightSpec	Industry group or firm
Children’s National Hospital	Industry group or firm
City of Petersburg	State, territorial, local, or Tribal government
City of Richmond	State, territorial, local, or Tribal government
CivicaRx	Industry group or firm
Commonwealth Alliance for Rural Community Colleges (CARC)	Organization that contributes to increasing the participation of underserved populations in science, technology, innovation, and entrepreneurship
Commonwealth Center for Advanced Manufacturing (CCAM)	Industry group or firm
Community College Workforce Alliance (CCWA)	Labor organization or workforce training organization
Crater Planning District Commission	Labor organization or workforce training organization
Crater Regional Workforce Development Board	Labor organization or workforce training organization
GENEDGE	Manufacturing extension center
GoVirginia	Economic development organization
Greater Richmond Partnership (GRP)	Economic development organization
Occam Systems	Industry group or firm
Petersburg City Public Schools	Elementary, secondary, or career and technical education school
Phlow	Industry group or firm
Reynolds Community College (RCC)	Institution of higher education
U.S. Pharmacopeia (USP)	Industry group or firm
University of Virginia (UVA) Manning Institute	Institution of higher education
Virginia Bio	Industry group or firm
Virginia Commonwealth University (VCU) Medicines for All (M4All)	Institution of higher education
Virginia Economic Development Partnership (VEDP)	Economic development organization
Virginia Innovation Partnership Corporation (VIPIC)	Economic development organization
Virginia State University (VSU)	Institution of higher education (<i>HBCU</i>)
Virginia’s Gateway Region (VGR)	Economic development organization

Advancing Gallium Nitride (GaN) Tech Hub

City of Essex Junction	State, territorial, local, or Tribal government
GlobalFoundries	Industry group or firm
Green Mountain Semiconductor	Industry group or firm
State of Vermont Agency of Commerce and Community Development	State, territorial, local, or Tribal government
The University of Vermont	Institution of higher education
Vermont Economic Development Authority	Economic development organization
Vermont State Colleges System	Institution of higher education
Vermont Workforce Development Board	Labor organization or workforce training organization

American Aerospace Materials Manufacturing Tech Hub

ATC Manufacturing	Industry group or firm
Avista	Institutions receiving an award under the National Science Foundation's (NSF) Regional Innovation Engines program.
Blue Origin	Industry group or firm
City of Couer d'Alene	State, territorial, local, or Tribal government
City of Post Falls	State, territorial, local, or Tribal government
City of Spokane	State, territorial, local, or Tribal government
Coeur d'Alene Economic Development Corporation	Economic development organization
Coeur d'Alene Public Schools	Elementary, secondary, or career and technical education school
Coeur d'Alene Regional Chamber	Economic development organization
Coeur d'Alene Tribe of Indians	State, territorial, local, or Tribal government (<i>Tribal Government</i>)
Collins Aerospace	Industry group or firm
Community Colleges of Spokane	Institution of higher education
Continuous Composites (CCI)	Industry group or firm
Eastern Washington University	Institution of higher education
ElectroImpact Inc.	Industry group or firm
Elevate Academy North	Elementary, secondary, or career and technical education school
Greater Spokane Inc.	Economic development organization
Greater Spokane Valley Chamber of Commerce	Economic development organization
Heritage University	Institution of higher education (<i>MSI</i>)
IAM 751	Labor organization or workforce training organization (<i>Labor Union Affiliation</i>)
Idaho Department of Commerce	State, territorial, local, or Tribal government
Idaho Workforce Development Council	Labor organization or workforce training organization
Kalispel Tribal Economic Authority	State, territorial, local, or Tribal government (<i>Tribal Government</i>)

Lakeside Companies	Venture development organization
Latino Civic Alliance	Labor organization or workforce training organization
Lockheed Martin	Industry group or firm
Machinists Institute	Labor organization or workforce training organization
Mountain West Bank	Venture development organization
N.A.S.A.	Federal laboratory
North Idaho College	Institution of higher education
Northrup Grumman	Industry group or firm
Northwest I-90 Manufacturing Alliance	Industry group or firm
S3R3 Solutions	Economic development organization
Spokane County	State, territorial, local, or Tribal government
Spokane International Airport	Organization that promotes local economic stability, high-wage domestic jobs, and broad-based economic opportunities
Spokane Public Schools	Elementary, secondary, or career and technical education school
Spokane Tribe of Indians	State, territorial, local, or Tribal government (<i>Tribal Government</i>)
Spokane Workforce Council	Labor organization or workforce training organization
StanCraft	Industry group or firm
The Boeing Company	Industry group or firm
The Composites Consortium	Industry group or firm
The Corporation of Gonzaga University	Institution of higher education
Unitech Technologies	Industry group or firm
University of Idaho	Institution of higher education
University of Washington	Institution of higher education
Washington State Commerce Department	State, territorial, local, or Tribal government
Washington State University	Institution of higher education
Washington Trust Bank	Venture development organization
West Plains Chamber of Commerce	Economic development organization

Baltimore Tech Hub

Anne Arundel County Economic Development Corporation	State, territorial, local, or Tribal government
Baltimore County Department of Economic & Workforce	State, territorial, local, or Tribal government
Baltimore Development Corporation	Economic development organization
Baltimore Metropolitan Council	Economic development organization
Bio Buzz	Labor organization or workforce training organization
Blackbird Labs	Venture development organization
CareFirst BlueCross BlueShield / 1501 Health	Industry group or firm
Carroll County Department of Economic Development	State, territorial, local, or Tribal government
Catalyte	Labor organization or workforce training organization
Cecil County Office of Economic Development	State, territorial, local, or Tribal government
City of Baltimore	State, territorial, local, or Tribal government
Conscious Venture Partners	Venture development organization

Coppin State University	Institution of higher education (<i>HBCU</i>)
Digital Harbor Foundation	Organization that contributes to increasing the participation of underserved populations in science, technology, innovation, and entrepreneurship
Early Charm Ventures	Venture development organization
Evergreen Advisors	Venture development organization
Fearless / Hutch	Industry group or firm
Fulton Bank	Venture development organization
Greater Baltimore Committee	Economic development organization
Harford County Office of Economic Development	State, territorial, local, or Tribal government
Howard County Economic Development Authority	State, territorial, local, or Tribal government
Johns Hopkins University	Institution of higher education
Loyola University, Maryland	Institution of higher education
Maryland Department of Commerce	State, territorial, local, or Tribal government
Mindgrub	Industry group or firm
Morgan State University	Institution of higher education (<i>HBCU</i>)
NPower	Labor organization or workforce training organization
Queen Anne's County Department of Economic Development	State, territorial, local, or Tribal government
TEDCO	Venture development organization
The Abell Foundation	Organization that promotes local economic stability, high-wage domestic jobs, and broad-based economic opportunities
The Last Mile Education Fund	Organization that contributes to increasing the participation of underserved populations in science, technology, innovation, and entrepreneurship
The LaunchPort	Venture development organization
Towson University – StarTUP at the Armory	Institution of higher education
University of Maryland – Baltimore (UMB)	Institution of higher education
University of Maryland – Baltimore County (UMBC)	Institution of higher education
University of Maryland Medical Center	Institution of higher education
Upsurge Baltimore	Organization that contributes to increasing the participation of underserved populations in science, technology, innovation, and entrepreneurship
World Trade Center Institute	Labor organization or workforce training organization

Birmingham Biotechnology Hub

Acclinate	Industry group or firm
Alabama Industrial Development Training (AIDT)	Labor organization or workforce training organization
CentralSix Alabama Works!	Labor organization or workforce training organization
City of Birmingham	State, territorial, local, or Tribal government
Economic Development Partnership of Alabama	Economic development organization
Evonik	Industry group or firm
Lawson State Community College	Institution of higher education
Miles College	Institution of higher education

Regional Planning Commission of Alabama	Economic Development District (Economic development entities with relevant expertise, including a district organization)
Southern Research Institute	Industry group or firm
TechBirmingham	Organization that contributes to increasing the participation of underserved populations in science, technology, innovation, and entrepreneurship
Tuskegee University	Institution of higher education
University of Alabama at Birmingham	Institution of higher education

Corvallis Microfluidics Tech Hub (*Also Strategy Development Grant Recipient)

Cascades West Council of Governments	Economic development organization
City of Hillsboro	Economic development organization
ecosVC	Venture development organization
Elevate Capital	Venture development organization
Greater Portland Inc.	Economic development organization
HP, Inc.	Industry group or firm
Inpria, Inc.	Industry group or firm
Intel	Industry group or firm
Lane Community College	Institution of higher education
Linn Benton Community College	Institution of higher education
National Renewable Energy Lab	National Laboratory
nexTC	Industry group or firm
NVIDIA	Industry group or firm
Office of the Oregon Governor	State, territorial, local, or Tribal government
Oregon Bio	Economic development organization
Oregon Business Council	Economic development organization
Oregon Health Sciences University	Institution of higher education
Oregon Nanoscience and Microtechnologies Institute	Economic development organization
Oregon State University	Institution of higher education
Oregon Venture Fund	Venture development organization
Oregon Workforce Partnership	Labor organization or workforce training organization
Phosio	Industry group or firm
Portland Community College	Institution of higher education
RAPID	Manufacturing USA Institute
SiCamore	Industry group or firm
Siemens	Industry group or firm
Technology Association of Oregon	Economic development organization
Thermo Fisher Scientific	Industry group or firm
University of Oregon	Institution of higher education
Valliscor	Industry group or firm
Western Oregon University	Institution of higher education
Willamete Valley Capital	Venture development organization

Critical Minerals and Materials for Advanced Energy (CM2AE) Tech Hub

(*Also Strategy Development Grant Recipient)

Caldera Holding	Industry group or firm
CNG Advisors	Venture development organization
Enterprise KC	Economic Development District (Economic development entities with relevant expertise, including a district organization)
Great Plains Development Authority	Economic Development District (Economic development entities with relevant expertise, including a district organization)
Great Plains Partner Venture Group	Venture development organization
Jost Chemical Company	Industry group or firm
KC Digital Drive	Economic Development District (Economic development entities with relevant expertise, including a district organization)
Mid-America Regional Council	Economic Development District (Economic development entities with relevant expertise, including a district organization)
Mineral Area College	Institution of higher education
Missouri Association of Councils of Government	Economic Development District (Economic development entities with relevant expertise, including a district organization)
Missouri Chamber of Commerce & Industry	Economic Development District (Economic development entities with relevant expertise, including a district organization)
Missouri Dept of Natural Resources	State, territorial, local, or Tribal government
Missouri Dept. of Economic Development	State, territorial, local, or Tribal government
Missouri Dept. of Economic Development	Economic Development District (Economic development entities with relevant expertise, including a district organization)
Missouri Enterprise	Manufacturing extension center
Missouri One Start (Missouri Dept of Economic Development)	Labor organization or workforce training organization
Missouri University of Science & Technology	Institution of higher education
Missouri Workforce Development Board (Missouri Higher Ed and Workforce Development)	Labor organization or workforce training organization
The Doe Run Company	Industry group or firm
University of Missouri Kansans City	Institution of higher education
US Strategic Metals	Industry group or firm

Elevate Quantum Colorado

Access Mode Accelerator	Labor organization or workforce training organization
ActivateWork	Labor organization or workforce training organization
America's Frontier Fund	Venture development organization
Aspen Center for Physics	Industry group or firm
Atom Computing	Industry group or firm
BuffGold Ventures	Venture development organization
Caruso Ventures	Venture development organization
Central New Mexico Community College	Institution of higher education (<i>MSI</i>)
Cherry Creek Innovation Campus	Elementary, secondary, or career and technical education school
Clear Creek School District RE-1	Elementary, secondary, or career and technical education school
Colorado AeroLab	Industry group or firm
Colorado Community College System (CCCS)	Institution of higher education
Colorado Equitable Economic Mobility Initiative (CEEMI)	Organization that contributes to increasing the participation of underserved populations in science, technology, innovation, and entrepreneurship
Colorado Photonics Industry Association	Industry group or firm
Colorado School of Mines	Institution of higher education
Colorado Startups	Economic development organization
Colorado TechHubNow!	Economic development organization
Colorado Technology Association	Industry group or firm
Colorado Thrives	Industry group or firm
Decisive Point	Venture development organization
Denver Angels	Venture development organization
Denver Economic Development & Opportunity	Economic development organization
East Grand School District #2	Elementary, secondary, or career and technical education school
Economic Development Association for Black Communities	Organization that contributes to increasing the participation of underserved populations in science, technology, innovation, and entrepreneurship
Elevate Quantum	Industry group or firm
Endeavor	Industry group or firm
FormFactor, Inc. (NASDAQ: FORM)	Industry group or firm
Fort Lewis College	Institution of higher education (<i>MSI</i>)
Foundry	Venture development organization
Front Range Community College	Institution of higher education
GeekPack	Organization that contributes to increasing the participation of underserved populations in science, technology, innovation, and entrepreneurship
Governor of Colorado	State, territorial, local, or Tribal government
Icarus Quantum	Industry group or firm

Inflection / ColdQuanta	Industry group or firm
KM Labs	Industry group or firm
Latino Leadership Institute	Organization that contributes to increasing the participation of underserved populations in science, technology, innovation, and entrepreneurship
Lockheed Martin	Industry group or firm
LongPath	Industry group or firm
Los Alamos National Lab	National Laboratory
Manufacturer's Edge	Industry group or firm
Mark IV Capital	Venture development organization
Matchstick Ventures	Venture development organization
Maybell Quantum	Industry group or firm
Mayor Brokett	State, territorial, local, or Tribal government
Mesa Quantum Systems	Industry group or firm
National Center for Women & Information Technology (NCWIT)	Organization that contributes to increasing the participation of underserved populations in science, technology, innovation, and entrepreneurship
National Institute of Standard and Technology (NIST) -- NIST Boulder Laboratory	Federal laboratory
National Renewable Energy Laboratory (NREL)	National Laboratory
New Mexico Economic Development Department	State, territorial, local, or Tribal government
New Mexico EPSCoR Office	State, territorial, local, or Tribal government
New Mexico State University	Institution of higher education (<i>MSI</i>)
Octave Photonics	Industry group or firm
PMG Quantum Advisors	Industry group or firm
Quantinuum	Industry group or firm
Quantonation	Venture development organization
Resilient Entanglement	Industry group or firm
Rockies Venture Club	Economic development organization
Sandia National Laboratory	National Laboratory
St. Vrain Valley School District	Elementary, secondary, or career and technical education school
StratConGlobal	Industry group or firm
Techstars	Venture development organization
Telluride Science	Organization that contributes to increasing the participation of underserved populations in science, technology, innovation, and entrepreneurship
The Boulder Economic Council (BEC)	Economic development organization
The North Central New Mexico Economic Development District (NCNMEDD)	Economic Development District (Economic development entities with relevant expertise, including a district organization)
University of Colorado Anschutz Medical Campus	Industry group or firm
University of Colorado, Boulder	Institution of higher education
University of Colorado, Denver	Institution of higher education
University of Denver	Institution of higher education

University of Wyoming	Institution of higher education
Vescent	Industry group or firm
West Grand School District 1-JT	Elementary, secondary, or career and technical education school
Womanium	Industry group or firm
Xairos	Industry group or firm

Forest Bioproducts Advanced Manufacturing Tech Hub

(*Also Strategy Development Grant Recipient)

AFL-CIO Maine	Labor organization or workforce training organization (<i>Labor Union Affiliation</i>)
Boots2Roots	Labor organization or workforce training organization
Coastal Enterprises, Inc.	Economic development organization
Entrepreneurship for All	Economic development organization
Finance Authority of Maine	Economic development organization
FocusMaine	Economic development organization
FOR/Maine	Economic development organization
Greater Portland Immigrant Welcome Center	Economic development organization
IDEXX	Industry group or firm
LaCasse & Weston	Industry group or firm
Louisiana Pacific	Industry group or firm
Maine Community College System	Labor organization or workforce training organization
Maine Department of Economic and Community Development	State, territorial, local, or Tribal government
Maine Department of Labor	State, territorial, local, or Tribal government
Maine Governor's Office of Policy Innovation and the Future	State, territorial, local, or Tribal government
Maine International Trade Center	Economic development organization
Maine MEP	Manufacturing extension center
Maine State Building & Constr. Trades Council	Labor organization or workforce training organization (<i>Labor Union Affiliation</i>)
Maine Technology Institute	Economic development organization
Maine Venture Fund	Industry group or firm
Manufacturers Association of Maine	Industry group or firm
Northern Forest Center - CONFIR Regional Innovation Engine	Institutions receiving an award under the National Science Foundation's (NSF) Regional Innovation Engines program.
Oak Ridge National Lab	National Laboratory
Portland Adult Education – New Mainers Resource Center	Labor organization or workforce training organization
Professional Logging Contractors	Industry group or firm
Roux Institute	Institution of higher education
Sappi	Industry group or firm
Tanbark	Industry group or firm

Thornton Thomasetti	Industry group or firm
TimberHP	Industry group or firm
University of Maine	Institution of higher education

Greater Philadelphia Region Precision Medicine Tech Hub

3.0 University Place	Industry group or firm
Amazon Web Services	Industry group or firm
Aro Biotherapeutics	Industry group or firm
B.Labs	Industry group or firm
Baruch S. Blumberg Institute	Institution of higher education
Ben Franklin Technology Partners of Southeastern PA	Venture development organization
BioCurie	Industry group or firm
BioLabs	Industry group or firm
BioNJ	Industry group or firm
BioWorks	Organization that contributes to increasing the participation of underserved populations in science, technology, innovation, and entrepreneurship
Brandywine Realty Trust	Industry group or firm
Cambridge Innovation Center	Industry group or firm
Center for Breakthrough Medicine	Industry group or firm
Chamber of Commerce for Greater Philadelphia	Economic Development District (Economic development entities with relevant expertise, including a district organization)
Cheyney University	Institution of higher education (<i>HBCU</i>)
Children's Hospital of Philadelphia	Institution of higher education
Christiana Gene Editing Institute	Institution of higher education
ChristianaCare Health	Industry group or firm
City of Philadelphia, Department of Commerce	Organization that promotes local economic stability, high-wage domestic jobs, and broad-based economic opportunities
Coded by Kids/1 Philadelphia	Organization that contributes to increasing the participation of underserved populations in science, technology, innovation, and entrepreneurship
Community College of Philadelphia	Institution of higher education (<i>MSI</i>)
Delaware BioScience Association	Industry group or firm
Delaware County Community College	Institution of higher education
Delaware Division of Small Business	Organization that promotes local economic stability, high-wage domestic jobs, and broad-based economic opportunities
Delaware Innovation Space	Industry group or firm
Delaware Prosperity	Organization that promotes local economic stability, high-wage domestic jobs, and broad-based economic opportunities
Delaware State University	Institution of higher education (<i>HBCU</i>)
Drexel Medicine	Industry group or firm

Drexel University	Institution of higher education
Drexel University College of Medicine	Institution of higher education
DVIRC-Delaware Valley Industrial Resource Center	Manufacturing extension center
Economic Development of Bucks, Chester, Delaware, Montgomery Counties	Economic Development District (Economic development entities with relevant expertise, including a district organization)
EMSCO	Industry group or firm
Healthshare Exchange	Industry group or firm
Helaplex	Industry group or firm
Independence Blue Cross	Industry group or firm
Jefferson Health	Industry group or firm
Jefferson Institute for Bioprocessing	Elementary, secondary, or career and technical education school
Lifesciences PA	Industry group or firm
Lincoln University	Institution of higher education (<i>HBCU</i>)
Main Line Health	Industry group or firm
Mobilion	Industry group or firm
New Jersey Manufacturing Extension Partnership	Manufacturing extension center
NextFab	Industry group or firm
NIIMBL-National Institute for Innovation in Manufacturing Biopharmaceuticals	Manufacturing USA Institute
PA Biotech Center	Industry group or firm
PACT-Philadelphia Alliance for Capital and Technology	Industry group or firm
Penn Medicine	Industry group or firm
Pennovation Center	Institution of higher education
Philadelphia Industrial Development Corporation	Economic Development District (Economic development entities with relevant expertise, including a district organization)
Philadelphia Works	Labor organization or workforce training organization
PIER Consortium-Partners in Innovation, Education and Research	Industry group or firm
Rowan University	Institution of higher education
Rutgers-Camden University	Institution of higher education (<i>MSI</i>)
Spark/Roche	Industry group or firm
STEM Equity Collective	Organization that contributes to increasing the participation of underserved populations in science, technology, innovation, and entrepreneurship
Temple Medicine	Industry group or firm
Temple University	Institution of higher education
ThermoFisher	Industry group or firm
Thomas Jefferson University	Institution of higher education
University City Science Center	Economic development organization
University of Delaware	Institution of higher education
University of Pennsylvania	Institution of higher education
Virtua Health	Industry group or firm

Wistar Institute	Elementary, secondary, or career and technical education school
Wistar Institute Biotechnology Training Program	Organization that contributes to increasing the participation of underserved populations in science, technology, innovation, and entrepreneurship
Zipcode Wilmington	Organization that contributes to increasing the participation of underserved populations in science, technology, innovation, and entrepreneurship

Gulf Louisiana Offshore Wind Propeller (*Also Strategy Development Grant Recipient)

City of New Orleans	State, territorial, local, or Tribal government
Delgado Community College	Labor organization or workforce training organization
GNO, Inc.	Economic development organization
Governor John Bel Edwards	State, territorial, local, or Tribal government
Gulf Wind Technologies	Industry group or firm
Louisiana Department of Economic Development (LED)	State, territorial, local, or Tribal government
Louisiana Department of Natural Resources (LDNR)	State, territorial, local, or Tribal government
LSU/National Center for Advanced Manufacturing (NCAM)	Institution of higher education
Nunez Community College	Labor organization or workforce training organization
Port Fourchon	State, territorial, local, or Tribal government
RWE	Industry group or firm
Sev1Tech	Industry group or firm
Southern University	Institution of higher education
The Water Institute of the Gulf	Applied Research
Tulane University	Institution of higher education
University of New Orleans and UNO Research & Technology Foundation	Institution of higher education
Xavier University	Institution of higher education

Headwaters Hub (*Also Strategy Development Grant Recipient)

Accelerate Montana	Economic development organization
America's Frontier Fund	Venture development organization
Aurora Innovations, Inc.	Industry group or firm
Bridger Photonics	Industry group or firm
Homestake	Venture development organization
Hyundai America Technical Center, Inc.'s New Horizons Studio	Industry group or firm
Missoula Economic Partnership	Economic development organization
Montana Chamber of Commerce	Industry group or firm
Montana Governor's Director of Indian Affairs	State, territorial, local, or Tribal government
Montana Photonics and Quantum Alliance (formerly the Montana Photonics Industry Alliance)	Industry group or firm

Montana State Departments of Commerce/ State Tribal Economic Development Commission	State, territorial, local, or Tribal government
Montana State Workforce Investment Board (SWIB)	Labor organization or workforce training organization
Montana University System, including the University of Montana, Montana State University, and Montana Technological University	Institution of higher education (<i>MSI</i>)
MT Department of Labor and Industry	State, territorial, local, or Tribal government
Next Frontier Capital	Venture development organization
Prospera Business Network	Economic development organization
Salish Kootenai College	Institution of higher education (<i>Tribal College</i>)

Heartland BioWorks

16Tech	Organization that contributes to increasing the participation of underserved populations in science, technology, innovation, and entrepreneurship
Agrinovus	Economic development organization
AnalytiXIN	Economic development organization
Applied Research Institute (ARI)	Organization that promotes local economic stability, high-wage domestic jobs, and broad-based economic opportunities
Ascend	Labor organization or workforce training organization
BioCrossroads	Economic development organization
BiomEdit	Industry group or firm
Catalent	Industry group or firm
Central Indiana Building and Construction Trades Council	Labor organization or workforce training organization (<i>Labor Union Affiliation</i>)
Central Indiana Corporate Partnership	Economic development organization
Central Indiana Regional Development Authority	Economic Development District (Economic development entities with relevant expertise, including a district organization)
City of Fishers	State, territorial, local, or Tribal government
City of Indianapolis	State, territorial, local, or Tribal government
Cook Medical	Industry group or firm
Corteva Agriscience	Industry group or firm
Elanco	Industry group or firm
Elevate Ventures	Venture development organization
Eli Lilly & Company	Industry group or firm
EmployIndy	Labor organization or workforce training organization
Evonik Industries	Industry group or firm
INCOG BioPharma Services	Industry group or firm
Indiana Biosciences Research Institute	Economic development organization
Indiana University	Institution of higher education

INvets	Labor organization or workforce training organization
Ivy Tech Community College	Institution of higher education
Langham Logistics	Industry group or firm
Martin University	Institution of higher education (<i>MSI</i>)
MBX Biosciences	Industry group or firm
National Institute for Innovation in Manufacturing Biopharmaceuticals	National Laboratory
Purdue Center for Regional Development	Organization that promotes local economic stability, high-wage domestic jobs, and broad-based economic opportunities
Purdue University	Institution of higher education
Purdue University Manufacturing Extension Partnerships	Manufacturing extension center
Roche Diagnostics	Industry group or firm
Tougaloo College Research & Development Foundation	Organization that contributes to increasing the participation of underserved populations in science, technology, innovation, and entrepreneurship (<i>HBCU</i>)
University of Notre Dame	Institution of higher education
Valparaiso University	Institution of higher education

iFAB Tech Hub

Archer Daniels Midland, Company	Industry group or firm
Boston Bioprocess	Industry group or firm
Champaign County	State, territorial, local, or Tribal government
Champaign County Economic Development Corporation	Economic development organization
Champaign County Regional Planning Commission (Champaign WIOA)	Labor organization or workforce training organization
City of Champaign	State, territorial, local, or Tribal government
City of Decatur	State, territorial, local, or Tribal government
Clarkson Grain Company	Industry group or firm
Corn Refiners Association	Industry group or firm
Decatur Building & Construction Trades, AFL-CIO	Labor organization or workforce training organization (<i>Labor Union Affiliation</i>)
East Central Illinois Building and Construction Trades Council	Labor organization or workforce training organization (<i>Labor Union Affiliation</i>)
Economic Development Corporation of Decatur-Macon County	Economic development organization
gener8tor	Industry group or firm
Illinois Agri-Food Alliance	Industry group or firm
Illinois Manufacturers' Association	Industry group or firm
Illinois Manufacturing Excellence Center	Manufacturing extension center
Illinois Soybean Association	Industry group or firm
Intersect Illinois	Economic development organization

Macon County	State, territorial, local, or Tribal government
Parkland College	Institution of higher education
Piatt County	State, territorial, local, or Tribal government
Primient	Industry group or firm
Richland Community College	Institution of higher education
Serra Ventures	Industry group or firm
State of Illinois	State, territorial, local, or Tribal government
UA Plumbers & Pipefitters, Local 149	Labor organization or workforce training organization
United Steel Workers	Labor organization or workforce training organization (<i>Labor Union Affiliation</i>)
University of Illinois Research Park, LLC	Venture development organization
University of Illinois, Urbana-Champaign	Institution of higher education
Workforce Investment Solutions (Decatur WIOA)	Labor organization or workforce training organization

Intermountain-West Nuclear Energy Tech Hub (*Also Strategy Development Grant Recipient)

City of Idaho Falls	State, territorial, local, or Tribal government
City of Kemmerer	State, territorial, local, or Tribal government
College of Eastern Idaho	Institution of higher education (<i>MSI</i>)
East-Central Idaho Planning & Development	Economic development organization
Eastern Shoshone Tribe	State, territorial, local, or Tribal government (<i>Tribal Government</i>)
Idaho Advanced Energy Consortium	Organization that promotes local economic stability, high-wage domestic jobs, and broad-based economic opportunities
Idaho AFL-CIO	Labor organization or workforce training organization (<i>Labor Union Affiliation</i>)
Idaho Environmental Coalition	Federal laboratory
Idaho National Laboratory	National Laboratory
Idaho State University	Institution of higher education (<i>MSI</i>)
Idaho Workforce Development Council	Labor organization or workforce training organization
Northern Arapaho Tribe	State, territorial, local, or Tribal government (<i>Tribal Government</i>)
State of Idaho	State, territorial, local, or Tribal government
State of Wyoming	State, territorial, local, or Tribal government
The Shoshone-Bannock Tribes	State, territorial, local, or Tribal government (<i>Tribal Government</i>)
United Steelworkers	Labor organization or workforce training organization (<i>Labor Union Affiliation</i>)
University of Idaho	Institution of higher education (<i>MSI</i>)
University of Wyoming	Institution of higher education (<i>MSI</i>)
Western Wyoming College	Institution of higher education (<i>MSI</i>)

Wyoming Department of Workforce Services	Labor organization or workforce training organization
Wyoming Energy Authority	Industry group or firm

Kansas City Inclusive Biologics and Biomanufacturing Tech Hub

Animal Health Corridor/Kansas City Area Development Council	Economic development organization
Attentive Science	Industry group or firm
BioKansas	Industry group or firm
BioNexus KC (lead institution)	Economic development organization
Bioscience Core Skills Institute	Labor organization or workforce training organization
CEVA	Industry group or firm
Children's Mercy Hospital	Institution of higher education
City of Kansas City, MO	State, territorial, local, or Tribal government
Civic Council/KC Rising	Economic development organization
Donnelly College	Institution of higher education (<i>MSI</i>)
Elias Animal Health	Industry group or firm
Enterprise KC	Industry group or firm
Eurofins Viracor	Industry group or firm
Full Employment Council	Labor organization or workforce training organization
Hafion	Industry group or firm
Health Sciences District	Economic Development District (Economic development entities with relevant expertise, including a district organization)
Kansas City Kansas Community College	Elementary, secondary, or career and technical education school
Kansas State University	Institution of higher education
Kauffman Foundation	Economic development organization
KC Digital Drive	Economic development organization
KC Scholars	Labor organization or workforce training organization
KCAS Bioanalytical and Biomarker Services	Industry group or firm
Latham BioPharm Group	Industry group or firm
Likarda	Industry group or firm
Love Lifesciences	Industry group or firm
Manhattan Area Technical College	Elementary, secondary, or career and technical education school
Metropolitan Community College	Elementary, secondary, or career and technical education school
Mid-America Regional Council	Organization that promotes local economic stability, high-wage domestic jobs, and broad-based economic opportunities
MOBIO	Industry group or firm

MRIGlobal	Industry group or firm
National Bio and Agro-Defense Facility	National Laboratory
Phoreus	Industry group or firm
Ronawk	Industry group or firm
Scorpius Biomanufacturing	Industry group or firm
TriRX	Industry group or firm
TVAX	Industry group or firm
University of Kansas and KU Medical Center	Institution of higher education
University of Missouri - Columbia	Institution of higher education
University of Missouri - Kansas City	Institution of higher education
Workforce Partnership	Labor organization or workforce training organization

Minnesota MedTech Hub 3.0

Allina Health	Industry group or firm
Boston Scientific	Industry group or firm
Brown Venture Group	Industry group or firm
Center for Economic Inclusion	Organization that promotes local economic stability, high-wage domestic jobs, and broad-based economic opportunities
Fogarty Innovation	Venture development organization
gener8tor	Industry group or firm
GREATER MSP	Economic development organization
HealthPartners	Industry group or firm
Mayo Clinic	Industry group or firm
Medica	Industry group or firm
Medical Alley Association	Industry group or firm
Medtronic	Industry group or firm
Metropolitan Economic Development Association	Venture development organization
Minnesota Department of Employment and Economic Development (and Governor's Workforce Development Board)	Labor organization or workforce training organization
Minnesota State	Institution of higher education
Minnesota Technology Association	Industry group or firm
MNSBIR, Inc.	Venture development organization
MSP Equity Fund	Industry group or firm
Shakopee Mdewakanton Sioux Community	State, territorial, local, or Tribal government (<i>Tribal Government</i>)
State of Minnesota - Office of Governor Tim Walz	State, territorial, local, or Tribal government
University of Minnesota	Institution of higher education (<i>MSI</i>)
Vensana Capital	Industry group or firm

Nevada Lithium Batteries and Other EV Material Loop

Advantage Capital	Venture development organization
American Battery Technology Company	Industry group or firm
Aqua Metals, Inc.	Industry group or firm
Building and Construction Trades Council of Northern Nevada (BCTCNN)	Labor organization or workforce training organization (<i>Labor Union Affiliation</i>)
Churchill Fallon Economic Development	Economic development organization
City of Reno	State, territorial, local, or Tribal government
Comstock Inc.	Industry group or firm
Dragonfly Energy	Industry group or firm
Economic Development Authority of Western Nevada	Economic development organization
Gener8tor Reno-Tahoe Accelerator	Venture development organization
Governor's Office of Economic Development	State, territorial, local, or Tribal government
Great Basin College	Institution of higher education (<i>MSI</i>)
Inter-Tribal Council of Nevada	State, territorial, local, or Tribal government (<i>Tribal Government</i>)
ioneer	Industry group or firm
JOIN Inc.	Labor organization or workforce training organization
Lialc Soultions	Industry group or firm
Lincoln County Regional Development Authority	Economic development organization
Lithium Americas	Industry group or firm
Manufacture Nevada	Manufacturing extension center
Nevada 95-80 Regional Development Authority	Economic development organization
Nevada Battery Coalition	Industry group or firm
Nevada Indian Commission	State, territorial, local, or Tribal government
Nevada Mining Association	Industry group or firm
Nevada Small Business Development Center	Organization that contributes to increasing the participation of underserved populations in science, technology, innovation, and entrepreneurship
Nevadaworks	State, territorial, local, or Tribal government
Northeastern Nevada Regional Development Authority	Economic Development District (Economic development entities with relevant expertise, including a district organization)
Northern Nevada Apprenticeship Coordinators Association (NNACA)	Labor organization or workforce training organization (<i>Labor Union Affiliation</i>)
Northern Nevada Central Labor Council (NNCLC)	Labor organization or workforce training organization (<i>Labor Union Affiliation</i>)
Northern Nevada Development Authority	Economic development organization
Northern Nevada Electrical Joint Training Trust	Labor organization or workforce training organization (<i>Labor Union Affiliation</i>)
NV Energy	Industry group or firm
nZero	Industry group or firm
Panasonic Energy of North America	Industry group or firm
Redwood Materials	Industry group or firm
Roseman University	Institution of higher education

Southwest Central Regional Economic Development Authority	Economic development organization
StartUpNV	Venture development organization
Tesla	Industry group or firm
The College of Business - University of Nevada, Reno	Institution of higher education
Truckee Meadows Community College	Institution of higher education (MSI)
University Center for Economic Development - University of Nevada, Reno	Institution of higher education
University of Nevada, Reno	Institutions receiving an award under the National Science Foundation's (NSF) Regional Innovation Engines program.
University of Nevada, Reno Office of Indigenous Relations	State, territorial, local, or Tribal government
Western Nevada College	Institution of higher education (MSI)
Western Nevada Development District	Economic Development District (Economic development entities with relevant expertise, including a district organization)

New Energy New York (NENY) Battery Tech Hub

Binghamton University	Institution of higher education
Broome County Executive	State, territorial, local, or Tribal government
Broome-Tioga Workforce	Labor organization or workforce training organization
C4V/iM3NY	Industry group or firm
Community Foundation of Southern NY	Organization that represents the perspectives of underserved communities in economic development initiatives
Cornell University	Institution of higher education
Electrovaya	Industry group or firm
FuzeHub	Manufacturing extension center
IncubatorWorks	Organization that represents the perspectives of underserved communities in economic development initiatives
New York Battery and Energy Storage Technology Consortium (NY-BEST)	Industry group or firm
Raymond Corporation	Industry group or firm
Rochester Institute of Technology	Institution of higher education
Southern Tier 8 Regional Board	Economic development organization
SUNY Broome Community College	Institution of higher education
The Agency (Broome County IDA)	Economic development organization
The Research Foundation for the State University of New York	Institution of higher education
Three Rivers Development Corporation	Economic development organization

NY SMART I-Corridor Tech Hub

AIM Photonics	Industry group or firm
Akoustis	Industry group or firm
AMD	Industry group or firm
Armory Square Ventures	Venture development organization
Buffalo Erie County Workforce Investment Board	Labor organization or workforce training organization
Buffalo Manufacturing Works	Economic development organization
Buffalo Niagara Manufacturing Alliance	Economic development organization
Buffalo Niagara Partnership	Economic development organization
CenterState Corporation For Economic Opportunity	Economic development organization
Central Northern New York Building and Construction Trades Council	Labor organization or workforce training organization (<i>Labor Union Affiliation</i>)
Cornell University	Institution of higher education
Corning	Industry group or firm
D3 Engineering	Industry group or firm
Empire State Development	State, territorial, local, or Tribal government
ExcellINY	Venture development organization
Greater Buffalo Equity Round Table	Organization that promotes local economic stability, high-wage domestic jobs, and broad-based economic opportunities
Greater Rochester Chamber of Commerce	Economic development organization
Greater Rochester Enterprise	Economic development organization
IBEW	Labor organization or workforce training organization (<i>Labor Union Affiliation</i>)
INFICON	Industry group or firm
Insyte Consulting	Manufacturing extension center
Invest Buffalo Niagara	Economic development organization
John R. Oishei Foundation	Organization that contributes to increasing the participation of underserved populations in science, technology, innovation, and entrepreneurship
L3 Harris	Industry group or firm
La Bella Associates	Industry group or firm
LaunchNY	Venture development organization
Le Moyne College	Institution of higher education
Lifatec	Industry group or firm
Linde	Industry group or firm
Lockheed Martin	Industry group or firm
M&T Bank	Industry group or firm
Materion	Industry group or firm
Micron	Industry group or firm
Monroe Community College	Institution of higher education
Moog	Industry group or firm
New York Photonics	Economic development organization
NextCorps	Venture development organization

Northland Workforce Training Center	Labor organization or workforce training organization
NY Creates	Industry group or firm
Onondaga Community College	Institution of higher education
Optimax	Industry group or firm
Ralph C Wilson Jr Foundation	Organization that contributes to increasing the participation of underserved populations in science, technology, innovation, and entrepreneurship
ROC2025	Economic development organization
Rochester Institute of Technology	Institution of higher education
Rochester Tooling and Machining Association	Economic development organization
RochesterWorks!	Labor organization or workforce training organization
Saab	Industry group or firm
Say Yes Buffalo	Labor organization or workforce training organization
SoPark	Industry group or firm
SRC	Industry group or firm
SUNY ESF	Institution of higher education
SUNY Morrisville EOC	Institution of higher education
SUNY Oswego	Institution of higher education
Syracuse University	Institution of higher education
Tapecon	Industry group or firm
Tech Buffalo	Venture development organization
Transfr VR	Industry group or firm
TTM	Industry group or firm
UNiCON	Labor organization or workforce training organization
University at Buffalo	Institution of higher education
University of Rochester	Institution of higher education
Upstate Venture Connect	Venture development organization
Western New York Labor Federation	Labor organization or workforce training organization (<i>Labor Union Affiliation</i>)

Ocean Tech Hub (*Also Strategy Development Grant Recipient)

401TechBridge	Economic development organization
Brown University	Institution of higher education
City of Providence	State, territorial, local, or Tribal government
IBM	Industry group or firm
Infused Innovations	Industry group or firm
Jaia Robotics	Industry group or firm
LEAD: Rhode Island Commerce Corporation, State of Rhode Island	State, territorial, local, or Tribal government
New Bedford Ocean Cluster	Economic development organization

Rhode Island AFL-CIO	Labor organization or workforce training organization (<i>Labor Union Affiliation</i>)
Rhode Island College	Institution of higher education
RI Department of Labor & Training	Labor organization or workforce training organization
RI Marine Trades Association	Industry group or firm
RI Office of Diversity Equity and Inclusion	Organization that represents the perspectives of underserved communities in economic development initiatives
Southeastern Regional Planning and Economic Development District (SRPEDD)	Economic Development District (Economic development entities with relevant expertise, including a district organization)
University of Massachusetts at Dartmouth	Institution of higher education
University of Rhode Island	Institution of higher education

Pacific Northwest Mass Timber Tech Hub

Business Oregon	Economic development organization
Oregon Department of Forestry	State, territorial, local, or Tribal government
Oregon Department of Land, Conservation & Development	State, territorial, local, or Tribal government
Oregon iSector Housing Innovation Partnership	Organization that promotes local economic stability, high-wage domestic jobs, and broad-based economic opportunities
Oregon State University	Institution of higher education
PathHouse	Industry group or firm
Port of Portland	Organization that promotes local economic stability, high-wage domestic jobs, and broad-based economic opportunities
Portland Community College	Institution of higher education
Swinerton Builders	Industry group or firm
The Beck Group	Industry group or firm
Timberlab	Industry group or firm
University of Oregon	Institution of higher education
Washington State University	Institution of higher education
Worksystems	Labor organization or workforce training organization

PRBio Tech Hub (*Also Strategy Development Grant Recipient)

Department of Economic Development and Commerce	State, territorial, local, or Tribal government
Industry-University Research Center (INDUNIV)	Industry group or firm
Invest Puerto Rico	Economic development organization
Puerto Rico Science, Technology and Research Trust	Economic development organization

Puerto Rico Techno-Economic Corridor	Labor organization or workforce training organization
University of Puerto Rico, Maygüez	Institution of higher education (<i>MSI</i>)
University of Puerto Rico, Medical Sciences	Institution of higher education (<i>MSI</i>)

ReGen Valley Tech Hub

Advanced Regenerative Manufacturing Institute - (*Also Manufacturing USA Institute)	Industry group or firm
Advanced Solutions Life Sciences	Industry group or firm
Amoskeag Ventures	Industry group or firm
Business Association for People of Color	Organization that contributes to increasing the participation of underserved populations in science, technology, innovation, and entrepreneurship
Catholic Medical Center	Industry group or firm
City of Manchester	State, territorial, local, or Tribal government
City of Nashua	State, territorial, local, or Tribal government
Community Development Finance Authority	Economic development organization
Dartmouth College - Thayer College of Engineering	Institution of higher education
DEKA	Industry group or firm
FIRST NH	Organization that contributes to increasing the participation of underserved populations in science, technology, innovation, and entrepreneurship
Granite YMCA	Organization that promotes local economic stability, high-wage domestic jobs, and broad-based economic opportunities
Manchester Community College	Institution of higher education
Manchester School District	Elementary, secondary, or career and technical education school
Merrimack Manufacturing	Industry group or firm
NextGen Manchester Resiliency Council	Economic development organization
NH AFL-CIO	Labor organization or workforce training organization (<i>Labor Union Affiliation</i>)
NH Building Trades & Construction Council	Labor organization or workforce training organization (<i>Labor Union Affiliation</i>)
NH Business Finance Authority	Economic development organization
NH Community Loan Fund	Organization that promotes local economic stability, high-wage domestic jobs, and broad-based economic opportunities
NH Department of Business & Economic Affairs	State, territorial, local, or Tribal government
NH Hospital Association and the Foundation for Healthy Families	Industry group or firm
Rockwell Automation	Industry group or firm
Safi Biotherapeutics	Industry group or firm
Southern New Hampshire Planning Commission	Transportation planning organization
Southern New Hampshire University	Institution of higher education

University of Massachusetts - Lowell	Institution of higher education (<i>MSI</i>)
University of New Hampshire	Institution of higher education
VitroLabs	Industry group or firm

SC Nexus for Advanced Resilient Energy

Albemarle	Industry group or firm
Benedict College	Institution of higher education (<i>HBCU</i>)
BMW	Industry group or firm
Central Electric Power Co-Op	Industry group or firm
Claflin University	Institution of higher education (<i>HBCU</i>)
Clemson University	Institution of higher education
CoreSC	Economic development organization
Dominion Energy	Industry group or firm
Governor's School for Science and Mathematics	Elementary, secondary, or career and technical education school
GROW CO	Venture development organization
NEXT SC	Venture development organization
Pomega	Industry group or firm
Rolls Royce Power Systems	Industry group or firm
Santee Cooper	Industry group or firm
Savannah River National Laboratory (SRNL)	National Laboratory
Schneider Electric	Industry group or firm
South Carolina Association for Community Economic Development (SCACED)	Organization that represents the perspectives of underserved communities in economic development initiatives
South Carolina Commission for Minority Affairs	State, territorial, local, or Tribal government
South Carolina Council on Competitiveness (SC Competes)	Economic development organization
South Carolina Department of Commerce	State, territorial, local, or Tribal government
South Carolina Department of Education	State, territorial, local, or Tribal government
South Carolina Department of Education - Office of Career and Technical Education	Elementary, secondary, or career and technical education school
South Carolina Department of Employment and Workforce (DEW)	Labor organization or workforce training organization
South Carolina Institute of Innovation and Information	Organization that contributes to increasing the participation of underserved populations in science, technology, innovation, and entrepreneurship
South Carolina Office of Resilience	State, territorial, local, or Tribal government
South Carolina Office of Rural Health	Organization that promotes local economic stability, high-wage domestic jobs, and broad-based economic opportunities
South Carolina Research Authority (SCRA)	Venture development organization
South Carolina State University	Institution of higher education (<i>HBCU</i>)

South Carolina Technical College System (SCTC)	Labor organization or workforce training organization
StoreEN	Industry group or firm
SustainSC	Economic development organization
University of South Carolina	Institution of higher education
W International	Industry group or firm
Westinghouse	Industry group or firm

South Florida Climate Resilience Tech Hub

1print	Industry group or firm
Atomic Ventures	Industry group or firm
Blue Frontier	Industry group or firm
Carbon Limit	Industry group or firm
Citadel	Other entities
City of Miami	State, territorial, local, or Tribal government
Florida Atlantic University	Institution of higher education (<i>MSI</i>)
Florida International University	Institution of higher education (<i>MSI</i>)
IUOE 487	Labor organization or workforce training organization (<i>Labor Union Affiliation</i>)
Knight Foundation	Other entities
Mastec	Industry group or firm
Miami Tech Works	Labor organization or workforce training organization
Miami-Dade College	Institution of higher education (<i>MSI</i>)
Miami-Dade County	State, territorial, local, or Tribal government
Nova Southeastern University	Institution of higher education (<i>MSI</i>)
South Florida Regional Planning Council	Economic development organization
Southeast Florida Regional Climate Compact	Other entities
Titan	Industry group or firm
University of Miami	Institution of higher education
Watsco	Industry group or firm

Sustainable Polymers Tech Hub (*Also Strategy Development Grant Recipient)

Akron Urban League	Organization that contributes to increasing the participation of underserved populations in science, technology, innovation, and entrepreneurship
America Makes	Manufacturing USA Institute
Avery Dennison	Industry group or firm
Bounce Innovation Hub	Venture development organization
Bridgestone Americas	Industry group or firm
BRITE Energy Innovators	Venture development organization
Case Western Reserve University	Institutions receiving an award under the National Science Foundation's (NSF) Regional Innovation Engines program.

City of Akron	State, territorial, local, or Tribal government
Continental ContiTech	Industry group or firm
ConxusNEO	Labor organization or workforce training organization
County of Summit	State, territorial, local, or Tribal government
Entrepreneurship Education Consortium	Organization that contributes to increasing the participation of underserved populations in science, technology, innovation, and entrepreneurship
GAR Foundation	Organization that promotes local economic stability, high-wage domestic jobs, and broad-based economic opportunities
Goodyear Tire & Rubber Co.	Industry group or firm
Greater Akron Chamber	Economic development organization
Kent State University	Institution of higher education
MAGNET	Manufacturing extension center
NASA Glenn Research Center	Federal laboratory
National Polymer	Industry group or firm
NEFCO	Economic Development District (Economic development entities with relevant expertise, including a district organization)
Portage Development Board	Economic development organization
Promerus	Industry group or firm
Rubber Division	Industry group or firm
Smithers	Industry group or firm
Synthomer	Industry group or firm
Team NEO	Economic development organization
University of Akron	Institution of higher education
University of Akron Research Foundation	Venture development organization

Texoma Semiconductor Tech Hub (*Also Strategy Development Grant Recipient)

Anametric, Inc.	Industry group or firm
Archer OpTx, Inc.	Industry group or firm
ASSET InterTech	Industry group or firm
Austin College	Institution of higher education (MSI)
Baylor University	Institution of higher education
Choctaw Nation of Oklahoma	State, territorial, local, or Tribal government (<i>Tribal Government</i>)
City of Fort Worth	State, territorial, local, or Tribal government
City of Richardson	State, territorial, local, or Tribal government
Coherent	Industry group or firm
Collin County Community College District	Institution of higher education
Dallas College	Institution of higher education
Fujitsu Network Communications, Inc.	Industry group or firm
GlobalWafers America	Industry group or firm

GlobiTech Inc.	Industry group or firm
Grayson College	Institution of higher education
Intelligent Epitaxy Technology, Inc.	Industry group or firm
Jarvis Christian University (HBCU)	Institution of higher education (<i>HBCU</i>)
Jobs for the Future	Organization that contributes to increasing the participation of underserved populations in science, technology, innovation, and entrepreneurship
Lockheed Martin	Industry group or firm
North Central Texas College	Institution of higher education (<i>MSI</i>)
Paul Quinn College (HBCU)	Institution of higher education (<i>HBCU</i>)
Perot Jain, L.P.	Venture development organization
Photodigm, Inc.	Industry group or firm
SEMI Foundation	Organization that contributes to increasing the participation of underserved populations in science, technology, innovation, and entrepreneurship
Sherman Economic Development Corp	Economic development organization
SkyHive Technologies Holdings Inc.	Organization that promotes local economic stability, high-wage domestic jobs, and broad-based economic opportunities
Southern Methodist University (SMU)	Institution of higher education
Southern Oklahoma Development Association	Economic development organization
Stemuli Studios	Organization that contributes to increasing the participation of underserved populations in science, technology, innovation, and entrepreneurship
STRIKE Photonics	Industry group or firm
T3 Partnership	Organization that contributes to increasing the participation of underserved populations in science, technology, innovation, and entrepreneurship
Texas Blockchain Council	Organization that promotes local economic stability, high-wage domestic jobs, and broad-based economic opportunities
Texas Instruments Incorporated	Industry group or firm
Texoma Council of Governments	Economic development organization
The Provenance Chain Network	Industry group or firm
University of North Texas	Institution of higher education (<i>MSI</i>)
University of North Texas at Dallas	Institution of higher education (<i>MSI</i>)
University of Texas at Arlington	Institution of higher education (<i>MSI</i>)
University of Texas at Dallas	Institution of higher education
Workforce Solutions Texoma	Labor organization or workforce training organization

The Bloch Tech Hub

Argonne National Laboratory (Argonne)	National Laboratory
Chicago Quantum Exchange	Institution of higher education
Chicago State University	Institution of higher education (<i>MSI</i>)
City Colleges of Chicago (CCC)	Institution of higher education (<i>MSI</i>)

City of Chicago	State, territorial, local, or Tribal government
Discover Financial Services	Industry group or firm
Fermi National Accelerator Laboratory (Fermilab)	National Laboratory
Great Lakes Crystal Technologies (GLCT)	Industry group or firm
Harper College	Institution of higher education (<i>MSI</i>)
i.c.stars	Labor organization or workforce training organization
IBM	Industry group or firm
Illinois Community College Board (ICCB)	Labor organization or workforce training organization
Illinois Innovation Network (IIN)	Economic development organization
Inflection	Industry group or firm
memQ	Industry group or firm
mHUB	Venture development organization
MxD	Manufacturing USA Institute
Northwest Indiana Forum	Economic development organization
Northwestern University (NU)	Institution of higher education
P33	Economic development organization
qBraid	Industry group or firm
Quantum Corridor LLC	Industry group or firm
Rivian	Industry group or firm
State of Illinois	State, territorial, local, or Tribal government
University of Chicago (UChicago)	Institution of higher education
University of Illinois Chicago (UIC)	Institution of higher education (<i>MSI</i>)
University of Illinois Urbana-Champaign (UIUC)	Institution of higher education
World Business Chicago (WBC)	Economic development organization

Tulsa Hub for Equitable and Trustworthy Autonomy (THETA)

36DN	Venture development organization
Accenture	Industry group or firm
Airwise	Industry group or firm
America's Frontier Fund	Venture development organization
Applied Energetics	Industry group or firm
Atento	Venture development organization
AUVSI	Industry group or firm
Black Tech Street	Economic development organization
Build in Tulsa	Venture development organization
Canoo	Industry group or firm
Cherokee Aerospace and Defense / Cherokee Nation Businesses	Industry group or firm
edX	Labor organization or workforce training organization
Fortress	Industry group or firm

GKFF	Organization that contributes to increasing the participation of underserved populations in science, technology, innovation, and entrepreneurship
Helmrich & Payne	Industry group or firm
Holberton	Labor organization or workforce training organization
ImpactTulsa	Elementary, secondary, or career and technical education school
INCOG	Economic Development District (Economic development entities with relevant expertise, including a district organization) (<i>Tribal Government</i>)
inTulsa	Organization that promotes local economic stability, high-wage domestic jobs, and broad-based economic opportunities
L3 Harris	Industry group or firm
Lightship Capital	Venture development organization
Madison Strategies Group	Labor organization or workforce training organization
OCAST	State, territorial, local, or Tribal government
OK AFL-CIO	Labor organization or workforce training organization (<i>Labor Union Affiliation</i>)
Oklahoma Aeronautics Commission	State, territorial, local, or Tribal government
Oklahoma Manufacturer's Alliance	Manufacturing extension center
Oklahoma State University	Institution of higher education
ONEOK	Industry group or firm
Osage LLC	Industry group or firm
Osage Nation	State, territorial, local, or Tribal government (<i>Tribal Government</i>)
OU - Tom Love Innovation Hub	Institution of higher education
PartnerTulsa	State, territorial, local, or Tribal government
QuikTrip	Industry group or firm
Radius Capital	Venture development organization
Rose Rock Bridge/EIC Rose Rock	Venture development organization
Skydweller	Industry group or firm
Team8	Industry group or firm
TEDC Creative Capital	Economic development organization
THE Consortium	Institution of higher education
Tulsa Community College	Institution of higher education
Tulsa Community Foundation (Lead)	Organization that contributes to increasing the participation of underserved populations in science, technology, innovation, and entrepreneurship
Tulsa Innovation Labs (Lead)	Economic development organization
Tulsa Regional Chamber	Organization that promotes local economic stability, high-wage domestic jobs, and broad-based economic opportunities

Tulsa Tech	Elementary, secondary, or career and technical education school
UAS Cluster Initiative	Industry group or firm
University of Tulsa	Institution of higher education
Williams	Industry group or firm
Windshape	Industry group or firm

Wisconsin Biohealth Tech Hub (*Also Strategy Development Grant Recipient)

Accuray	Industry group or firm
BioForward	Industry group or firm
Employ Milwaukee	Labor organization or workforce training organization
Exact Sciences	Industry group or firm
GE Healthcare	Industry group or firm
M7	Economic development organization
Madison Technical College	Elementary, secondary, or career and technical education school
MadRep	Economic development organization
Milwaukee Technical College	Elementary, secondary, or career and technical education school
Plexus	Industry group or firm
Rockwell Automation	Industry group or firm
UW Madison SMPH	Institution of higher education
UW System	Institution of higher education
WEDC	Economic development organization
WRTP/Big Step	Labor organization or workforce training organization (<i>Labor Union Affiliation</i>)

STRATEGIC DEVELOPMENT GRANT RECIPIENTS (ONLY)

Advanced Manufacturing of Critical Materials Strategy Development Consortium

7 Counties Infrastructure Coalition	Economic development organization
America Makes (MII)	Manufacturing USA Institute
Bingham County, Idaho	State, territorial, local, or Tribal government
Blue Sky Energy	Industry group or firm
Bridgerland Technical College	Elementary, secondary, or career and technical education school
Brigham Young University BYU	Institution of higher education
Combustion Resources	Industry group or firm
Conductive Group	Industry group or firm
Dustless Technologies	Industry group or firm
Emery County	State, territorial, local, or Tribal government
Energy Fuels Resources	Industry group or firm

Equality Utah	Organization that contributes to increasing the participation of underserved populations in science, technology, innovation, and entrepreneurship
Glycosurf	Industry group or firm
GOEO SLC Metro Area	State, territorial, local, or Tribal government
i5 Services / CONNEX	Labor organization or workforce training organization
Idaho National Labs	National Laboratory
Kinect Capital	Venture development organization
MEP Utah	Industry group or firm
Merit 3D	Industry group or firm
National Energy Technology Laboratory NETL	National Laboratory
NexGen Materials	Industry group or firm
Price City	State, territorial, local, or Tribal government
Regional Economic Development for Eastern Idaho (REDI) Foundation	State, territorial, local, or Tribal government
San Juan County	State, territorial, local, or Tribal government
San Rafael Energy Research Center	Institution of higher education
Southeastern Utah Economic Development District	Economic development organization
Spectrum Recruiting Solutions	Labor organization or workforce training organization
State of Utah LT Gov	State, territorial, local, or Tribal government
The Center for Economic Opportunity and Belonging Belong in Utah (EDC - Economic Development Corporation of Utah)	Organization that contributes to increasing the participation of underserved populations in science, technology, innovation, and entrepreneurship
Trego Engineering	Organization that contributes to increasing the participation of underserved populations in science, technology, innovation, and entrepreneurship
University of Utah	Institution of higher education
USU Blanding	Institution of higher education
Utah Advanced Materials Manufacturing Initiative (UAMMI)	Industry group or firm
Utah Black Chamber of Commerce	Organization that contributes to increasing the participation of underserved populations in science, technology, innovation, and entrepreneurship
Utah Department of Workforce Services	Labor organization or workforce training organization
Utah Hispanic Chamber of Commerce	Organization that contributes to increasing the participation of underserved populations in science, technology, innovation, and entrepreneurship
Utah Manufacturers Association (UMA)	Industry group or firm
Utah Science Teachers Association	Organization that contributes to increasing the participation of underserved populations in science, technology, innovation, and entrepreneurship
Utah State University (USU; Eastern and Statewide campuses)	Institution of higher education

Utah STEM Action Center/ (The Governor's Office of Economic Opportunity (GOEO)	Organization that contributes to increasing the participation of underserved populations in science, technology, innovation, and entrepreneurship
Utah System of Higher Education (USHE)/Talent Ready Utah	Institution of higher education
Women in Tech Council	Organization that contributes to increasing the participation of underserved populations in science, technology, innovation, and entrepreneurship

Alaska Tech Strategy Development Consortium

49th State Angel Fund	Venture development organization
Alaska AFL-CIO	Labor organization or workforce training organization (<i>Labor Union Affiliation</i>)
Alaska Marine Power	Industry group or firm
Alaska Renewables	Industry group or firm
Alaska Venture Fund	Venture development organization
Anchorage Economic Development Corporation	Economic development organization
Anchorage School District	Elementary, secondary, or career and technical education school
ASRC Energy Services	Industry group or firm
Captura	Industry group or firm
Convective Capital	Industry group or firm
Cook Inlet Region, Inc.	Industry group or firm
Cook Inlet Tribal Council, Inc.	State, territorial, local, or Tribal government (<i>Tribal Government</i>)
Kartorium	Industry group or firm
Launch Alaska	Economic development organization
National Renewable Energy Laboratory	National Laboratory
Oklo	Industry group or firm
ORPC	Industry group or firm
Repsol E&P USA	Industry group or firm
Santos	Industry group or firm
Storegga Holdings (Alaska)	Industry group or firm
University of Alaska Anchorage	Institution of higher education
University of Alaska Fairbanks	Institution of higher education
Village of Igiugig	State, territorial, local, or Tribal government (<i>Tribal Government</i>)

Black Hills Deep Underground Frontier Strategy Development Consortium

Caterpillar, Inc.	Industry group or firm
City of Rapid City	State, territorial, local, or Tribal government
Elevate Rapid City	Economic development organization
RESPEC	Industry group or firm
Sanford Underground Research Facility	Industry group or firm

South Dakota Department of Labor and Regulation	Labor organization or workforce training organization
South Dakota School of Mines & Technology	Institution of higher education
Western Dakota Technical College	Institution of higher education

Carolinas Innovation Center for Optics and Metrology (CICOM) Strategy Development Consortium

Atrium Health	Industry group or firm
Bosch	Industry group or firm
Broadcom Limited (Micro-optics group)	Industry group or firm
Catawba Valley Community College	Institution of higher education
Central Piedmont Community College	Institution of higher education
Centralina Economic Development District	Economic Development District (Economic development entities with relevant expertise, including a district organization)
Centralina Workforce Development Board	Labor organization or workforce training organization
Charlotte Regional Business Alliance	Economic development organization
City of Charlotte	State, territorial, local, or Tribal government
FLIR Optical Components Group	Industry group or firm
Gaston College	Institution of higher education
IST Precision	Industry group or firm
Johnson C. Smith University	Institution of higher education (<i>HBCU</i>)
Mecklenburg County	State, territorial, local, or Tribal government
Moore Nanotechnology Systems	Industry group or firm
National Institute of Standards and Technology (NIST)	Industry group or firm
NC Idea	Venture development organization
NCInnovation	Venture development organization
North Carolina Department of Commerce, Office of Science, Technology & Innovation	Organization that promotes local economic stability, high-wage domestic jobs, and broad-based economic opportunities
Opto Alignment Technology Inc.	Industry group or firm
Optoniks	Industry group or firm
Pureon	Industry group or firm
Rowan Cabarrus Community College	Institution of higher education
Smart Girls HQ	Organization that contributes to increasing the participation of underserved populations in science, technology, innovation, and entrepreneurship
United Protective Technologies	Industry group or firm
University of North Carolina at Charlotte	Institution of higher education
Western Piedmont Council of Governments	Economic development organization
Zeiss Industrial Quality Solutions	Industry group or firm

Lithium Valley Clean Tech Strategy Development Consortium

ABTC	Industry group or firm
At One Ventures	Venture development organization
Berkshire Hathaway Energy Renewables	Industry group or firm
Cal State San Bernardino	Institution of higher education (<i>MSI</i>)
California Manufacturing Technology Consulting(CMTC)	Manufacturing USA Institute
Clean Tech San Diego	Economic Development District (Economic development entities with relevant expertise, including a district organization)
Controlled Thermal Resources	Industry group or firm
County of Imperial	State, territorial, local, or Tribal government
Energy Source Minerals	Industry group or firm
Finistere Ventures	Venture development organization
General Inception	Industry group or firm
Imperial County Workforce & Business Development	Labor organization or workforce training organization
Imperial Regional Alliance	Economic Development District (Economic development entities with relevant expertise, including a district organization)
Imperial Valley College	Institution of higher education (<i>MSI</i>)
Imperial Valley Economic Development Corporation	Economic development organization
Inland Economic Growth and Opportunity (IEGO)	Economic Development District (Economic development entities with relevant expertise, including a district organization)
LBNL	National Laboratory
Omega Harvested Metallurgical (OHM)	Industry group or firm
Regional Access Project Foundation Riverside RAP	Economic development organization
Renova Energy	Industry group or firm
Riverside County Office of Economic Development	Economic development organization
Riverside County Workforce Development Board	Labor organization or workforce training organization
San Diego State University - Imperial Valley Campus	Institution of higher education (<i>MSI</i>)
SBDC Imperial County	Economic Development District (Economic development entities with relevant expertise, including a district organization)
SCEIN Riverside Node	Economic Development District (Economic development entities with relevant expertise, including a district organization)
SiLi-ion Inc.	Industry group or firm
Starz Electronics	Industry group or firm
Statevolt	Industry group or firm
Sulfuron Corporation	Industry group or firm
Torres Martinez Desert Cahuilla Indians (TMDCI)	State, territorial, local, or Tribal government (<i>Tribal Government</i>)
University of California Riverside	Institution of higher education (<i>MSI</i>)

Vertical Venture Partners	Venture development organization
Werkwell	Venture development organization
Winston Chung Company	Industry group or firm

Materials Advancement and Research Solutions (MARS) Strategy Development Consortium

Capital Area Michigan Works	Labor organization or workforce training organization
Fraunhofer USA	Industry group or firm
Great Lakes Crystal Technologies	Industry group or firm
Lansing Community College	Elementary, secondary, or career and technical education school
Lansing Economic Area Partnership	Economic development organization
Lansing Regional SmartZone	Organization that contributes to increasing the participation of underserved populations in science, technology, innovation, and entrepreneurship
Lightweight Innovations for Tomorrow (LIFT)	Manufacturing USA Institute
Melanated Business Alliance	Organization that represents the perspectives of underserved communities in economic development initiatives
Michigan Economic Development Corporation	State, territorial, local, or Tribal government
Michigan State University	Institution of higher education
Michigan State University Research Foundation	Economic Development District (Economic development entities with relevant expertise, including a district organization)
Red Cedar Ventures	Venture development organization
State of Michigan Department of Labor and Economic Opportunities	State, territorial, local, or Tribal government

Medical Device Manufacturing Multiplier Strategy Development Consortium

Arizona Bioindustry Association	Industry group or firm
Arizona State University	Institution of higher education (MSI)
Barrow Neurological Institute	Industry group or firm
BD Peripheral Intervention	Industry group or firm
City of Chandler	State, territorial, local, or Tribal government
City of Phoenix	State, territorial, local, or Tribal government
Flinn Foundation	Organization that contributes to increasing the participation of underserved populations in science, technology, innovation, and entrepreneurship
Grand Canyon University	Institution of higher education
Greater Phoenix Economic Council (Lead)	Economic development organization
HonorHealth	Industry group or firm

IdealabX	Venture development organization
Intel Corporation	Industry group or firm
Local Initiatives Support Corporation (LISC) – Phoenix, Healthy Communities	Organization that contributes to increasing the participation of underserved populations in science, technology, innovation, and entrepreneurship
Maricopa Community Colleges	Institution of higher education
Maricopa County	State, territorial, local, or Tribal government
Medtronic	Industry group or firm
Northern Arizona University	Institution of higher education (MSI)
Opportunity Through Entrepreneurship Foundation (OTEF)	Venture development organization
Partnership for Economic Innovation	Economic development organization
Phoenix Bioscience Core	Institution of higher education
University of Arizona	Institution of higher education (MSI)
Virginia G. Piper Charitable Trust	Organization that represents the perspectives of underserved communities in economic development initiatives
Vitalyst Health Foundation	Organization that represents the perspectives of underserved communities in economic development initiatives
W.L. Gore & Associates	Industry group or firm
Yoo and Company Accelerators	Venture development organization

Midwest Wireless Innovation Strategy Development Consortium

AT&T	Industry group or firm
Cheshir Industries	Industry group or firm
ChoiceLight, Inc.	Industry group or firm
City of Elkhart, Indiana	State, territorial, local, or Tribal government
City of South Bend, Indiana	State, territorial, local, or Tribal government
Consensus Networks	Industry group or firm
Illinois Institute of Technology	Institution of higher education
Indiana Economic Development Corporation	Economic development organization
Ivy Tech Community College	Labor organization or workforce training organization
Motorola Solutions	Industry group or firm
Nokia Bell labs	Industry group or firm
Quinn Emmanuel	Industry group or firm
Rainsford Sanger LLC	Industry group or firm
Roberson and Associates	Industry group or firm
South Bend Elkhart Regional Partnership	Economic development organization
TechPoint	Labor organization or workforce training organization
Trek10	Industry group or firm
University of Chicago	Institution of higher education
University of Illinois Chicago	Institution of higher education (MSI)

University of Notre Dame	Institution of higher education
Vital View Technologies	Industry group or firm

Model-Based Enterprise Tech Strategy Development Consortium

Aerospace Components Manufacturers (ACM)	Industry group or firm
Brown University	Institution of higher education
Capital Workforce Partners (CWP)	Labor organization or workforce training organization
Central Connecticut State University (CCSU)	Institution of higher education
CESMII Smart Manufacturing Institute	Manufacturing USA Institute
CONNSTEP (CT MEP)	Manufacturing extension center
CT Center for Advanced Technology, Inc. (CCAT)	Organization that promotes local economic stability, high-wage domestic jobs, and broad-based economic opportunities
CT Department of Economic Development (DECD)	State, territorial, local, or Tribal government
CT Office of Manufacturing	State, territorial, local, or Tribal government
CT Office of Workforce Strategy (OWS)	State, territorial, local, or Tribal government
CT State Community College System	Institution of higher education
Eastern Workforce Investment Board (EWIB)	Labor organization or workforce training organization
Electric Boat	Industry group or firm
MxD Ntl Center for Cybersecurity in Manufacturing	Manufacturing USA Institute
Naval Maritime Consortium	Industry group or firm
RI Commerce	State, territorial, local, or Tribal government
RTX (Pratt & Whitney and Collins Aerospace)	Industry group or firm
Sikorsky, a Lockheed Company	Industry group or firm
Southeastern Connecticut Enterprise Region (seCTer)	Economic Development District (Economic development entities with relevant expertise, including a district organization)
UConn Center for Clean Energy Engineering	Institution of higher education
UConn Proof of Concept Center	Institution of higher education
UConn Vergnano Institute for Inclusion	Institution of higher education
UConn's CT Manufacturing Simulation Center	Institution of higher education
University of Connecticut (UConn)	Institution of higher education
University of Rhode Island	Institution of higher education
Workforce Alliance	Labor organization or workforce training organization

North Central Pressed Materials Strategy Development Consortium

Advantage Metal Powders	Industry group or firm
Ben Franklin Technology Partners	Organization that contributes to increasing the participation of underserved populations in science, technology, innovation, and entrepreneurship
Hoeganaes	Industry group or firm
North Central PA Regional Planning and Development Commission	Economic Development District (Economic development entities with relevant expertise, including a district organization)
North Central Workforce Development Board	Labor organization or workforce training organization
Penn State DuBois	Institution of higher education

Pacific Northwest Smart Energy Strategy Development Consortium

ESS, Inc.	Industry group or firm
Galois, Inc.	Industry group or firm
Greater Portland Inc	Economic development organization
IBEW Local 48	Labor organization or workforce training organization (<i>Labor Union Affiliation</i>)
Intel	Industry group or firm
Oregon Business Development Department	State, territorial, local, or Tribal government
Oregon Metro	State, territorial, local, or Tribal government
Oregon State University	Institution of higher education
Pacific Northwest National Laboratory	National Laboratory
PacifiCorp	Industry group or firm
Port of Portland	State, territorial, local, or Tribal government
Portland General Electric	Industry group or firm
Portland Seed Fund	Venture development organization
Portland State University	Institution of higher education (<i>MSI</i>)
Power Switch Advisory	Industry group or firm
Powin	Industry group or firm
Prosper Portland	State, territorial, local, or Tribal government
Regional Accelerator & Innovation Network	Organization that contributes to increasing the participation of underserved populations in science, technology, innovation, and entrepreneurship
University of Oregon	Institution of higher education
Vertue Lab	Organization that promotes local economic stability, high-wage domestic jobs, and broad-based economic opportunities
Worksystems, Inc.	Labor organization or workforce training organization

Regional Energy Business, Education, & Commercialization Convergence Accelerator (REBECCA) Energy Strategy Development Consortium

Argonne National Laboratory	National Laboratory
Barren River Area Development District	Economic Development District (Economic development entities with relevant expertise, including a district organization)
Clariant	Industry group or firm
GE Appliances	Industry group or firm
Hyperlon	Industry group or firm
Jefferson Community Technical College	Elementary, secondary, or career and technical education school
Kentuckiana Works	Labor organization or workforce training organization
Lincoln Trail Area Development District	Economic Development District (Economic development entities with relevant expertise, including a district organization)
Louisville Metro Govt	State, territorial, local, or Tribal government
Metal Powder Industries Federation	Economic development organization
Minority Business Development Advanced Manufacturing Center	Organization that contributes to increasing the participation of underserved populations in science, technology, innovation, and entrepreneurship
The Kentucky Workforce Innovation Board	Labor organization or workforce training organization
Transit Authority of River City	Organization that contributes to increasing the participation of underserved populations in science, technology, innovation, and entrepreneurship
UL Industrial Assessment Center	Organization that contributes to increasing the participation of underserved populations in science, technology, innovation, and entrepreneurship
University of Louisville Research Foundation (Lead)	Institution of higher education
West Kentucky Workforce Board	Economic Development District (Economic development entities with relevant expertise, including a district organization)

Secure Manufacturing in South Texas Strategy Development Consortium

Alamo Area Council of Governments	State, territorial, local, or Tribal government
Bexar County Government	State, territorial, local, or Tribal government
C5MI	Industry group or firm
Capital Factory	Venture development organization
CESMII The Smart Manufacturing Institute	Manufacturing USA Institute
Cybersecurity Manufacturing Innovation Institute (CyManII)	Manufacturing USA Institute
greater.SATX	Labor organization or workforce training organization
Lockheed	Industry group or firm

Port San Antonio	Economic Development District (Economic development entities with relevant expertise, including a district organization)
San Antonio Chamber of Commerce	Economic development organization
Siemens	Industry group or firm
Southwest Research Institute (SWRI)	Organization that contributes to increasing the participation of underserved populations in science, technology, innovation, and entrepreneurship
Texas Manufacturing Assistance Center (TMAC)	Manufacturing extension center
University of Texas at San Antonio	Institution of higher education (<i>MSI</i>)

Southeast Biotech Collaborative (SEBC) Strategy Development Consortium

AccelerateMS	Labor organization or workforce training organization
Auburn University	Institution of higher education
BioAlabama	Industry group or firm
Coahoma Community College	Institution of higher education (<i>HBCU</i>)
Epicenter	Economic development organization
ERDC	Federal laboratory
FedEx	Industry group or firm
HudsonAlpha	Economic development organization
InnovateMS	Economic development organization
Jackson State University	Institution of higher education (<i>HBCU</i>)
LeMoyne-Owen College	Institution of higher education (<i>HBCU</i>)
Microsoft	Industry group or firm
Mississippi Development Authority	Economic development organization
Mississippi State U	Institution of higher education
Mississippi Valley State University	Institution of higher education (<i>HBCU</i>)
MS Band of Choctaw Indians	State, territorial, local, or Tribal government (<i>Tribal Government</i>)
MS Bio	Industry group or firm
Northeast MS Community College	Institution of higher education
Northwest MS Community College	Institution of higher education
Oak Ridge National Lab	National Laboratory
On Demand Pharmaceuticals	Industry group or firm
Phoenix Assurance, LLC	Industry group or firm
Rust College	Institution of higher education (<i>HBCU</i>)
Southeast Biotech Collaborative, Inc.	Economic development organization
State of Alabama	State, territorial, local, or Tribal government
State of Mississippi	State, territorial, local, or Tribal government
State of Tennessee	State, territorial, local, or Tribal government
Tennessee Valley Authority	Organization that promotes local economic stability, high-wage domestic jobs, and broad-based economic opportunities

University of Alabama	Institution of higher education
University of Memphis	Institution of higher education
University of Miss Medical Center	Institution of higher education
University of Mississippi (EC Lead)	Institution of higher education
University of Southern Mississippi	Institution of higher education
UT Health Science Center	Institution of higher education
UT- Knoxville	Institution of higher education
Xlerate health	Economic development organization

Virginia's Additive Manufacturing & Applied Materials Strategy Development Consortium

2C Innovation Commons (Crown Industry)	Industry group or firm
City of Radford	State, territorial, local, or Tribal government
FasTech	Industry group or firm
Floyd County	State, territorial, local, or Tribal government
GENEDGE	Labor organization or workforce training organization
Giles County	State, territorial, local, or Tribal government
Goodwill Industries of the Valleys	Labor organization or workforce training organization
Hollingsworth & Vose	Industry group or firm
Institute for Advanced Learning and Research	Organization that promotes local economic stability, high-wage domestic jobs, and broad-based economic opportunities
Manufactory	Organization that contributes to increasing the participation of underserved populations in science, technology, innovation, and entrepreneurship
MELD	Industry group or firm
MELD PrintWorks	Industry group or firm
Metalsa	Industry group or firm
Montgomery County	State, territorial, local, or Tribal government
Montgomery County Career & Technical Education	Elementary, secondary, or career and technical education school
New River Community College	Institution of higher education
New River Valley Regional Commission	Economic Development District (Economic development entities with relevant expertise, including a district organization)
New River/Mount Rogers Workforce Development Board	Labor organization or workforce training organization
Onward NRV	Economic development organization
Pulaski County	State, territorial, local, or Tribal government
Pulaski County Career & Technical Education	Elementary, secondary, or career and technical education school

Radford High School Career & Technical Education	Elementary, secondary, or career and technical education school
Radford University	Institution of higher education
Southern Virginia Regional Alliance	Economic development organization
TechOpp Consulting, Inc	Venture development organization
The Boeing Company	Industry group or firm
VERGE	Organization that contributes to increasing the participation of underserved populations in science, technology, innovation, and entrepreneurship
Virginia CDFI Coalition	Venture development organization
Virginia Economic Development Partnership	State, territorial, local, or Tribal government
Virginia Innovation Partnership Corporation	Organization that promotes local economic stability, high-wage domestic jobs, and broad-based economic opportunities
Virginia Manufacturers Association	Industry group or firm
Virginia Tech	Institution of higher education
Virginia Tech Corporate Research Center	Organization that promotes local economic stability, high-wage domestic jobs, and broad-based economic opportunities
Volvo Group North America, LLC	Industry group or firm
VTC Ventures - Middleland Capital	Venture development organization

Western North Carolina Industrialized Construction (NCIC) Strategy Development Consortium

ADL Ventures	Venture development organization
Catawba Valley Community College	Institution of higher education
Howard Building Science	Industry group or firm
Just Transition Fund	Economic development organization
North Carolina Advanced Energy	Industry group or firm
North Carolina Clean Energy Fund	Economic development organization
The Industrial Commons	Organization that promotes local economic stability, high-wage domestic jobs, and broad-based economic opportunities
Western Piedmont Community College	Labor organization or workforce training organization
Western Piedmont Council of Governments	State, territorial, local, or Tribal government

West Virginia Advanced Energy & Industrial Technology Manufacturing (WV-AEIM) Strategy Development Consortium

Allegheny Science & Technology (AST) (Lead Applicant)	Industry group or firm
AmeriCarbon	Industry group or firm
Chemical Alliance Zone (CAZ)	Industry group or firm

Form Energy	Industry group or firm
Global Project Finance Advisory Council (GPFAC)	Venture development organization
Hino Motors	Industry group or firm
Marshall University Advanced Manufacturing Center	Institution of higher education
National Energy Technology Laboratory (NETL)	Federal laboratory
The Nature Conservancy (TNC)	Organization that promotes local economic stability, high-wage domestic jobs, and broad-based economic opportunities
West Virginia State Building and Construction Trades Council / AFL-CIO (Unions)	Labor organization or workforce training organization (<i>Labor Union Affiliation</i>)
West Virginia Women Work (WVWW)	Organization that contributes to increasing the participation of underserved populations in science, technology, innovation, and entrepreneurship
Wyoming County Economic Development Authority (WEDA)	State, territorial, local, or Tribal government

WV Tech Strategy Development Consortium

Amazon Web Services	Industry group or firm
America's Frontier Fund	Venture development organization
Google Public Sector	Industry group or firm
Herbert Henderson Office of Minority Affairs	State, territorial, local, or Tribal government
High Technology Foundation	Economic development organization
Huntington National Bank	Industry group or firm
Leidos	Industry group or firm
LG	Industry group or firm
Marshall University	Institution of higher education
Pangiam	Industry group or firm
Rank one Computing	Industry group or firm
SaaS Factory	Industry group or firm
West Virginia Community and Technical College System	Institution of higher education
West Virginia Department of Economic Development	Economic development organization
West Virginia State University	Institution of higher education (<i>HBCU</i>)
West Virginia University	Institution of higher education
West Virginia University Health System	Organization that promotes local economic stability, high-wage domestic jobs, and broad-based economic opportunities
Workforce West Virginia	Labor organization or workforce training organization